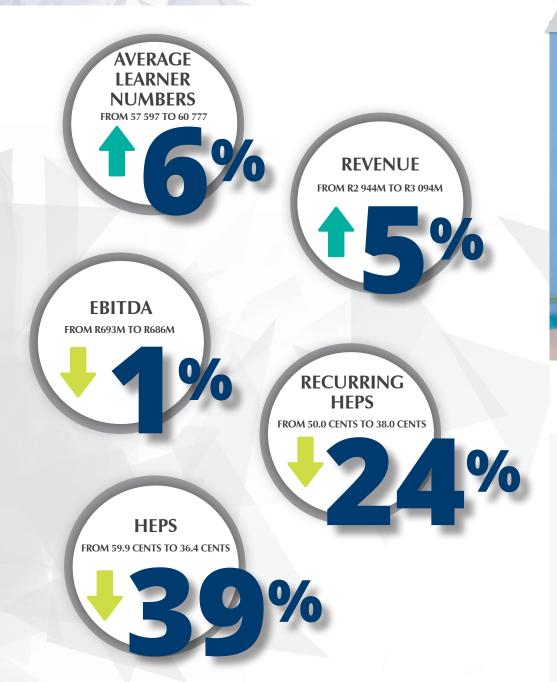
# **CURRO**

AUDITED SUMMARY RESULTS FOR THE YEAR ended 31 DECEMBER 2020







# 'WHEN WE STOP LEARNING, WE STOP GROWING.'

— LOYAL 'JACK' LEWMAN

# **COMMENTARY**

#### **Overview**

The COVID-19 pandemic had a severe impact on our lives during 2020 and challenged Curro to keep learners, staff and parent communities safe whilst continuing to provide high-quality education in the markets we serve. Our teachers and staff responded valiantly, and we honour them for their passion, dedication and creativity in the course of a very turbulent time. Curro's lower earnings for the year ended 31 December 2020 is disappointing but overall, the results were satisfactory under the circumstances and Curro's educational offering has flourished.

# A great start before the COVID-19 pandemic

For the first quarter of 2020, being the three months ended March 2020, Curro traded above expectation in terms of learner number growth and fee collections. Learner numbers grew by 9% from December 2019 to January 2020 and fee collections were 24% higher compared to the corresponding period in the prior year.

The advent of the COVID-19 pandemic led to the temporary closure of schools from 18 March 2020 until 1 June 2020, when a phased return of learners began. During the lockdown, schooling was facilitated by means of remote learning. While learner numbers in primary and high schools were negatively impacted, nursery schools in particular saw a decline in learner numbers due to it not being a compulsory phase of schooling in terms of legislation.

Lockdown regulations were gradually relaxed during 2020 and Curro concluded its academic year successfully as a result of well-organised digital and safe physical channels.

# **Results for the year**

Curro's average learner numbers increased by 6% to 60 777 learners (2019: 57 597 average learners) and revenue increased by 5% to R3 094 million (2019: R2 944 million) for the year under review.

Tuition fees increased by 12.0% since last year due to the growth in learners, coupled with the annual inflationary fee increase. However, revenue growth was weighed down by lower ancillary school income and higher discounts granted, from 7.2% of revenue to 10.9% of gross revenue in the year under review. The higher discounts included one-off COVID-19-related discounts amounting to R81 million (representing 2.3% of gross revenue). We estimate that the pandemic had a negative impact on net revenue of approximately R300 million.

Schools' EBITDA (earnings before interest, taxation, depreciation, amortisation and head office expenditure) increased by 1.4% to R886 million (2019: R873 million) for the year under review, while EBITDA (after head office expenditure) declined by 1.0% to R686 million (2019: R693 million).

The business has a relatively high fixed cost base and the decline in revenue during the second and third quarters of the year resulted in negative operating leverage and a reduction in the EBITDA margin to 22% (2019: 24%). While variable costs were reduced as far as possible during the national lockdown, expected credit losses unfortunately increased to R146 million (2019: R37 million). Curro enhanced its debt collection processes and adjusted its credit loss provision methodology.

The increase in depreciation and amortisation is mainly due to curriculum and IT development costs, as well as new premises leased and accounted for under IFRS 16 Leases.

Headline earnings and headline earnings per share ("HEPS") decreased by 32% from R253 million to R171 million and by 39% from 59.9 cents to 36.4 cents, respectively.

Recurring headline earnings and recurring headline earnings per share ("RHEPS") decreased by 15.6% to R179 million (2019: R212 million) and by 24.0% to 38.0 cents (2019: 50.0 cents), respectively.

The significant non-headline impairment of property, plant and equipment, intangibles and goodwill during the year under review contributed to the decrease in earnings per share ("EPS") from a profit of 48.0 cents in the previous year to a loss of 6.5 cents for the current year.



# Results for the year (continued)

In evaluating these results, shareholders should take the following matters into account:

- HEPS for the previous corresponding period included a non-recurring tax reversal (a profit) of R53 million
  and the current reporting period includes a non-recurring acquisition cost of R8 million (net of tax)
  which accounts for the key differences between RHEPS and HEPS;
- Curro recognised impairments of R207 million (net of tax) in the 2020 financial year, relating to loweryielding school assets. These impairment charges are included in the calculation of EPS but are added back for purposes of the calculation of HEPS, and accordingly accounts for the key difference between HEPS and EPS: and
- EPS for the prior year included a bargain purchase gain of R27 million and an impairment charge of R85 million (net of tax).

#### **Curro Online**

Curro is committed to making quality education more accessible to learners in southern Africa and has therefore developed and launched an online school in the midst of the pandemic which provides remote teaching and learning for learners from Grade 4 to Grade 10. Curro currently has more than 600 learners enrolled in Curro Online.

# **Investments and expansion**

Curro invested a further R650 million in the business during the year under review, mainly in respect of the completion of projects already started in 2019 to expand capacity and replace moveable assets. Curro has reduced its exposure to nursery schools, where the market remains subdued, by converting certain of its nursery schools to primary schools and assisted learning facilities.

The primary objective for Curro remains increased capacity utilisation of its existing facilities.

# **Balance sheet and funding**

During April 2020, Curro obtained three-year bullet funding of R1 billion to refinance R838 million of existing debt at an interest rate 30 basis points lower than before.

During July 2020, GCR Ratings affirmed Curro's national scale issuer credit ratings of BBB+ $^{(ZA)}$  and A2 $^{(ZA)}$ , for the long term and short term respectively, with a stable outlook.

During September 2020, Curro raised R1.5 billion in a successful rights offer to further bolster its balance sheet. As a result of the rights offer, the company had 597 961 595 shares in issue at year-end compared to 412 087 989 shares at the end of the previous financial year.

Curro used a portion of the proceeds from its rights offer to repay R1.1 billion of debt, which resulted in finance cost savings in the final quarter of 2020.

Pursuant to the uncertainties brought about by the ongoing COVID-19 pandemic and in light of the recent rights issue concluded, the board has resolved to not pay a dividend in respect of the year under review in order to preserve cash and to deliberately use capital to fund Curro's further expansion and growth prospects. The declaration of a dividend is suspended for this year and the board will re-evaluate Curro's dividend policy at the end of this year.

# **STATISTICS**

# Changes to the board of directors

The following changes to directors occurred during the year under review and subsequent thereto:

- Themba Baloyi was appointed as independent non-executive director with effect from 1 November 2020;
- KK Combi resigned as non-executive director on 30 November 2020;
- Bernardt van der Linde resigned as the Chief Financial Officer and executive director on 31 December 2020 but continues to serve as the Chief Operating Officer; and
- Cobus Loubser was appointed as Chief Financial Officer and executive director with effect from 1 January 2021.

The Board sincerely thanks KK and Bernardt for their long-standing service and valued contribution and wishes Themba and Cobus all the best for the future.

# **Prospects**

As at 28 February 2021, Curro had 66 153 learners enrolled for the 2021 year, representing a 9% increase on the 60 777 average learners in 2020. We are pleased to see new registrations continuing.

The company's business model has proven resilient to date, underpinned by its robust offering and its strong financial position following the rights offer in 2020. We remain committed to provide quality education to all our learners into the future.

AJF Greyling

Chief Executive Officer

On behalf of the board

SL Botha

Chairperson

17 March 2021

# **KEY RATIOS (UNAUDITED)**

	31 Dec 2018	31 Dec 2019	31 Dec 2020	28 Feb 2021
Number of campuses	58	70	76	76
Number of schools	139	166	177	178
Average number of learners	51 305	57 597	60 777	66 153*
Average number of learners per campus	885	823	800	870
Number of employees	5 628	6 076	5 963	6 245
Number of teachers	2 945	3 230	3 425	3 651
Learner/teacher ratio	17	18	18	18
Building size (m <sup>2</sup> )	656 081	700 946	713 084	
Land size (ha)	514	536	536	
Capital invested (R million)	1 373	1 246**	650	
– Existing campuses (R million)	590	910	635	
New	549	878	602	
Replacement	41	32	33	
– New campuses (R million)	534	209	12	
- Acquisitions (R million)	369	127	3	
– Stadio (R million)	(120)			

<sup>\*</sup> Registered learners as at 28 February 2021 (not the average).

<sup>\*\*</sup> Figure adjusted from R1 285 million previously reported to exclude the other investing activities.



# SUMMARY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	% Change	Audited 31 Dec 2020 R million	Audited 31 Dec 2019 R million
Revenue from contracts with customers (note 4)	5%	3 094	2 944
Employee costs	_	(1 567)	(1 569)
Expected credit losses on financial assets	295%	(146)	(37)
Other expenses	8%	(695)	(645)
Earnings before interest, taxation, depreciation			
and amortisation (EBITDA)	(1%)	686	693
– Schools' EBITDA	1%	886	873
– Head office's EBITDA	11%	(200)	(180)
Depreciation and amortisation	24%	(231)	(187)
Earnings before interest and taxation (EBIT)	(10%)	455	506
Interest income	56%	56	36
Profit on sale of property, plant and equipment	n/a	_	2
Gain on bargain purchase	n/a	_	27
Impairment of property, plant and equipment	140%	(250)	(104)
Impairment of goodwill	n/a	(9)	_
Impairment of intangible assets	n/a	(6)	_
Finance costs	_	(279)	(279)
(Loss) / profit before taxation	n/a	(33)	188
Taxation	900%	(10)	(1)
(Loss) / profit for the year	n/a	(43)	187
Other comprehensive (loss) / income:			
Net fair value loss on cash flow hedges	415%	(67)	(13)
Exchange differences on translating foreign operation	n/a	2	
Total comprehensive (loss) / income for the year	n/a	(108)	174
(Loss) / profit attributable to:	,	(= 1)	
Owners of the parent	n/a	(31)	202
Non-controlling interest	(20%)	(12)	(15)
	n/a	(43)	187
Total comprehensive (loss) / income attributable to:			
Owners of the parent	n/a	(96)	189
Non-controlling interest	(20%)	(12)	(15)
	n/a	(108)	174

Reconciliation of headline and recurring headline earnings: Earnings attributable to owners of the parent  Adjusted for: Profit on sale of property, plant and equipment Gain on bargain purchase Impairment of property, plant and equipment Impairment of goodwill Impairment of intangible assets Non-controlling interest Taxation  Headline earnings  (32%) Reversal of deferred tax liability Retrenchment cost Acquisition cost on business combinations	(31) - - 250 9 6 (5) (58)	31 Dec 2019
Earnings attributable to owners of the parent  Adjusted for:  Profit on sale of property, plant and equipment  Gain on bargain purchase  Impairment of property, plant and equipment  Impairment of goodwill  Impairment of intangible assets  Non-controlling interest  Taxation  Headline earnings  (32%)  Reversal of deferred tax liability  Retrenchment cost	- 250 9 6 (5) (58) 171 -	(2) (27) 104 - (6) (18) 253 (53)
Adjusted for:  Profit on sale of property, plant and equipment Gain on bargain purchase Impairment of property, plant and equipment Impairment of goodwill Impairment of intangible assets Non-controlling interest Taxation Headline earnings (32%) Reversal of deferred tax liability Retrenchment cost	- 250 9 6 (5) (58) 171 -	(2) (27) 104 - (6) (18) 253 (53)
Profit on sale of property, plant and equipment Gain on bargain purchase Impairment of property, plant and equipment Impairment of goodwill Impairment of intangible assets Non-controlling interest Taxation Headline earnings (32%) Reversal of deferred tax liability Retrenchment cost	9 6 (5) (58) 171 -	(27) 104 - (6) (18) 253 (53)
Gain on bargain purchase Impairment of property, plant and equipment Impairment of goodwill Impairment of intangible assets Non-controlling interest Taxation Headline earnings (32%) Reversal of deferred tax liability Retrenchment cost	9 6 (5) (58) 171 -	(27) 104 - (6) (18) 253 (53)
Impairment of property, plant and equipment Impairment of goodwill Impairment of intangible assets Non-controlling interest Taxation Headline earnings (32%) Reversal of deferred tax liability Retrenchment cost	9 6 (5) (58) 171 -	104 - - (6) (18) 253 (53)
Impairment of goodwill Impairment of intangible assets Non-controlling interest Taxation Headline earnings (32%) Reversal of deferred tax liability Retrenchment cost	9 6 (5) (58) 171 -	- (6) (18) 253 (53)
Impairment of intangible assets Non-controlling interest Taxation Headline earnings (32%) Reversal of deferred tax liability Retrenchment cost	6 (5) (58) 171 -	(18) 253 (53)
Non-controlling interest Taxation  Headline earnings (32%) Reversal of deferred tax liability Retrenchment cost	(5) (58) 171 - -	(18) 253 (53)
Taxation  Headline earnings (32%)  Reversal of deferred tax liability  Retrenchment cost	(58) 171 - -	(18) 253 (53)
<b>Headline earnings</b> (32%) Reversal of deferred tax liability Retrenchment cost	171 - -	253 (53)
Reversal of deferred tax liability Retrenchment cost	-	(53)
Reversal of deferred tax liability Retrenchment cost	- - 11	` ′
Retrenchment cost	- 11	10
	11	_
Other	_	5
Taxation	(3)	(3)
Recurring headline earnings (16%)		212
EBITDA margin	220/	240/
Schools' EBITDA margin	22% 29%	24% 30%
Earnings per share (cents)		
- Basic n/a	(6.5)	48.0*
- Diluted n/a	(/	48.0*
– Diluted 11/d	(6.5)	40.0*
Headline earnings per share (cents)		
– Basic (39%)	36.4	59.9*
– Diluted (39%)	36.4	59.9*
Recurring headline earnings per share (cents) (24%)	38.0	50.0*
Number of shares in issue (millions)		
- Basic	598.0	412.1
– Diluted	598.0	412.1
Weighted average number of shares in issue (millions)		
- Basic	471.0	420.0*
– Diluted	471.0	420.0*

<sup>\*</sup> Adjusted for the bonus element contained in the rights issue.

# **SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

	Audited 31 Dec 2020 R million	
ASSETS		
Non-current assets	10 286	9 913
Property, plant and equipment	9 120	8 870
Right-of-use assets	319	200
Goodwill	561	565
Other intangible assets	271	265
Other financial assets	7	5
Deferred tax assets	8	8
Current assets	814	529
Inventories	17	14
Current tax receivable	3	2
Other financial assets	27	34
Trade receivables (note 5)	232	180
Other receivables	102	128
Investment in money market funds	334 99	57
Cash and cash equivalents Non-current assets held for sale	14	114 43
Total assets	11 114	10 485
EQUITY	11 114	10 403
Equity attributable to owners of the parent	6 768	5 405
Share capital (note 6)	6 205	4 733
Other reserves	(65)	(4)
Retained earnings	628	676
Non-controlling interest	(2)	11
Total equity	6 766	5 416
LIABILITIES		
Non-current liabilities	3 781	4 446
Other financial liabilities at amortised cost	2 774	3 653
Other financial liabilities at fair value (note 7)	120	27
Deferred tax liabilities	551	557
Lease liabilities	323	195
Contract liabilities	13	14
Current liabilities	567	623
Other financial liabilities at amortised cost	59	84
Current tax payable	1	1
Lease liabilities	33	20
Trade and other payables	206	186
Contract liabilities (mainly prepaid school fees)	227	214
Development and acquisitions payables	41	19
Bank overdraft	_	99
Total liabilities	4 348	5 069
Total equity and liabilities	11 114	10 485
Net asset value per share (cents)	1 132	1 312

	Audited 31 Dec 2020 R million	Audited 31 Dec 2019 R million
Balance at the beginning of the year	5 416	5 272
Total comprehensive (loss) / income	(96)	189
Rights issue	1 473	_
Dividends paid	(42)	(49)
Non-controlling interest	(12)	(23)
Other	27	27
Balance at the end of the year	6 766	5 416

# **SUMMARY CONSOLIDATED STATEMENT OF CASH FLOWS**

	% Change	Audited 31 Dec 2020 R million	Audited Restated* 31 Dec 2019 R million
Cash flows from operating activities			
Cash generated from operations	_	714	714
Tax paid	(77%)	(3)	(13)
Net finance cost	(2%)	(200)	(204)
Working capital movements – operations	n/a	3	(23)
Net cash generated from operating activities	8%	514	474
Cash flows from investing activities			
Purchase of property, plant and equipment	(41%)	(632)	(1 069)
Sale of property, plant and equipment	433%	48	9
Purchase of intangible assets	(2%)	(55)	(56)
Business combinations (note 8)	(98%)	(2)	(123)
Development and acquisition investment	29%	(9)	(7)
Other investing activities	489%	(271)	(46)
Net cash utilised in investing activities	(29%)	(921)	(1 292)
Cash flows from financing activities			
Proceeds from shares issued pursuant to rights issue	n/a	1 500	_
Transaction cost pertaining to rights issue	n/a	(27)	_
Proceeds from other financial liabilities	(32%)	1 150	1 701
Repayment of other financial liabilities	129%	(2 083)	(908)
Dividends paid to company shareholders	(14%)	(42)	(49)
Principal elements of lease payments	133%	(7)	(3)
Net cash generated from financing activities	(34%)	491	741
Cash and cash equivalents movement for the year	n/a	84	(77)
Cash and cash equivalents at the beginning of the year**	(84%)	15	92
Cash and cash equivalents at the end of the year**^	560%	99	15

<sup>\*</sup> Restated to align with the annual financial statements (refer to note 9).

<sup>\*\*</sup> Includes cash and cash equivalents and the bank overdraft on the statement of financial position.

<sup>^</sup> Curro has additional liquid resources amounting to R334m (2019: R57m) available in the form of its money market investments.

CI	% hange	Audited 31 Dec 2020 R million	Audited 31 Dec 2019 R million
Average learners for the year	6%	60 777	57 597
– Curro	6%	51 249	48 404
– Meridian	4%	9 528	9 193
Revenue	5%	3 094	2 944
– Curro	6%	2 805	2 655
– Meridian	-	289	289
Schools' EBITDA	1%	886	873
– Curro	2%	828	809
– Meridian	(9%)	58	64
Net head office expenditure	11%	(200)	(180)
– Curro	12%	(193)	(172)
– Meridian	(12%)	(7)	(8)
EBITDA margin		22%	24%
- Curro		23%	24%
– Meridian		18%	19%
Recurring headline earnings	(16%)	179	212
- Curro	11%	204	230
- Meridian**	39%	(25)	(18)
Recurring headline earnings per share (cents)	(24%)	38.0	50.0*
– Curro	(23%)	41.5	54.3*
– Meridian**	(19%)	(3.5)	(4.3)*
Earnings per share (cents)	n/a	(6.5)	48.0*
- Curro	n/a	(1.6)	54.9*
– Meridian	(29%)	(4.9)	(6.9)*
Total assets	6%	11 114	10 485
- Curro	6%	10 402	9 791
– Meridian	3%	712	694
Total liabilities	(14%)	4 348	5 069
– Curro	(18%)	3 621	4 396
– Meridian	8%	727	673
Net asset value per share (cents)	(14%)	1 132	1 312

<sup>\*</sup> Adjusted for the bonus element contained in the rights issue.

#### 1. STATEMENT OF COMPLIANCE

These summary consolidated financial statements are prepared in accordance with the requirements of the JSE Limited (JSE) for provisional reports, and the requirements of the Companies Act applicable to summary financial statements. The JSE requires provisional reports to be prepared in accordance with the framework concepts and the measurement and recognition requirements of International Financial Reporting Standards (IFRS) and the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council, and to also, as a minimum, contain the information required by IAS 34 Interim Financial Reporting. The accounting policies applied in the preparation of the consolidated financial statements from which these summary consolidated financial statements were derived are in terms of IFRS and are consistent, except as detailed in note 3 below, with those accounting policies applied in the preparation of the previous consolidated annual financial statements. The summary consolidated results have been prepared internally under the supervision of the Chief Financial Officer, JP Loubser, CA(SA).

#### 2. AUDIT OPINION

These summary consolidated financial statements for the year ended 31 December 2020 have been audited by PricewaterhouseCoopers Inc., who expressed an unmodified opinion thereon. The auditor also expressed an unmodified opinion on the annual financial statements from which these summary consolidated financial statements were derived.

A copy of the auditor's report on the summary consolidated financial statements and of the auditor's report on the annual consolidated financial statements are available for inspection at the company's registered office and on the website, together with the financial statements identified in the respective auditor's reports.

The auditor's report does not necessarily report on all of the information contained in this announcement/ financial results. Shareholders are therefore advised that in order to obtain a full understanding of the nature of the auditor's engagement they should obtain a copy of the auditor's report together with the accompanying financial information from the issuer's registered office.

#### 3. ACCOUNTING POLICIES

The accounting policies applied in the preparation of the consolidated financial statements are consistent with those of the annual financial statements for the year ended 31 December 2019 except for the amendments to The Conceptual Framework for Financial Reporting, IAS1 Presentation of Financial Statements, IAS 8 Accounting Policies, Changes in accounting Estimates and Errors and IFRS 3 Business Combinations. For a full list of standards and interpretations that have been applied, we refer you to our 31 December 2020 annual financial statements.

<sup>\*\*</sup> Included in the Meridian results is an interest charge of R49m (2019: R43m) to shareholders in proportion to their shareholding

#### 4. REVENUE FROM CONTRACTS WITH CUSTOMERS

	31 Dec 2020 R million	
Included in revenue from contracts with customers:		
Registration and tuition fees	3 226	2 880
Other income	34	67
Recovery income	47	42
Hostel fees	67	65
Aftercare fees	56	76
Bus income	35	35
Rental income	4	7
Subsidy income	2	2
Discounts granted	(377)	(230)
Personnel	(83)	(74)
Bursaries	(73)	(63)
Enrolments	(6)	(1)
COVID-19	(81)	_
Other*	(134)	(92)
	3 094	2 944

<sup>\*</sup> Other discounts mainly comprise of discretionary discounts, financial assistance and Ruta Sechaba Bursaries.

### 5. TRADE AND OTHER RECEIVABLES

	31 Dec 2020 R million	
Gross receivables	447	249
Expected credit loss provision	(215)	(69)
Net trade receivables	232	180

#### **6. SHARE CAPITAL**

The authorised ordinary share capital was increased from 600 million to 800 million no par value shares during the year under review.

Effective 7 September 2020, 185.9 million shares were issued by way of a partially underwritten non-renounceable rights offer at a subscription price of R8.07 per Rights Offer Share, in the ratio of 45.10532 rights offer shares for every 100 ordinary shares.

#### 7. CASH FLOW HEDGES

	31 Dec 2020 R million	31 Dec 2019 R million
Fixed-for-variable interest rate swap liabilities	120	27

The interest rate swap agreements are valued at the present value of the estimated future cash flows based on observable yield curves, representing a Level 2 fair value measurement for financial reporting purposes.

#### 8. BUSINESS COMBINATIONS

Effective 1 January 2020, Curro acquired the entire business operations and properties of The King's School Linbro Park in Gauteng, South Africa for a total purchase consideration of R34 million combined.

	R million
The following assets and liabilities were recognised:	
Property, plant and equipment	38
Intangible assets	1
Trade and other receivables	2
Cash and cash equivalents	1
Deferred tax liability	(10)
Trade and other payables	(3)
Total identifiable net assets	29
Goodwill	5
	34
Purchase consideration	
Cash paid	3
Outstanding purchase consideration payable	31
	34
Net cash outflow on acquisition	
Cash paid	(3)
Cash and cash equivalents acquired	1
	(2)

#### 9. RECLASSIFICATION OF PRIOR YEAR FIGURES

Deferred/contingent purchase consideration paid pursuant to business combinations entered into and development payables were previously incorrectly classified as operating cash flows, which have been reclassified as investing cash flows in accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors. Such reclassifications had no impact on previously reported assets, liabilities, equity or profitability; however, it had the following impact on the summary consolidated statement of cash flows:

	Previously reported R million	Change R million	Now reported R million
Impact on the summary consolidated statement of cash flows for the year ended 31 December 2019			
Cash flows from operating activities Working capital movements – investments	(7)	7	
Cash flows from investing activities Development and acquisition investment	_	(7)	(7)

# J-CURVE (UNAUDITED)

The table below illustrates the J-curve effect from the newly established schools to more mature schools by age. All figures and amounts are as at 31 December.

	Campuses	Schools	Average learner numbers		Growth		Schools' EBITDA (R million)		Growth		Schools' EBITDA margin		Built capacity utilised		Eventual capacity utilised	
	2020	2020	2019	2020	18/19	19/20	2019	2020	18/19	19/20	2019	2020	2019	2020	2019	2020
Developed	52	121	35 902	38 333	13%	7%	527	533	14%	1%	30%	28%	65%	64%	46%	45%
2009 and before*	4	9	4 143	4 116	7%	(1%)	73	84	14%	15%	31%	35%	85%	85%	74%	73%
2010	2	6	2 213	2 229	-	1%	43	43	10%	-	36%	34%	75%	75%	55%	56%
2011	5	15	4 440	4 218	7%	(5%)	71	79	9%	10%	31%	33%	63%	60%	53%	50%
2012	2	6	1 889	1 940	(4%)	3%	27	23	(21%)	(14%)	26%	22%	72%	73%	56%	58%
2013	4	12	6 341	6 262	(1%)	(1%)	126	130	(1%)	4%	39%	40%	73%	72%	63%	63%
2014	4	9	2 371	2 338	10%	(1%)	19	16	12%	(18%)	20%	16%	57%	54%	48%	47%
2015	8	19	6 517	6 645	5%	2%	65	50	25%	(23%)	26%	19%	65%	67%	49%	50%
2016	4	8	1 952	1 631	16%	(16%)	46	25	24%	(46%)	37%	22%	50%	42%	37%	31%
2017	3	8	3 143	3 600	26%	15%	54	65	42%	20%	38%	40%	91%	79%	51%	58%
2018	4	8	1 137	1 331	77%	17%	9	1	-	(89%)	19%	2%	34%	40%	18%	21%
2019	7	13	1 756	3 347	-	91%	(6)	33	-	-	(11%)	25%	44%	74%	17%	32%
2020	5	8	-	676	-	_	-	(16)	-	-	-	(73%)	-	25%	-	10%
Acquired schools	24	56	21 695	22 444	14%	5%	354	370	9%	5%	30%	31%	80%	77%	67%	67%
2012 and before	7	17	7 261	7 491	4%	3%	151	137	(1%)	(9%)	36%	33%	79%	77%	64%	66%
2013**	2	2	3 670	3 709	(4%)	1%	30	32	-	6%	23%	27%	74%	75%	74%	75%
2014	2	6	2 756	2 597	-	(6%)	71	66	1%	(6%)	35%	35%	85%	80%	80%	75%
2015 and 2016	5	14	4 940	5 128	19%	4%	56	77	20%	36%	24%	31%	87%	80%	65%	67%
2018	3	6	1 899	1 960	6%	3%	39	47	63%	21%	36%	40%	83%	82%	63%	65%
2019	4	8	1 169	1 181	-	1%	7	13	-	86%	9%	13%	79%	69%	68%	60%
2020	1	3	_	378	-	_	-	(2)	_	_	-	(9%)	-	55%	-	39%
Non-recurring																
costs							-	(10)								
Property rental,																
royalties and																
other***	70	177	F7 F07	60.777	120/	<b>CO</b> /	(8)	(7)	120/	40/	200/	200/	700/	C00/	F20/	F40/
Total	76	177	57 597	60 777	12%	6%	873	886	13%	1%	30%	29%	70%	69%	52%	51%

Acquired schools indicate the year the school was incorporated into Curro. All acquired schools have been established for at least seven years.

<sup>\* 2009</sup> and before schools have a maximum of 20 learners per class, which has a direct impact on the EBITDA. Other schools have a maximum of 25 learners for Curro and Select or 35 for Meridian and Academy schools.

<sup>\*\*</sup> Learner number losses at Northern Academy.

<sup>\*\*\*</sup> No rental expense pursuant to the adoption of IFRS 16 with effect from 1 January 2019.

#### STATUTORY AND ADMINISTRATION

Directors: SL Botha\*\* (Chairperson), TP Baloyi\*\*, AJF Greyling (CEO), ZN Mankai\*\*, T Molefe\*\*, PJ Mouton\*, SWF Muthwa\*\*, DM Ramaphosa\*\*, JP Loubser (CFO), CR van der Merwe\*

\* Non-executive

Registered office: 38 Oxford Street, Durbanville, Cape Town, 7550

Transfer secretaries: Computershare Investor Services Proprietary Limited Rosebank Towers,

15 Biermann Avenue, Rosebank, Johannesburg, 2196

Corporate adviser and JSE Equity and Debt sponsor: PSG Capital

**Independent joint ISE Equity sponsor:** UBS South Africa

**Company secretary:** R Botha

**Curro Holdings Limited** Incorporated in the Republic of South Africa **Registration number:** 1998/025801/06

ISE share code: COH Company code: BICAP ISIN: ZAE000156253

("Curro" or "the company" or "the group") Announcement date: 17 March 2021

# INDEPENDENT AUDITOR'S REPORT ON THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS



To the Shareholders of Curro Holdings Limited

# **Opinion**

The summary consolidated financial statements of Curro Holdings Limited, contained in the accompanying provisional report, which comprise the summary consolidated statement of financial position as at 31 December 2020, the summary consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and related notes, are derived from the audited consolidated financial statements of Curro Holdings Limited for the year ended 31 December 2020.

In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements, in accordance with the requirements of the JSE Limited Listings Requirements for provisional reports, as set out in note 1 to the summary consolidated financial statements, and the requirements of the Companies Act of South Africa as applicable to summary financial statements.

# **Summary Consolidated Financial Statements**

The summary consolidated financial statements do not contain all the disclosures required by International Financial Reporting Standards and the requirements of the Companies Act of South Africa as applicable to annual financial statements. Reading the summary consolidated financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited consolidated financial statements and the auditor's report thereon.

# The Audited Consolidated Financial Statements and Our Report **Thereon**

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 15 March 2021. That report also includes communication of key audit matters. Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period.

# **Director's Responsibility for the Summary Consolidated Financial Statements**

The directors are responsible for the preparation of the summary consolidated financial statements in accordance with the requirements of the JSE Limited Listings Requirements for provisional reports, set out in note 1 to the summary consolidated financial statements, and the requirements of the Companies Act of South Africa as applicable to summary financial statements.



<sup>\*\*</sup> Independent non-executive

# INDEPENDENT AUDITOR'S REPORT ON THE SUMMARY **CONSOLIDATED FINANCIAL STATEMENTS** (continued)

# **Auditor's Responsibility**

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), Engagements to Report on Summary Financial Statements.

Pricewaterhase Coopers Inc.

PricewaterhouseCoopers Inc. Director: Dawid de Jager Registered Auditor

Stellenbosch 15 March 2021







#Learners2Leaders

**CURRO**