## **CURRO HOLDINGS LIMITED AND ITS SUBSIDIARIES**

(Registration number 1998/025801/06)
Consolidated and Separate Financial Statements
for the year ended 31 December 2020

Registration number 1998/025801/06

Consolidated and Separate Financial Statements for the year ended 31 December 2020

## **General information**

Country of incorporation and domicile South Africa

Nature of business and principal activities Independent school and education services

**Directors** SL Botha

AJF Greyling

JP Loubser (appointed 1 January 2021) TP Baloyi (appointed 1 November 2020) ZL Combi (resigned 30 November 2020)

ZN Mankai T Molefe PJ Mouton SWF Muthwa DM Ramaphosa

B van der Linde (resigned 31 December 2020)

CR van der Merwe

Registered office and business address 38 Oxford Street

Durbanville Cape Town South Africa 7550

Postal address P O Box 2436

Durbanville Cape Town South Africa 7551

Holding company PSG Financial Services Ltd, incorporated in South Africa

Ultimate holding company PSG Group Ltd, incorporated in South Africa

Bankers Absa Bank Ltd

First National Bank Ltd

Standard Bank of South Africa Ltd

 Auditor
 PricewaterhouseCoopers Inc. Registered Auditors

**Secretary** R Botha

Company registration number 1998/025801/06

Tax reference number 9159/070/02/9

Level of assurance These financial statements have been audited in compliance with the

applicable requirements of the Companies Act of South Africa, as

amended.

Preparer The financial statements were internally compiled by BC September

CA(SA) under the supervision of the director and Chief Financial

Officer, JP Loubser CA(SA).

Published 17 March 2021

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## Directors' responsibilities and approval

The directors are required in terms of the Companies Act of South Africa, as amended (the Companies Act), to maintain adequate accounting records and are responsible for the content and integrity of the consolidated and separate financial statements and related financial information included in this report. It is their responsibility to ensure that the consolidated and separate financial statements fairly present the state of affairs of Curro Holdings Ltd and its subsidiaries (group) as at the end of the financial year and the results of its operations and cash flows for the year then ended, in conformity with International Financial Reporting Standards (IFRS) and the Companies Act. The external auditors are engaged to express an independent opinion on the consolidated and separate financial statements.

The consolidated and separate financial statements are prepared in accordance with IFRS, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and the Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council, the Listings Requirements of the JSE Ltd (JSE) and the Companies Act. The consolidated and separate financial statements have been prepared using policies consistently applied and supported by reasonable and prudent judgements and estimates.

The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the group and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the board of directors sets standards for internal control aimed at reducing the risk of error or loss in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the group and all employees are required to maintain the highest ethical standards in ensuring the group's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the group is on identifying, assessing, managing and monitoring all known forms of risk across the group. While operating risk cannot be fully eliminated, the group endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the consolidated and separate financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the consolidated and separate cash-flow forecast for the year to 31 December 2021 and, in the light of this review and the current financial position, they are satisfied that the group and the company have or had access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently auditing and reporting on the consolidated and separate financial statements. The consolidated and separate financial statements have been examined by the group's external auditors and their report is presented on pages 12 to 19.

## Chief Executive Officer and Chief Financial Officer responsibility statement

The directors, whose names are stated below, hereby confirm that:

- a) the annual financial statements set out on pages 20 to 89, fairly present in all material respects the financial position, financial performance and cash flows of the issuer in terms of IFRS;
- b) no facts have been omitted or untrue statements made that would make the annual financial statements false or misleading;
- c) internal financial controls have been put in place to ensure that material information relating to the issuer and its consolidated subsidiaries have been provided to effectively prepare the financial statements of the issuer; and
- d) the internal financial controls are adequate and effective and can be relied upon in compiling the annual financial statements, having fulfilled our role and function within the combined assurance model pursuant to principle 15 of the King Code. Where we are not satisfied, we have disclosed to the audit committee and the auditors the deficiencies in design and operational effectiveness of the internal financial controls and any fraud that involves directors, and have taken the necessary remedial action.

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## Directors' responsibilities and approval

The consolidated and separate financial statements set out on pages 20 to 89, which have been prepared on the going concern basis, were approved by the board of directors on 15 March 2021 and were signed on their behalf by:

**AJF Greyling** 

Chief Executive Officer

JP Loubser

Chief Financial Officer

Durbanville 15 March 2021

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## Company secretary's certification

In terms of section 88(2)(e) of the Companies Act of South Africa, as amended, I certify to the best of my knowledge that the group has lodged with the Commissioner all such returns and notices as are required of a public company in terms of the Companies Act and that all such returns and notices are true, correct and up to date.

R Botha

Company Secretary

Durbanville 15 March 2021

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## Audit and risk committee report

This report is provided by the audit and risk committee (the committee) appointed in respect of the 2020 financial year of Curro Holdings Limited (Curro) and its subsidiaries.

#### 1. Members of the audit and risk committee

The members of the committee consist of majority independent non-executive directors.

The current members are ZN Mankai (chairperson), T Molefe and TP Baloyi (appointed 1 November 2020). The company secretary is the secretary of the committee.

Dr SWF Muthwa has resigned from the committee effective 24 February 2020 and ZL Combi has resigned effective 30 November 2020.

The committee is satisfied that the members thereof have the required knowledge and experience as set out in section 94(5) of the Companies Act 71 of South Africa, as amended, and Regulation 42 of the Companies Regulations, 2011.

#### 2. Purpose

The purpose of the committee is to:

- Review the effectiveness and appropriateness of Curro's financial reporting process.
- Review the effectiveness of Curro's assurance processes.
- Review the effectiveness of Curro's process for monitoring compliance with laws and regulations.
- Ensure the integrity of the integrated reporting for Curro.
- Assist the board in carrying out its risk responsibilities, including the review of the effectiveness of the management thereof. Management remains responsible for the design, implementation and monitoring of the risk management plan.
- Assist the board with its information technology (IT) governance responsibilities. Management remains responsible for the implementation of an IT governance framework.
- Report to the board of directors, even though the committee is appointed by shareholders. If differences of
  opinion arise between the committee and the board of directors where the committee's statutory functions are
  concerned, the committee's decision will prevail.
- Appoint external auditors, review their independence and approve audit fees.

#### 3. Meetings held by the audit and risk committee

The committee performs the duties imposed upon it by Section 94(7) of the Companies Act of South Africa, as amended, by holding meetings with the key role players on a regular basis and by the unrestricted access granted to the external auditor.

The committee held two scheduled meetings during 2020, which were attended by all members of the committee.

## 4. External audit

The committee has nominated PricewaterhouseCoopers Inc. for re-election at the annual general meeting, as independent auditors and D de Jager, who is a registered independent auditor, as the designated partner for the 2020 audit.

The committee satisfied itself through enquiry that the external auditors are independent as defined by the Companies Act of South Africa and as per the standards stipulated by the auditing profession. Requisite assurance was sought from the audit partner that internal governance processes within the firm support and demonstrate the claim to independence. The external auditor is thus suitable for reappointment by considering, inter alia, paragraph 3.84 (g)(iii) and the information stated in paragraph 22.15(h) of the Listings Requirements of the JSE Limited.

The committee, in consultation with executive management, agreed to the terms of the engagement. The audit fee for the external audit has been considered and approved, taking into consideration such factors as the scope and extent of the work required and the timing of the audit.

The committee has considered and pre-approved all non-audit services provided by the external auditors and the fees thereof to ensure that the independence of the external auditors is maintained.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Audit and risk committee report

#### 5. Internal audit

The committee has assessed and is satisfied with the expertise and experience of the internal audit function.

## 6. Consolidated and separate annual financial statements

The committee recommends board approval pursuant to the review of the consolidated and separate annual financial statements.

#### 7. Accounting practices and internal control

Internal controls and systems have been designed to provide reasonable assurance of the integrity and reliability of the financial information presented in the annual financial statements and to safeguard, verify and maintain the assets of the group and the company.

Nothing has come to the attention of the committee to indicate that any material breakdown in the functioning of the group's key internal control systems has occurred during the year under review.

The committee reviewed the accounting policies and procedures adopted by the company and the group and ensured that the financial statements were prepared on the basis of appropriate accounting policies and IFRS, and that the group has appropriate financial reporting procedures (for the company and all group entities) and that those procedures operated effectively for the financial year (and that all relevant financial information has been taken into account in preparing and reporting effectively on the financial statements) in terms of the JSE Listings Requirements paragraph 3.84(g)(ii).

### 8. Evaluation of the chief financial officer and the group's finance function

As required by the JSE Listings Requirement 3.84 (g)(i) and JSE Debt Listings Requirement 7.3 (e)(i), the committee has assessed and is satisfied with the expertise and experience of the group's chief financial officer. The committee is also satisfied that the group established appropriate financial reporting procedures and that those procedures are operating effectively.

### 9. Complaints and/or concerns

No complaints or concerns were received by the committee on any matters relating to the accounting practices and internal audit of the group, the content or auditing of the consolidated and separate annual financial statements, the internal financial controls of the group or on any other related matter during the year under review.

On behalf of the committee

ZN Mankai

Chairperson of the Audit and Risk Committee

Durbanville 15 March 2021

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## **Directors' report**

The directors have pleasure in submitting their report on the consolidated and separate annual financial statements of Curro and its subsidiaries for the year ended 31 December 2020.

#### 1. Nature of business

#### Overview

Curro continues with its vision to make quality independent school education accessible to more learners in South Africa and beyond.

The company was established in 1998, and is the leading for-profit independent school provider in southern Africa. It develops, acquires and manages independent schools for learners from the age of three months to Grade 12. The different school models are Curro Castles (nursery schools), Curro, Curro Academy, Meridian, Select, Curro DigiEd and Curro Online schools.

Both organic and acquisitive growth contributed to 66 153 learners across 76 campuses attending a Curro school in 2021.

#### **Impact of COVID-19**

The COVID-19 pandemic had a severe impact on our lives during 2020 and challenged Curro to keep learners, staff and parent communities safe whilst continuing to provide high-quality education in the markets we serve. Our teachers and staff responded valiantly, and we honour them for their passion, dedication and creativity in the course of a very turbulent year. Curro's lower earnings for the year ended 31 December 2020 is disappointing but overall, the results were satisfactory under the circumstances and Curro's educational offering has flourished.

For the first quarter of 2020, being the 3 months ended March 2020, Curro traded above expectation in terms of learner number growth and fee collections. Learner numbers were 9% higher, from December 2019 to January 2020, and fee collections 24% higher compared to the same period in the prior year.

The advent of the COVID-19 pandemic led to the temporary closure of schools from 18 March 2020 until 1 June 2020, when a phased return of learners began. During the lockdown, schooling was facilitated by means of remote learning. While learner numbers for primary and high schools were negatively impacted, nursery schools in particular saw a material decline in learner numbers with that not being a compulsory phase of schooling in terms of legislation.

Lockdown regulations were gradually relaxed during 2020 and Curro concluded its academic year successfully as a result of well-organised and safe physical and digital channels.

Management responded swiftly and effectively to provide a sustainable service, cut costs and manage obligations. The group incurred an additional R18 million of expenses to implement and manage necessary safety protocols and extended specific COVID-19 related fee relief of R81 million to parents during the year. Despite the strong start to 2020 with good learner growth, the group gradually lost learners and fee income, whilst other income from aftercare etc. were much lower and collections of fees were weaker, requiring a high increase in provision for expected credit losses. Following a successful rights issue, the group is in an advantageous position as it has a strong balance sheet with cash reserves and lower debt.

## 2. Share capital

The authorised ordinary share capital was increased from 600 million to 800 million no par value shares during the period under review.

Effective 7 September 2020, 185.9 million shares were issued by way of a partially underwritten non-renounceable rights offer at a subscription price of R8.07 per Rights Offer Share, in the ratio of 45.10532 rights offer shares for every 100 ordinary shares.

No other changes occurred to authorised and issued share capital during 2020.

#### 3. Control over unissued shares

The unissued ordinary shares are the subject of a general authority granted to the directors in terms of section 38 of the Companies Act. As this general authority remains valid only until the next annual general meeting, a shareholders' resolution will be posed at the next annual general meeting to consider placing the unissued ordinary shares, up to a maximum of 5% of the company's issued share capital, under the control of the directors until the next annual general meeting.

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## **Directors' report**

#### 4. Dividends

Pursuant to the uncertainties brought about by the ongoing Covid-19 pandemic and in light of the recent rights issue concluded, the board has resolved to not pay a dividend in respect of the year under review in order to preserve cash and to deliberately use capital to fund Curro's further expansion and growth prospects. The declaration of a dividend is suspended for this year and the board will re-evaluate Curro's dividend policy at the end of this year.

Dividends of 10.2 cents per share was paid on 16 March 2020 in respect of the year ended 31 December 2019.

#### 5. Directorate

The directors in office at the date of this report are as follows:

| Directors  | Gender  | Office   | Designation   |
|--|---|--|---|
| SL Botha AJF Greyling JP Loubser <sup>1</sup> TP Baloyi <sup>2</sup> ZN Mankai T Molefe PJ Mouton SWF Muthwa DM Ramaphosa CR van der Merwe | Female Male Male Male Female Female Male Male Female Male Male Female Male Male | Chairperson of the board<br>Chief executive officer<br>Chief financial officer | Non-executive independent Executive Executive Non-executive independent Non-executive independent Non-executive independent Non-executive independent Non-executive Non-executive independent Non-executive independent Non-executive independent Non-executive |

- 1. JP Loubser was appointed effective 1 January 2021.
- 2. TP Baloyi was appointed effective 1 November 2020.

ZL Combi resigned effective 30 November 2020 and B van der Linde resigned effective 31 December 2020.

The Board sincerely thanks KK (ZL Combi) and Bernardt (B van der Linde) for their long-standing service and valued contribution and wishes Themba (TP Baloyi) and Cobus (JP Loubser) all the best for the future.

#### 6. Interests in subsidiaries

Details of material interests in subsidiary companies are presented in the consolidated and separate annual financial statements in note 8.

## 7. Holding company

The holding company is PSG Financial Services Ltd, which holds 60.0% (2019: 55.4%) of the issued share capital. PSG Financial Services Ltd is incorporated in South Africa.

### 8. Ultimate holding company

The ultimate holding company is PSG Group Ltd, which is incorporated in South Africa and is listed on the JSE.

#### 9. Special resolutions

Except for the resolutions pertaining to the rights issue, no other special resolutions, the nature of which might be significant to the shareholders in their appreciation of the state of affairs of the group, were made by the company or any of its subsidiaries during the period covered by this report.

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## **Directors' report**

## 10. Events after the reporting period

Refer to note 32 for an acquisition effective after the reporting period. The directors are not aware of any other matter that is material to the group or the company that has occurred between the reporting date and the date of the approval of the annual financial statements.

### 11. Going concern

The group has performed a going concern review and assessed its liquidity and solvency position. As a result of the successful rights issue, the group is in an advantageous position as it has a strong balance sheet with cash reserves and lower debt.

The group has responded well to the effect of COVID-19 and the national lockdowns and showed its resilience. Under these conditions, the group is comfortable that it will be able to continue as a going concern for the foreseeable future.

The directors believe that the group and the company have adequate financial resources to continue in operation for the foreseeable future, and accordingly the consolidated and separate annual financial statements have been prepared on a going concern basis. The directors have satisfied themselves that the group and the company are in a sound financial position and that they have access to sufficient borrowing facilities to meet their foreseeable cash requirements. The directors are not aware of any new material changes that may adversely impact the group and the company. The directors are also not aware of any material non-compliance with statutory or regulatory requirements or any pending changes to legislation that may affect the group or the company.

#### 12. Auditor

PricewaterhouseCoopers Inc., remains in office in accordance with section 90 of the Companies Act of South Africa, as amended.

### 13. Secretary

The company secretary is Mr R Botha.

Postal address P O Box 2436

Durbanville Cape Town South Africa

7551

Business address 38 Oxford Street

Durbanville Cape Town South Africa 7550

## 14. Sponsor

PSG Capital acts as sponsor for the group and the company, providing advice on the interpretation of and compliance with the Equity and Debt Listings Requirements of the JSE and reviewing notices required in terms of the company's memorandum of incorporation and the JSE's Listings Requirements.

### 15. Joint sponsor

UBS South Africa acts as independent joint sponsor for the group and company in terms of the JSE's Listings Requirements.

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## **Directors' report**

#### 16. Corporate governance

The directors subscribe to the principles incorporated in the King Code of Corporate Practices and Conduct as set out in King IV and have applied, as far as is practical, the principles contained therein throughout the reporting period. The directors recognise the need to conduct the enterprise with integrity and in accordance with generally accepted corporate practices. The board of directors has performed a detailed exercise to assess the company's compliance with King IV and the members are satisfied that sufficient compliance occurs, while they have instituted steps to ensure a constant monitoring of improvement where practically possible.

#### 17. Corporate governance disclosures in accordance with the JSE Debt Listings Requirements

A brief CV of each director is included in the Curro Annual Integrated Report which is incorporated herein by reference. The Curro Annual Integrated Report is accessible at www.curro.co.za, and may be requested and obtained in person from the registered office of the Company during office hours.

As contemplated in paragraph 7.3(c)(iii) of the JSE Debt Listings Requirements, independent directors are determined holistically, in accordance with the indicators provided in section 94(4)(a) and (b) of the Companies Act and the King Code.

The company confirms that the audit committee has executed the responsibilities set out in paragraph 7.3(e) of the JSE Debt Listings Requirements.

In accordance with paragraph 7.3(f) of the JSE Debt Listings Requirements, the company has a current policy on the evaluation of the performance of its board of directors and that of its committees, its chair and its individual directors pursuant to the provisions of the King Code. The company will consider and apply the aforementioned policy when appointments to its board and committees are made.

The company's debt officer, as contemplated in paragraphs 6.39(a) and 7.3(g) of the JSE Debt Listings Requirements, is JP Loubser (Chief Financial Officer). The board of Curro duly considered and satisfied itself with the competence, qualifications and experience of JP Loubser before he was appointed as debt officer of the company.

The Company's Nomination and Appointment of Directors and Conflict of Interest Policy ("the Policy") is accessible at www.curro.co.za. The Policy deals, inter alia, with i) the conflicts of interest of the directors and the executive management of Curro and how such conflicting interests can be identified and managed or avoided; and ii) the process for the nomination and appointment of directors of the company.

Since publication of the Policy, there have been no amendments to the Policy.

Curro confirms that, as at 15 March 2021, there are no recorded conflicts of interest and/or personal financial interests of the directors and/or the executive management of Curro, as contemplated in the Policy and paragraphs 7.5 and 7.6 of the JSE Debt Listing Requirements (as read with section 75 of the Companies Act). Accordingly, as at 15 March 2021, there is no "register of any conflicts of interest and/or personal financial interests", as contemplated in paragraph 7.6 of the JSE Debt Listing Requirements.

## 18. Report of the audit and risk committee

The report of the audit and risk committee, as required in terms of section 94(7)(f) of the Companies Act of South Africa of 2008, is set out on pages 6 to 7 of the consolidated and separate annual financial statements.



## Independent auditor's report

To the Shareholders of Curro Holdings Limited

# Report on the audit of the consolidated and separate financial statements

## Our opinion

In our opinion, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of Curro Holdings Limited (the Company) and its subsidiaries (together the Group) as at 31 December 2020, and its consolidated and separate financial performance and its consolidated and separate cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and the requirements of the Companies Act of South Africa.

#### What we have audited

Curro Holdings Limited's consolidated and separate financial statements set out on pages 20 to 89 comprise:

- the consolidated and separate statements of financial position as at 31 December 2020;
- the consolidated and separate statements of comprehensive income for the year then ended;
- the consolidated and separate statements of changes in equity for the year then ended;
- the consolidated and separate statements of cash flows for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated and separate financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Independence**

We are independent of the Group in accordance with the Independent Regulatory Board for Auditors' *Code of Professional Conduct for Registered Auditors* (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards*).

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## Our audit approach

## Overview



## Overall group materiality

• Overall group materiality: R11.6 million, which represents 5% of the consolidated loss before taxation adjusted for impairment losses.

## Group audit scope

• We conducted a full scope audit for Curro Holdings Limited, the only significant component. Statutory audits or specified procedures were performed for components that are financially significant in aggregate with other components. Analytical review procedures were performed over the remaining non-significant components.

## **Key audit matters**

- Impairment assessment of goodwill and indefinite lived intangible assets;
- Impairment of property, plant and equipment; and
- Expected credit losses on trade receivables.

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated and separate financial statements. In particular, we considered where the directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

### **Materiality**

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance whether the financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

Based on our professional judgement, we determined certain quantitative thresholds for materiality, including the overall group materiality for the consolidated financial statements as a whole as set out in the table below. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

| Overall group<br>materiality                          | R11.6 million.  |
|---|---|
| How we determined it                                  | 5% of consolidated loss before taxation adjusted for impairment losses.   |
| Rationale for the<br>materiality<br>benchmark applied | We chose consolidated loss before taxation as the benchmark because, in our view, it is the benchmark against which the performance of the Group is most commonly measured by users. Consolidated loss before taxation was adjusted for impairment losses to better reflect the |



continuing profit from normal operations. We chose 5% which is consistent with quantitative materiality thresholds used for profit-oriented companies in this sector.

## How we tailored our group audit scope

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

The Group comprises twenty four reporting components. A full scope audit has been performed for the Company, which is the only financially significant component within the Group. All other components are considered financially insignificant. In order to ensure that sufficient work was performed over material line items in the consolidated financial statements, we scoped in two entities, Meridian Operations Company (RF) NPC and Campus and Property Management Company Proprietary Limited, for which statutory audits were performed. We performed specified procedures on the Namibian and Botswana operations of the Company as a result of their contribution to consolidated assets and consolidated revenue specifically. For the remaining components, we performed analytical review procedures and audited the consolidation process in order to gain sufficient evidence over the consolidated balances and transactions.

## Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## Key audit matter

Impairment assessment of goodwill and indefinite lived intangible assets

This key audit matter relates to the consolidated and separate financial statements.

Intangible assets consist of goodwill and indefinite lived trademarks, which amount to R561 million and R93 million, respectively, in the consolidated financial statements and R174 million and R41 million, respectively, in the separate financial statements. (Refer to notes 6 & 7 to the consolidated and separate financial statements).

Goodwill acquired in business combinations and intangible assets with indefinite useful lives are tested for impairment annually, irrespective of whether any indications of impairment exist (refer to note 1.12 of the Accounting Policies to the consolidated and separate financial statements).

# How our audit addressed the key audit matter

In testing management's impairment calculations:

- We tested the mathematical accuracy of the value-in-use calculations for each CGU and noted no exceptions;
- We assessed the terminal growth rate key assumption used in the calculations by comparing it to actual enrolment figures. The terminal growth rate was also compared to inflation of the educational sector, historic increases in tuition fees and nominal learner number growth. Based on our work performed, we found management's assumption to be consistent with actual fees and learner number growth;
- We assessed the reasonableness of the growth in learner numbers by comparing the expected learner numbers as per the 2021 forecast to actual 2021 intake to date, and assessed the increase in tuition fees



As disclosed in notes 6 & 7 to the consolidated and separate financial statements, the recoverable amounts of the cash generating units (CGU's) to which goodwill acquired in business combinations and trademarks are allocated, has been determined based on value-in-use calculations. The impairment assessment of the CGUs which include indefinite lived trademarks and goodwill was performed in accordance with International Accounting Standard (IAS) 36: Impairment of Assets par 10. Other CGUs which do not include indefinite lived trademarks and goodwill, were assessed for indicators of impairment per IAS 36 par 9.

The key assumptions used by management in determining value-in-use include discount rates and terminal growth rates which require management to apply a degree of judgement and estimation. Other inputs into the recoverable amount calculation include growth in learner numbers and tuition fee rates.

The impairment assessment of goodwill and indefinite-lived intangible assets was considered to be a matter of most significance to our current year audit due to the degree of judgement and estimation applied by management in their value-in-use calculations.

The Group and Company recognised impairment of goodwill and intangible assets of R9 million and R6 million, respectively (refer to note 6 & 7 to the consolidated and separate financial statements).

Impairment of property, plant and equipment
This key audit matter relates to the
consolidated and separate financial statements.

In terms of IAS 36, an impairment assessment should be performed if any indicators of impairment are identified relating to an asset (refer to note 4 to the consolidated and separate financial statements).

During the current year, management identified impairment indicators in relation to assets of 8 cash generating units in which actual results were below expectations. Based on management's assessment, an impairment loss of R250 million on a Group level and R237

- through consideration of trends in the historical price increase, adjusted for the impact of Covid-19;
- To test the robustness and reasonability of management's cash flow forecasts, we compared the actual cash flows for 2020 to the forecasted cash flows readjusted by management to take into account the impact of Covid-19;
- We performed independent sensitivity calculations on the impairment assessments where no impairments were recognised, to assess the degree by which the key assumptions needed to change in order to trigger an impairment. The results of our sensitivity analyses were consistent with management's conclusions;
- Making use of our internal valuation expertise we compared the discount rates used by management to our independently developed benchmarks, which were based on various economic indicators. The discount rates used by management were accepted as falling within a reasonable range; and
- We assessed the presentation and disclosure included in the consolidated and separate financial statements against the requirements of IAS 36: Impairment of Assets.

In testing management's impairment calculations:

- We tested the mathematical accuracy of the value-in-use calculations for each CGU and noted no exceptions;
- We inspected the impairment calculations to assess whether there are any goodwill or indefinite lived intangible assets, relating to any of these CGUs and found that there were none;
- We assessed the terminal growth rate key assumption used in the calculations by comparing it to actual enrolment figures. The terminal growth rate was compared to inflation of the educational sector, historic increases in



million on a Company level was recognised. The impairment loss represents a write-down of the CGU's carrying values to their recoverable amounts. Management calculated the recoverable amounts based on the value-in-use.

The key assumptions used by management in determining value-in-use include discount rates and terminal growth rates which require management to apply a degree of judgement and estimation. Other inputs into the recoverable amount calculation include growth in learner numbers and tuition fee rates.

The impairment assessment performed by management was considered to be a matter of most significance to our current year audit due to the magnitude of the impairment loss recognised and the degree of judgement and estimation applied by management in the determination of the recoverable amount of these assets.

Expected credit losses on trade receivables

This key audit matter relates to the consolidated and separate financial statements.

Trade and other receivables consist of gross receivables and a loss provision which amount to R447 million and R215 million, respectively, in the consolidated financial statements and R371 million and R178 million, respectively, in the separate financial statements. (Refer to note 14 to the consolidated and separate financial statements).

As described in the "Accounting policies, Significant judgements and estimates" section of the consolidated and separate financial statements, the impact of the Covid-19 pandemic as well as the nature of the trade receivables has increased the level of judgement and estimation applied by management in the measurement of the expected credit losses (ECL).

- tuition fees and nominal learner number growth. Based on our work performed, we found management's assumption to be consistent with actual fees and learner number growth;
- We compared the fair value of the land and buildings to the external valuation reports used by management in determining the fair value less cost to sell. No material exceptions were noted:
- Where impairment was required, we assessed whether it was allocated across the CGU in accordance with IAS 36, with any goodwill and indefinite useful lives being written off first;
- We evaluated management's experts by inspecting their curriculum vitae and verifying their professional memberships to the relevant professional body, and considered for which other reputable companies the expert performed valuations. We noted no aspects requiring further consideration; and
- We assessed the presentation and disclosure included in the consolidated and separate financial statements against the requirements of IAS 36: Impairment of Assets.

*In assessing management's ECL:* 

- We tested the mathematical accuracy of the provision for ECL calculation and noted no material exceptions;
- We assessed the appropriateness of the ageing categorisation by testing a sample of customers to assess whether their outstanding debt was categorised correctly. We noted no exceptions;
- We analysed the trade receivables ageing buckets and independently calculated the historical loss rates, which we then compared to management's loss rates. Based on our work performed, we accepted management's loss rates;
- We evaluated forward looking information by assessing the movement in inflation and gross domestic product for the current year, and the expected movement in the forthcoming year. This was considered reasonable given the industry and economic climate;
- We applied the independently calculated loss rates to the trade



ECL on trade receivables was considered to be a matter of most significance to our current year audit due to the magnitude of the ECL provided as at 31 December 2020 and the degree of judgement and estimation applied by management in determining the ECL.

- receivable balances and found the expected credit loss within an acceptable range; and
- We assessed the presentation and disclosure included in the consolidated and separate financial statements against the requirements of IFRS 9: Financial Instruments.

## Other information

The directors are responsible for the other information. The other information comprises the information included in the document titled "Curro Holdings Limited and its subsidiaries Consolidated and Separate Financial Statements for the year ended 31 December 2020", which includes the Directors' Report, the Audit and Risk Committee Report and the Company Secretary's Certification as required by the Companies Act of South Africa, which we obtained prior to the date of this auditor's report, and the other sections of the document titled "Curro Holdings Limited Annual Integrated Report 2020", which is expected to be made available to us after that date. The other information does not include the consolidated or the separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not and will not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of the directors for the consolidated and separate financial statements

The directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Group and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group and/or the Company or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the consolidated and separate financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered



material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and / or Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse



consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Report on other legal and regulatory requirements

In terms of the IRBA Rule published in Government Gazette Number 39475 dated 4 December 2015, we report that PricewaterhouseCoopers Inc. has been the auditor of Curro Holdings Limited for 4 years.

Procumetal house Coopers Inc.

PricewaterhouseCoopers Inc.

Director: Dawid de Jager

Registered Auditor

Stellenbosch

15 March 2021

Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Consolidated and separate statements of financial position as at 31 December

|   |          | Group             |                   |                   | Company           |  |  |
|---|----------|-------------------|-------------------|-------------------|-------------------|--|--|
|   | Note(s)  | 2020<br>R million | 2019<br>R million | 2020<br>R million | 2019<br>R million |  |  |
| Assets  | 11010(3) | Killillon         | TYTIIIIOTT        | Killillon         | TYTIMION          |  |  |
| Non-current assets  |          |                   |                   |                   |                   |  |  |
| Property, plant and equipment   | 4        | 9 120             | 8 870             | 7 911             | 7 210             |  |  |
| Right-of-use assets   | 5        | 319               | 200               | 317               | 200               |  |  |
| Goodwill  | 6        | 561               | 565               | 174               | 108               |  |  |
| Intangible assets   | 7        | 271               | 265               | 207               | 168               |  |  |
| Investments in subsidiaries   | 8        | -                 | -                 | 351               | 807               |  |  |
| Loans to group companies  | 9        | -                 | -                 | 272               | 240               |  |  |
| Other financial assets  | 10       | 7                 | 5                 | 7                 | 5                 |  |  |
| Deferred tax assets   | 11       | 8                 | 8                 | -                 |                   |  |  |
|   |          | 10 286            | 9 913             | 9 239             | 8 738             |  |  |
| Current assets  |          |                   |                   |                   |                   |  |  |
| Inventories   | 13       | 17                | 14                | 12                | 8                 |  |  |
| Loans to group companies  | 9        | -                 | -                 | 199               | 178               |  |  |
| Trade and other receivables   | 14       | 334               | 308               | 290               | 265               |  |  |
| Other financial assets  | 10       | 27                | 34                | 11                | 11                |  |  |
| Current tax receivable  |          | 3                 | 2                 | 1                 | 1                 |  |  |
| Investment in money market funds  | 15       | 334               | 57                | 332               | 54                |  |  |
| Cash and cash equivalents   | 15       | 99                | 114               | 63                | 68                |  |  |
| ·   |          | 814               | 529               | 908               | 585               |  |  |
| Non-current assets held for sale  | 42       | 14                | 43                | 14                | 43                |  |  |
|   |          | 828               | 572               | 922               | 628               |  |  |
| Total assets  |          | 11 114            | 10 485            | 10 161            | 9 366             |  |  |
| Equity and liabilities Equity Equity attributable to owners of the parent |          |                   |                   |                   |                   |  |  |
| Share capital   | 16       | 6 205             | 4 733             | 6 356             | 4 883             |  |  |
| Reserves  | 18       | (65)              | (4)               | (66)              | (3)               |  |  |
| Retained earnings   |          | 628               | 676 <sup>°</sup>  | `41 <sup>′</sup>  | 124               |  |  |
| •   |          | 6 768             | 5 405             | 6 331             | 5 004             |  |  |
| Non-controlling interest  |          | (2)               | 11                | -                 | -                 |  |  |
|   |          | 6 766             | 5 416             | 6 331             | 5 004             |  |  |
| Liabilities   |          |                   |                   |                   |                   |  |  |
| Non-current liabilities   |          |                   |                   |                   |                   |  |  |
| Other financial liabilities at amortised cost                             | 19       | 2 774             | 3 653             | 2 436             | 3 302             |  |  |
| Other financial liabilities at fair value                                 | 12 & 19  | 120               | 27                | 120               | 27                |  |  |
| Lease liabilities   | 5        | 323               | 195               | 321               | 195               |  |  |
| Deferred tax liabilities  | 11       | 551               | 557               | 466               | 378               |  |  |
| Contract liabilities  | 20       | 13                | 14                | 12                | 12                |  |  |
|   |          | 3 781             | 4 446             | 3 355             | 3 914             |  |  |
| Current liabilities   |          |                   |                   |                   |                   |  |  |
| Trade and other payables  | 21       | 247               | 205               | 224               | 174               |  |  |
| Contract liabilities  | 20       | 227               | 214               | 193               | 177               |  |  |
| Lease liabilities   | 5        | 33                | 20                | 33                | 20                |  |  |
| Loans from group companies  | 9        | -                 | -                 | -                 | 12                |  |  |
| Other financial liabilities at amortised cost                             | 19       | 59                | 84                | 25                | 65                |  |  |
| Current tax payable   |          | 1                 | 1                 | -                 | -                 |  |  |
| Bank overdraft  | 22       | 567               | 99<br>623         | 475               | 448               |  |  |
| Total liabilities   |          | 4 348             | 5 069             |                   | 4 362             |  |  |
|   |          |                   |                   | 3 830             |                   |  |  |
| Total equity and liabilities  |          | 11 114            | 10 485            | 10 161            | 9 366             |  |  |

Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Consolidated and separate statements of comprehensive income

|  |         | Gro       | up        | Comp         | oany               |
|--|---------|-----------|-----------|--------------|--------------------|
|  |         | 2020      | 2019      | 2020         | 2019               |
|  | Note(s) | R million | R million | R million    | R million          |
|  |         |           |           |              |                    |
| Revenue from contracts with customers  | 23      | 3 094     | 2 944     | 2 648        | 2 412              |
| Employee costs   |         | (1 567)   | (1 569)   | (1 342)      | (1 298)            |
| Expected credit losses on financial assets   |         | (146)     | (37)      | <b>(120)</b> | (67)               |
| Other expenses   | 24      | (695)     | (645)     | (607)        | (5 <del>2</del> 8) |
| Earnings before interest, taxation, depreciation and   | -       | 686       | 693       | 579          | 519                |
| amortisation (EBITDA)  |         |           |           |              |                    |
| Amortisation   | 7       | (43)      | (32)      | (41)         | (30)               |
| Depreciation   | 4 & 5   | (188)     | (155)     | (170)        | (141)              |
| Earnings before interest and taxation (EBIT)   | 24      | 455       | 506       | 368          | 348                |
| Investment income  | 25      | 56        | 36        | 194          | 70                 |
| Profit on sale of property, plant and equipment  |         | -         | 2         | -            | 3                  |
| Impairment of property, plant and equipment  | 4       | (250)     | (104)     | (237)        | (82)               |
| Impairment of goodwill   | 6       | (9)       | -         | (9)          | -                  |
| Impairment of intangible assets  | 7       | (6)       | _         | (6)          | -                  |
| Impairment of investments  | 8       | `-        | _         | (33)         | -                  |
| Gain on bargain purchase   |         | -         | 27        | ` _          | 27                 |
| Finance costs  | 26      | (279)     | (279)     | (237)        | (223)              |
| (Loss) / profit before taxation  |         | (33)      | 188       | 40           | 143                |
| Taxation   | 27      | (10)      | (1)       | (105)        | (54)               |
| (Loss) / profit for the year   |         | (43)      | 187       | (65)         | 89                 |
| Other comprehensive (loss) / income:   |         |           |           |              |                    |
|  |         |           |           |              |                    |
| Items that may be reclassified to profit or loss:  | 00      | •         |           |              |                    |
| Exchange differences on translating foreign operation  | 28      | 2         | (40)      | (00)         | (40)               |
| Effects of cash flow hedges  | 28      | (93)      | (18)      | (93)         | (18)               |
| Taxation   | 28      | 26        | 5 (42)    | 26           | 5 (42)             |
| Total items that may be reclassified to profit or loss   |         | (65)      | (13)      | (67)         | (13)               |
| Total comprehensive (loss) / income for the year   |         | (108)     | 174       | (132)        | 76_                |
| (Loss) / profit attributable to:   |         |           |           |              |                    |
| Owners of the parent   |         | (31)      | 202       | (65)         | 89                 |
| Non-controlling interests  |         | (12)      | (15)      | -            | -                  |
| The state of the s | _       | (43)      | 187       | (65)         | 89                 |
| Total comprehensive (loss) / income attributable to:   | •       | (.9)      | .07       | (55)         |                    |
| Owners of the parent   |         | (96)      | 189       | (132)        | 76                 |
| Non-controlling interests  |         | (12)      | (15)      | -            | -                  |
| 3  |         | (108)     | 174       | (132)        | 76                 |
| Earnings per share (cents)   |         | (100)     |           | ( : 3=)      |                    |
| Basic  | 29      | (6.5)     | 48.0      | 1            |                    |
| Diluted  | 29      | (6.5)     | 48.0      | 1            |                    |

<sup>1.</sup> Adjusted for the bonus element contained in the rights issue.

Refer to notes

Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Consolidated and separate statements of changes in equity

|  | Share<br>capital | Translation reserve | Hedging<br>reserve | Share<br>based<br>payments<br>reserve | Total<br>reserves | Retained<br>earnings | Total<br>attributable<br>to owners of<br>the group | Non-<br>controlling<br>interest | Total<br>equity |
|--|------------------|---------------------|--------------------|---------------------------------------|-------------------|----------------------|--|---------------------------------|-----------------|
|  | R million        | R million           | R million          | R million                             | R million         | R million            | R million  | R million                       | R million       |
| Group  |                  |                     |                    |                                       |                   |                      |  |                                 |                 |
| Balance at 1 January 2019  | 4 733            | (1)                 | (7)                | 16                                    | 9                 | 496                  | 5 238  | 34                              | 5 272           |
| Profit for the year  | -                | -                   | -                  | -                                     | -                 | 202                  | 202  | (15)                            | 187             |
| Other comprehensive loss   | -                | -                   | (13)               | -                                     | (13)              | -                    | (13)   | -                               | (13)            |
| Total comprehensive income for the year                                    | -                | -                   | (13)               | -                                     | (13)              | 202                  | 189  | (15)                            | 174             |
| Recognition of share-based payments  | -                | -                   | -                  | 22                                    | 22                | -                    | 22   | -                               | 22              |
| Exercise of share options  | -                | -                   | -                  | (21)                                  | (21)              | 21                   | -  | -                               | -               |
| Dividends paid   | -                | -                   | -                  | -                                     | -                 | (49)                 | (49)   | -                               | (49)            |
| Acquire non-controlling  | -                | -                   | -                  | -                                     | -                 | 8                    | 8  | (8)                             | -               |
| interest of Magic Beings   |                  |                     |                    |                                       |                   |                      |  |                                 |                 |
| Total contributions by and   | -                | -                   | -                  | 1                                     | 1                 | (20)                 | (19)   | (8)                             | (27)            |
| distributions to owners of the   |                  |                     |                    |                                       |                   |                      |  |                                 |                 |
| company recognised directly  |                  |                     |                    |                                       |                   |                      |  |                                 |                 |
| in equity  |                  |                     |                    |                                       |                   |                      |  |                                 |                 |
| Balance at 31 December 2019  | 4 733            | (1)                 | (20)               | 17                                    | (4)               | 676                  | 5 405  | 11                              | 5 416           |
| Loss for the year  | -                | -                   | -                  | -                                     | -                 | (31)                 | (31)   | (12)                            | (43)            |
| Other comprehensive loss   | -                | 2                   | (67)               | -                                     | (65)              | -                    | (65)   | -                               | (65)            |
| Total comprehensive (loss) /   | -                | 2                   | (67)               | -                                     | (65)              | (31)                 | (96)   | (12)                            | (108)           |
| income for the year  |                  |                     |                    |                                       |                   |                      |  |                                 |                 |
| Shares issued from rights issue  | 1 500            |                     | -                  | -                                     | -                 | -                    | 1 500  | -                               | 1 500           |
| Share issue costs  | (27)             |                     | -                  | -                                     | -                 | -                    | (27)   | -                               | (27)            |
| Recognition of share-based   | -                | -                   | -                  | 28                                    | 28                | -                    | 28   | -                               | 28              |
| payments   |                  |                     |                    |                                       |                   |                      |  |                                 |                 |
| Vesting of share options   | -                | -                   | -                  | (24)                                  | (24)              | 24                   | -  | -                               | -               |
| Dividends paid   | -                | -                   | -                  | -                                     | -                 | (42)                 | (42)   | -                               | (42)            |
| Unbundling   | (1)              | -                   | -                  | -                                     | -                 | 1                    | -  | -                               | -               |
| Total contributions by and   | 1 472            | -                   | -                  | 4                                     | 4                 | (17)                 | 1 459  | -                               | 1 459           |
| distributions to owners of the<br>company recognised directly<br>in equity |                  |                     |                    |                                       |                   |                      |  |                                 |                 |
| Balance at 31 December 2020  | 6 205            | 1                   | (87)               | 21                                    | (65)              | 628                  | 6 768  | (2)                             | 6 766           |
|  | 0 230            | '                   | (01)               |                                       | (50)              | 020                  | 0.30   | (2)                             | 0.00            |

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Consolidated and separate statements of changes in equity

|  | Share<br>capital | Hedging<br>reserve | Share<br>based<br>payments<br>reserve | Total<br>reserves | Retained<br>earnings | Total<br>attributable<br>to owners of<br>the company | Total<br>equity |
|--|------------------|--------------------|---------------------------------------|-------------------|----------------------|--|-----------------|
|  | R million        | R million          | R million                             | R million         | R million            | R million  | R million       |
| Company                                  |                  |                    |                                       |                   |                      |  |                 |
| Balance at 1 January 2019                | 4 883            | (7)                | 16                                    | 10                | 63                   | 4 956  | 4 956           |
| Profit for the year                      | -                | -                  | -                                     | -                 | 89                   | 89   | 89              |
| Other comprehensive loss                 | -                | (13)               | -                                     | (13)              | -                    | (13)   | (13)            |
| Total comprehensive (loss) / income      | -                | (13)               | -                                     | (13)              | 89                   | 76   | 76              |
| for the year                             |                  |                    |                                       |                   |                      |  |                 |
| Recognition of share-based               | -                | -                  | 22                                    | 22                | -                    | 22   | 22              |
| payments                                 |                  |                    |                                       |                   |                      |  |                 |
| Exercise of share options                | -                | -                  | (21)                                  | (21)              | 21                   | -  | -               |
| Dividends paid                           | -                | -                  | -                                     | -                 | (49)                 | (49)   | (49)            |
| Total contributions by and distributions | -                | -                  | 1                                     | 1                 | (28)                 | (27)   | (27)            |
| to owners of the company recognised      |                  |                    |                                       |                   |                      |  |                 |
| directly in equity                       |                  |                    |                                       |                   |                      |  |                 |
| Balance at 31 December 2019              | 4 883            | (20)               | 17                                    | (3)               | 124                  | 5 004  | 5 004           |
| Loss for the year                        | -                | -                  | -                                     | -                 | (65)                 | (65)   | (65)            |
| Other comprehensive loss                 | -                | (67)               | -                                     | (67)              | -                    | (67)   | (67)            |
| Total comprehensive loss for the year    | -                | (67)               | -                                     | (67)              | (65)                 | (132)  | (132)           |
| Shares issued from rights issue          | 1 500            | -                  | -                                     | -                 | -                    | 1 500  | 1 500           |
| Share issue costs                        | (27)             | -                  | -                                     | -                 | -                    | (27)   | (27)            |
| Recognition of share-based               | -                | -                  | 28                                    | 28                | -                    | 28   | 28              |
| payments                                 |                  |                    |                                       |                   |                      |  |                 |
| Vesting of share options                 | -                | -                  | (24)                                  | (24)              | 24                   | -  | -               |
| Dividends paid                           | -                | -                  | -                                     | -                 | (42)                 | (42)   | (42)            |
| Total contributions by and distributions | 1 473            | -                  | 4                                     | 4                 | (18)                 | 1 459  | 1 459           |
| to owners of the company recognised      |                  |                    |                                       |                   |                      |  |                 |
| directly in equity                       |                  |                    |                                       |                   |                      |  |                 |
| Balance at 31 December 2020              | 6 356            | (87)               | 21                                    | (66)              | 41                   | 6 331  | 6 331           |
| Refer to notes                           | 16               | 18 & 28            | 17 & 18                               |                   |                      |  |                 |

Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Consolidated and separate statements of cash flows

|   |         | Group               |                       | Company          |            |
|---|---------|---------------------|-----------------------|------------------|------------|
|   |         | 2020                | 2019                  | 2020             | 2019       |
|   |         |                     | Restated <sup>1</sup> |                  | Restated 1 |
|   | Note(s) | R million           | R million             | R million        | R million  |
| Cash flows from operating activities  |         |                     |                       |                  |            |
| Cash generated from operations  | 30      | 717                 | 691                   | 611              | 542        |
| Interest received   | 25      | 55                  | 36                    | 48               | 33         |
| Interest paid   | 26      | (255)               | (240)                 | (234)            | (201)      |
| Tax paid  | 31      | (3)                 | (13)                  | (1)              |            |
| Net cash generated from operating activities  |         | 514                 | 474                   | 424              | 374        |
| Cash flows from investing activities  |         |                     |                       |                  |            |
| Purchase of property, plant and equipment   | 4       | (632)               | (1 069)               | (585)            | (932)      |
| Sale of property, plant and equipment   | 4 & 42  | 48                  | 9                     | 48               | 9          |
| Purchase of intangible assets   | 7       | (55)                | (56)                  | (55)             | (56)       |
| Business combinations   | 32      | (2)                 | (123)                 | (2)              | (96)       |
| Acquisition of subsidiaries   | -       | ( <del>-</del> /    | (0)                   | ( <del>-</del> / | (32)       |
| Unbundling of subsidiaries  | 33      | _                   | _                     | 6                | (0-)       |
| Development and acquisition investment <sup>1</sup>                                   |         | (9)                 | (7)                   | (9)              | (6)        |
| Loans to group companies repaid   |         | -                   | -                     | 53               | 22         |
| Loans advanced to group companies   |         | -                   | -                     | (114)            | (39)       |
| Proceeds from loans from group companies  |         | -                   | -                     | ` -              | 31         |
| Repayment of loans from group companies   |         | -                   | -                     | -                | (18)       |
| Investment in other financial assets  |         | (2)                 | (17)                  | (2)              | (14)       |
| Proceeds from other financial assets  |         | ` <b>8</b>          | `13 <sup>°</sup>      | `-               | -          |
| Investment in money market funds  | 15      | (4 252)             | (2 846)               | (4 230)          | (2 711)    |
| Withdrawn from investments in money market funds                                      | 15      | `3 975 <sup>´</sup> | `2 804 <sup>°</sup>   | 3 952            | 2 657      |
| Net cash utilised in investing activities   |         | (921)               | (1 292)               | (938)            | (1 185)    |
|   |         |                     |                       |                  |            |
| Cash flows from financing activities  |         | 4 500               |                       | 4 500            |            |
| Proceeds from shares issued pursuant to rights issue                                  |         | 1 500               | -                     | 1 500            | -          |
| Transaction cost pertaining to rights issue Proceeds from other financial liabilities | 34      | (27)<br>1 150       | -<br>1 701            | (27)<br>1 150    | 1 690      |
| Repayment of other financial liabilities  | 34      |                     | (908)                 |                  |            |
| • •   | 34      | (2 083)             | , ,                   | (2 065)          | (882)      |
| Principle elements of lease payments Dividends paid to company shareholders           | 34      | (7)<br>(42)         | (3)<br>(49)           | (7)<br>(42)      | (3)        |
| · · · · · · · · · · · · · · · · · · ·   |         | 491                 | 741                   | 509              | (49)       |
| Net cash generated from financing activities  |         | 491                 | /41                   | 509              | 756        |
| Cash and cash equivalents movement for the year                                       |         | 84                  | (77)                  | (5)              | (55)       |
| Cash and cash equivalents at the beginning of the year                                |         | 15                  | 92                    | 68               | 123        |
| Total cash and cash equivalents at end of the year                                    | 15 & 22 | 99                  | 15                    | 63               | 68         |
|   |         |                     |                       |                  |            |

## Non-cash activities:

Refer to note 34 for more details regarding non-cash financing and investing activities.

<sup>1.</sup> See note 43 for more details regarding the reclassification restatement of development and acquisition investment.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## **Accounting policies**

#### 1. Presentation of consolidated and separate financial statements

Curro Holdings Limited (Curro) is a public company incorporated in the Republic of South Africa. The principle activities are the provision of independent education services within southern Africa.

## Basis of accounting

The consolidated and separate financial statements have been prepared in accordance with, and in compliance with, International Financial Reporting Standards (IFRS), the IFRS Interpretations Committee Interpretations, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council and the requirements of the Companies Act of South Africa, as amended and the JSE Listings Requirements. The consolidated and separate financial statements have been prepared on the historical cost basis as modified by the revaluation of certain financial instruments, and incorporate the principal accounting policies set out below. They are presented in South African rands and rounded to the nearest million.

These accounting policies are consistent with the previous year, except for standards included in note 3.

#### Going concern

The outbreak of the COVID-19 pandemic and the measures adopted to mitigate the pandemic's spread have impacted the group. The situation continues to evolve with changes in government regulations and evolving business and consumer reactions thereto within an already weakened consumer environment.

The group has performed a going concern review and assessed its liquidity and solvency position. Management responded swiftly and effectively and, following a successful rights issue, the group is in an advantageous position as it has a strong balance sheet with cash reserves and lower debt.

Under these conditions, the group is comfortable that it will be able to continue as a going concern for the foreseeable future. The group has responded well to the initial effect of the COVID-19 and the national lockdown and showed its resilience. Nevertheless, the full long-term financial impact is largely unknown at this stage, is expected to negatively impact the group, in the short and medium-term.

#### 1.1 Significant judgements and sources of estimation uncertainty

In preparing the consolidated and separate annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the consolidated and separate annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates, which may be material to the consolidated and separate annual financial statements.

The impact of COVID-19 has necessitated management to re-evaluate its selection criteria for purposes of impairment testing. The ongoing difficult economic conditions in South Africa due to low growth, negative consumer sentiment, policy uncertainty, as well as ongoing cost and margin pressures have been exacerbated by the COVID-19 pandemic.

## Significant judgements include: Useful lives and residual values

The estimated useful lives for property, plant and equipment and intangibles are set out in notes 1.5 and 1.6. Estimated useful lives and residual values are reviewed annually, taking cognisance of the forecasted commercial and economic realities and through benchmarking of accounting treatments in the education industry where the property, plant and equipment and intangibles are used. This also applies to internally generated intangible assets.

### Indefinite intangible assets estimate useful lives

Trademarks is regarded as having an indefinite useful life as, based on all relevant factors, there is no foreseeable limit to the period over which these assets are expected to generate net cash inflows.

In determining that the school brand has an indefinite useful life, management has considered various factors such as the past and expected longevity of the brand, the impact of possible changes in technologies, the stability of the school industry and changes in the market demand, the current and expected actions by competitors, and management's strategy to maintain the trademark. As of 31 December 2020, based on the analysis of these factors, there is no foreseeable limit to the period over which the brand is expected to generate cash inflows.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## **Accounting policies**

## 1.1 Significant judgements and sources of estimation uncertainty (continued) Significant judgements include (continued):

## Capitalisation of curriculum material

Management capitalises curriculum development cost directly attributable to the development of new curriculum material, subjects and curriculum delivery methods as intangible assets as disclosed in Note 7. These costs incurred meet the definition to be capitalised as intangible assets because they can be clearly distinguished as a new subject or curriculum that is capable of being sold separately from the Curro group. Costs incurred to research a new subject or curriculum are expensed. Cost capitalisation commences from the development stage when approval for the curriculum development is received and when the requirements to capitalise development expenses in IAS 38 is met.

During the development phase, certain staff dedicate part of their time in developing the new curriculum material, subjects and curriculum delivery methods and the group also appoints external consultants who have experience in this regard. Only staff costs spent specifically on the development of the curriculum material, subjects and curriculum delivery methods and external consultant costs are capitalised.

The group's vision is to make independent education more accessible to more learners. In pursuit of this vision, the group has consistently developed new education models over the past 10 years. Examples of costs that have been capitalised per the above policy include:

- the initial Curro model;
- the Academy model in 2015;
- DigiEd in 2019; and
- Curro Online in 2020.

The group also improve and evolve the delivery of curriculum material to learners annually. The research to develop and improve the delivery of curriculum is expensed. Only costs incurred that provide additional future economic benefits to existing course material are capitalised, all other maintenance-type costs are expensed.

Capitalisation ceases when the curriculum material is ready to be used which is also when amortisation commences.

#### Leases

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

For leases of school buildings, the following factors are normally the most relevant:

- The demand for our product in the area.
- If any leasehold improvements are expected to have a significant remaining value, the group is typically reasonably certain to extend (or not terminate).
- Otherwise, the group considers other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

For three significant leases the payments are structured as variable lease payments, but there are no genuine variability in those payments. Those payments contain variable clauses that do not have real economic substance. The lease payment of these leases are treated as in substance fixed and has been increased annually with a fixed inflation rate until the end of the lease terms. The discount rate was based on comparable lending rates and adjusted for lease specific factors. Refer to note 1.10 for further details.

All right-of-use assets have been assessed for impairment.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## **Accounting policies**

#### 1.1 Significant judgements and sources of estimation uncertainty (continued)

## Significant estimates include:

## Impairment of non-financial assets

Goodwill, intangible assets and property, plant and equipment are assessed annually for impairment. These impairment calculations include the use of estimates of future cash flows as well as the determination of discount rates at which the cash flows are discounted. The maturity of a school is factored in when performing impairment assessments. Additional details regarding impairment test assumptions are included in note 4, 6 and 7.

In the current reporting period the key assumptions used in the cash flow calculations have been adjusted to reflect management's best estimate of the potential impact of COVID-19 on future earnings and cash flows, in particular the discount rates and the terminal growth rate.

#### Impairment of Trade receivables and Loans and receivables

The group and the company assess their trade receivables and loans and receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in profit or loss, the group and the company make judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

The expected loss rates are based on the payment profiles of fee income and sales over a period of 24 months before 31 December 2020 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The group and company have identified the GDP and inflation to be the most relevant factors, and accordingly adjust the historical loss rates based on expected changes in these factors.

Furthermore, key assumptions used in the calculations have been adjusted to reflect management's best estimate of the potential impact of COVID-19 on future earnings and cash flows and the loss allowance matrix were adjusted accordingly.

#### Fair values in business combinations

Management uses valuation techniques to determine the fair value of assets and liabilities acquired in a business combination. Fair value of property, plant and equipment is determined by using external valuations as well as rental return on property. Client lists (learner enrolments) are valued through a net present value model of the contribution from the enrolments at the school, based on their estimated future enrolment period.

Although a comprehensive valuation exercise is performed for each business combination, the group applies initial accounting for its business combinations, which will allow the group a period of one year after the acquisition date to adjust the provisional amounts recognised for a business combination.

## **Share-based payments**

Management used the Black-Scholes Model to determine the value of the options at issue date. Additional details regarding the estimates are included in note 17.

#### Revenue from contracts with customers

Registration fees carry a separate stand-alone transaction price which is recognised over time as the services are rendered.

In recognising the registration fees over time, management estimates the average tenure of learners and recognise the registration fee over this period.

The transaction price allocated to the unsatisfied portion of the performance obligation pertaining to registration fees, is represented by the contract liability balance at year end and as disclosed in note 20.

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## **Accounting policies**

#### 1.2 Fair value

The fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the company takes into account the characteristics of the asset or liability if market participants were to take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of IFRS 2 Share-based payments, leasing transactions that are within the scope of IFRS 16 Leases, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 Inventories or value in use in IAS 36 Impairment of Assets.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to fair value measurement in its entirety. The levels are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

#### 1.3 Consolidation

#### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the group and the company and all investees that are controlled by the group and the company.

The group and the company have control of an investee when they have power over the investee; they are exposed to or have rights to variable returns from involvement with the investee; and they have the ability to use their power over the investee to affect the amount of the investor's returns. The results of subsidiaries are included in the consolidated financial statements from the effective date of acquisition to the effective date of disposal.

Adjustments are made when necessary to the financial statements of subsidiaries to bring their accounting policies in line with those of the group and the company. All intra-group transactions, balances, income and expenses are eliminated in full on consolidation.

Non-controlling interests in the net assets of consolidated subsidiaries are identified and recognised separately from the group's interest therein, and are recognised within equity. Losses of subsidiaries attributable to non-controlling interests are allocated to the non-controlling interest even if this results in a debit balance being recognised for non-controlling interest.

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## **Accounting policies**

#### 1.4 Business combinations

The group and the company account for business combinations using the acquisition method of accounting. The cost of the business combination is measured as the aggregate of the fair values of assets given, liabilities incurred or assumed and equity instruments issued. Costs directly attributable to the business combination are expensed as incurred, except the costs to issue debt, which are amortised as part of the effective interest and costs to issue equity, which are included in equity.

Contingent consideration is included in the cost of the business combination at fair value as at the date of acquisition. Subsequent changes to the assets, liability or equity that arise as a result of the contingent consideration are not affected against goodwill, unless they are valid measurement period adjustments.

The acquiree's identifiable assets, liabilities and contingent liabilities that meet the recognition conditions of IFRS 3 *Business combinations* are recognised at their fair values at acquisition date, except for non-current assets (or disposal group) that are classified as held-for-sale in accordance with IFRS 5 *Non-current assets held-for-sale and discontinued operations*, which are recognised at fair value less costs to sell.

Contingent liabilities are only included in the identifiable assets and liabilities of the acquiree where there is a present obligation at acquisition date.

On acquisition, the group and the company assess the classification of the acquiree's assets and liabilities and reclassify them where the classification is inappropriate for group and company purposes. This excludes lease agreements and insurance contracts, whose classification remains as per their inception date.

Non-controlling interests arising from a business combination, that are present ownership interests, and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation, are measured either at the present ownership interests' proportionate share in the recognised amounts of the acquiree's identifiable net assets or at fair value. The treatment is not an accounting policy choice but is selected for each individual business combination, and disclosed in the note for business combinations. All other components of non-controlling interests are measured at their acquisition date fair values, unless another measurement basis is required by IFRS.

In cases where the group and the company held a non-controlling shareholding in the acquiree prior to obtaining control, that interest is measured at fair value as at acquisition date. The measurement at fair value is included in profit or loss for the year.

Goodwill is determined as the consideration paid, plus the fair value of any shareholding held prior to obtaining control, plus non-controlling interest and less the fair value of the identifiable assets and liabilities of the acquiree.

Goodwill is not amortised but is tested on an annual basis for impairment. If goodwill is assessed to be impaired, that impairment is not subsequently reversed.

Goodwill arising on acquisition of foreign entities is considered an asset of the foreign entity. In such cases the goodwill is translated to the functional currency of the group and the company at the end of each reporting period with, the adjustment recognised in equity through to other comprehensive income.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose.

Business combinations under common control are accounted for at book value at acquisition date, no new goodwill is recognised and is prospectively applied.

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## **Accounting policies**

#### 1.5 Property, plant and equipment

Property, plant and equipment are tangible assets that the group and the company hold for their own use and are expected to be used for more than one year. An item of property, plant and equipment is recognised as an asset when it is probable that future economic benefits associated with the item will flow to the company, and the cost of the item can be measured reliably.

Property, plant and equipment are initially measured at cost. Cost includes all the expenditure that is directly attributable to the acquisition or construction of the asset, including the capitalisation of borrowing costs on qualifying assets and adjustments with respect to hedge accounting, where appropriate. Property, plant and equipment are subsequently stated at cost less accumulated depreciation and any accumulated impairment losses, except for land, which is stated at cost less any accumulated impairment losses.

Expenditure incurred subsequently for major services, additions to or replacements of parts of property, plant and equipment is capitalised if it is probable that future economic benefits associated with the expenditure will flow to the group and the company and the cost can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. Day-to-day servicing costs are included in profit or loss in the year in which they are incurred.

Depreciation of an asset commences when the asset is available for use as intended by management. Depreciation is charged to write off the asset's carrying amount over its estimated useful life to its estimated residual value, using a method that best reflects the pattern in which the asset's economic benefits are consumed by the group and the company. Leased assets are depreciated in a consistent manner over the shorter of their expected useful lives and the lease term. Depreciation is not charged to an asset if its estimated residual value exceeds or is equal to its carrying amount. Depreciation of an asset ceases at the earlier of the date that the asset is classified as held for sale or derecognised.

The useful lives of items of property, plant and equipment have been assessed as follows:

| Item                   | Depreciation method | Average useful life |
|------------------------|---------------------|---------------------|
| Land                   | Not depreciated     | Not depreciated     |
| Buildings              | Straight line       | 75 to 99 years      |
| Furniture and fixtures | Straight line       | 6 years             |
| Office equipment       | Straight line       | 6 years             |
| Premises equipment     | Straight line       | 5 years to 6 years  |
| School equipment       | Straight line       | 5 years to 6 years  |
| Motor vehicles         | Straight line       | 5 years             |
| Computer equipment     | Straight line       | 3 to 10 years       |

The residual value, useful life and depreciation method of each asset are reviewed at the end of each reporting year. If the expectations differ from previous estimates, the change is accounted for prospectively as a change in accounting estimate.

Impairment tests are performed on property, plant and equipment when there is an indication that they may be impaired. When the carrying amount of an item of property, plant and equipment is assessed to be higher than the estimated recoverable amount, an impairment loss is recognised immediately in profit or loss to bring the carrying amount in line with the recoverable amount.

The recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

When an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its continued use or disposal. Any gain or loss arising from the derecognition of an item of property, plant and equipment is included in profit or loss when the item is derecognised. Any gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

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## **Accounting policies**

#### 1.6 Intangible assets

An intangible asset is recognised when:

- it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity; and
- the cost of the asset can be measured reliably.

Intangible assets are recognised at cost and carried at cost less any accumulated amortisation and any impairment losses. Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- It is technically feasible to complete the asset so that it will be available for use or sale;
- there is an intention to complete and use or sell it:
- there is an ability to use or sell it;
- it will generate probable future economic benefits;
- there are available technical, financial and other resources to complete the development and to use or sell the asset: or
- the expenditure attributable to the asset during its development can be measured reliably.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at every period-end.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indication that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values in profit or loss as follows:

Item
Learner enrolments (client list)
Trademarks
Curriculum material
Computer software

Useful life 1 to 14 years Indefinite 6 years 2 to 3 years

## 1.7 Investment in subsidiaries

## **Company annual financial statements**

In the company's separate financial statements, investments in subsidiaries are carried at cost less any accumulated impairment.

The cost of an investment in a subsidiary is the aggregate of:

- the fair value, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the company; plus
- any costs directly attributable to the purchase of the subsidiary.

An adjustment to the cost of a business combination contingent on future events is included in the cost of the combination if the adjustment is probable and can be measured reliably.

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## **Accounting policies**

#### 1.8 Financial instruments

#### Classification of financial assets and financial liabilities

#### **Financial assets**

The group classifies its financial assets on the basis of the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial asset.

The group classifies its financial assets into the following categories:

- Measured at amortised cost
- Fair value through other comprehensive income (OCI)
- Fair value through profit or loss

The group and company classify their financial assets as at amortised cost only if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cash flows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

The group and company classify their financial assets as at fair value through other comprehensive income only if both of the following criteria are met:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

#### **Financial liabilities**

Financial liabilities include third-party liabilities, borrowings, derivative financial liabilities and trade and other payables, as well as standalone loans from subsidiaries.

The group and company classify their financial liabilities at amortised cost unless it relates to a hedge instrument, which is measured at fair value through other comprehensive income or fair value through profit or loss depending on the effectiveness of the hedge.

Financial liabilities are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

#### Recognition and derecognition

Financial instruments are recognised when the group and the company become a party to the contractual provisions of the instruments.

Financial assets are derecognised when the rights to receive the cash flows from the financial assets have expired or have been transferred and the group has transferred substantially all the risks and rewards of ownership.

An entity shall remove a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished specifically when the obligation specified in the contract is discharged, cancelled or expires.

## Measurement

Financial assets and financial liabilities are measured at fair value at initial recognition.

Transaction costs on financial assets and financial liabilities at fair value through profit or loss are recognised in profit or loss.

For financial assets and financial liabilities that are not at fair value through profit or loss, transaction costs are included in the initial measurement of the instrument.

Financial assets and financial liabilities are subsequently measured in accordance with the initial classification category, as indicated below.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Accounting policies

## 1.8 Financial instruments (continued) Measurement (continued)

A gain or loss on a financial asset that is measured at fair value will be recognised in profit or loss unless it is a financial asset measured at fair value through other comprehensive income for which gains or losses are recognised in other comprehensive income.

Financial assets measured at amortised cost are subsequently measured at amortised cost.

Financial liabilities are subsequently measured at amortised cost, using the effective interest rate method.

## Loans to and from group companies

These include loans to and from holding companies, fellow subsidiaries, subsidiaries, joint ventures and associates and are recognised initially at fair value plus direct transaction costs.

Loans to group companies are measured at amortised cost.

Loans from group companies are measured as financial liabilities measured at amortised cost.

#### Loans to shareholders, directors, managers and employees

These financial assets are measured at amortised cost.

#### Trade and other receivables

Trade receivables are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method. The group and company holds trade receivables with the objective to collect the contractual cash flows. The group and company apply the IFRS 9 simplified approach to measuring expected credit losses that uses a lifetime expected loss allowance for trade receivables.

## Trade and other payables

Trade payables are measured initially at fair value, and subsequently measured at amortised cost, using the effective interest rate method.

## Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially recorded at fair value.

#### Bank overdrafts and borrowings

Bank overdrafts and borrowings are measured initially at fair value, and are subsequently measured at amortised cost, using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in accordance with the group's accounting policy for borrowing costs.

## Impairment of financial assets

Financial assets measured at amortised cost comprise trade receivables for providing independent education and ancillary services, but also include other types of financial assets where the objective is to hold these assets in order to collect contractual cash flows, and the contractual cash flows are solely payments of principal and interest. Other types of financial assets are:

- Loans to group companies
- Loans to directors and employees for share options
- Cash and cash equivalents

## Trade receivables

The group and company apply the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for trade receivables (Refer to note 14 for more details on loss allowance). Impairment provisions on loans to group companies are recognised based on a general model expected credit loss basis.

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## **Accounting policies**

## 1.8 Financial instruments (continued) Impairment of financial assets (continued)

## Trade receivables (continued)

Trade receivables are written off when there is no reasonable expectation of recovery. Failure to make payments for a period of greater than 24 is an indicator that there is no reasonable expectation of recovery. Write off does not happen by default after 24 months although the debtor would have been provided for at 90% for active debtors and 100% for inactive debtors after 24 months. The amounts written off during the period are not subject to further enforcement activities.

Impairment losses on trade receivables are presented as Expected credit losses on financial assets in the statements of comprehensive income. Subsequent recoveries of amounts previously written off are credited against the same line item.

#### Other financial assets

While cash and cash equivalents are also subject to the impairment requirements of IFRS 9, the identified impairment loss is insignificant. The loans to directors and employees are secured with shares held in a trade block account in favour of the company, and therefore the impairment loss is insignificant.

Other receivables substantially exists of prepayments which will be written off when it becomes unlikely that the group or company will receive the benefit of the prepaid supply.

Where financial assets are impaired through use of a provision account, the amount of the loss is recognised in profit or loss within operating expenses. When such assets are written off, the write off is made against the relevant allowance account. Subsequent recoveries of amounts previously written off are credited against operating expenses.

#### **Hedging activities**

The group and company elected to continue with hedge accounting according to IAS 39 as permitted by IFRS 9. Designated and effective hedging instruments are excluded from the definition of financial instruments at fair value through profit or loss.

The group and the company designate derivatives as hedges of a particular risk associated with a recognised asset or liability or a highly probable forecast transaction (cash flow hedge).

The group and the company document at the inception of the transaction the relationship between hedging instruments and hedged items, as well as their risk management objectives and strategy for undertaking various hedging transactions. The group and the company also document their assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

The fair values of various derivative instruments used for hedging purposes are disclosed in note 12.

The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining hedged item is more than 12 months, and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months.

#### Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised to other comprehensive income and accumulated in equity. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss within other income.

Amounts accumulated in equity are reclassified from equity to profit or loss in the periods when the hedged item affects profit or loss (for example, when the forecast sale that is hedged takes place).

However, when the forecast transaction that is hedged results in the recognition of a non-financial item (for example, inventory or fixed assets), the gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the cost of the asset.

When a hedging instrument expires or is sold, or is terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time are immediately recognised in profit or loss.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## **Accounting policies**

#### 1.9 Tax

#### **Current tax assets and liabilities**

Current tax for current and prior periods is, to the extent unpaid, recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset.

Current tax liabilities (assets) for the current and prior periods are measured at the amount expected to be paid to (recovered from) the tax authorities, using the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

#### Deferred tax assets and liabilities

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that, at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised. A deferred tax asset is not recognised when it arises from the initial recognition of an asset or liability in a transaction at the time of the transaction or affects neither accounting profit nor taxable profit (tax loss).

A deferred tax asset is recognised for the carry forward of unused tax losses to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

### Tax expenses

Current and deferred taxes are recognised as income or an expense and included in profit or loss for the period, except to the extent that the tax arises from:

- a transaction or event that is recognised, in the same or a different period, to other comprehensive income, or
- a business combination.

Current tax and deferred taxes are charged or credited to other comprehensive income if the tax relates to items that are credited or charged, in the same or a different period, to other comprehensive income.

Current tax and deferred taxes are charged or credited directly to equity if the tax relates to items that are credited or charged, in the same or a different period, directly in equity.

#### 1.10 Leases

The group leases a few school buildings. Rental contracts are typically concluded for an initial fixed period of 3 to 20 years with an extension option.

Contracts may contain both lease and non-lease components. The group and company have applied a practical expedient and do not separate lease and non-lease components. The group and company account for each lease component and any associated non-lease components as a single lease component.

Leases are recognised as a right-of-use asset with a corresponding liability at the date which the leased asset is available for use by the group. Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the in-substance fixed payments and fixed payments.

Property rates and taxes are considered to be variable lease payments that do not depend on an index or rate, therefore these payments have not been included in the measurement of the lease liability.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability. The group uses as the discount rate the interest rate implicit in the lease. If the implicit rate cannot be readily determined, the lease payments are discounted using the incremental borrowing rate that the group would have paid to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

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## **Accounting policies**

## 1.10 Leases (continued)

To determine the incremental borrowing rate, the group considers the following:

- Property specific nature
- Group borrowing rate for similar financing arrangements
- The governmental bond rate
- Adjustments specific to the lease, eg term, country, currency and security

The group is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- · the amount of the initial measurement of lease liability and
- any initial direct costs

Right-of-use assets are depreciated over the lease term on a straight-line basis. If the group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses.

Payments associated with short-term leases of equipment and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less and/or with a cost value of one hundred thousand rand or less. Low-value assets comprise mainly IT equipment.

#### 1.11 Inventories

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. The cost of inventories comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories is assigned using the weighted average cost formula. The same cost formula is used for all inventories having a similar nature and use to the entity.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

#### 1.12 Impairment of non-financial assets

The group and the company assess at the end of each reporting period whether there is any indication that an asset may be impaired. If any such indication exists, the group and the company estimate the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the group and the company also:

- test intangible assets with an indefinite useful life or intangible assets not yet available for use for impairment annually by comparing their carrying amount with their recoverable amount. This impairment test is performed during the annual period and at the same time every period; and
- test goodwill acquired in a business combination for impairment annually.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## **Accounting policies**

### 1.12 Impairment of non-financial assets (continued)

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the recoverable amount of the cash-generating unit to which the asset belongs is determined.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in profit or loss.

The entity assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for assets other than goodwill may no longer exist or may have decreased. If any such indication exists, the recoverable amounts of those assets are estimated.

The increased carrying amount of an asset other than goodwill attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods. A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation other than goodwill is recognised immediately in profit or loss.

#### 1.13 Share capital and equity

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all liabilities. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, from the proceeds.

#### 1.14 Share-based payments

Goods or services received or acquired in a share-based payment transaction are recognised when the goods or as the services are received. A corresponding increase in equity is recognised if the goods or services were received in an equity settled share-based payment transaction or a liability if the goods or services were acquired in a cash-settled share-based payment transaction.

When the goods or services received or acquired in a share-based payment transaction do not qualify for recognition as assets, they are recognised as expenses.

For equity-settled share-based payment transactions the goods or services received and the corresponding increase in equity are measured directly at the fair value of the goods or services received provided that the fair value can be estimated reliably.

If the fair value of the goods or services received cannot be estimated reliably, or if the services received are employee services, their value and the corresponding increase in equity are measured indirectly by reference to the fair value of the equity instruments granted.

For cash-settled share-based payment transactions, the goods or services acquired and the liability incurred are measured at the fair value of the liability. Until the liability is settled, the fair value of the liability is re-measured at each reporting date and at the date of settlement, with any changes in fair value recognised in profit or loss for the period. If the share-based payments granted do not vest until the counterparty completes a specified period of service, group and company accounts for those services as they are rendered by the counterparty during the vesting period, (or on a straight line basis over the vesting period).

If the share-based payments vest immediately, the services received are recognised in full.

For share-based payment transactions in which the terms of the arrangement provide either the entity or the counterparty with the choice of whether the entity settles the transaction in cash (or other assets) or by issuing equity instruments, the components of that transaction are recorded as a cash-settled share-based payment transaction if, and to the extent that, a liability to settle in cash or other assets has been incurred, or as an equity-settled share-based payment transaction if, and to the extent that, no such liability has been incurred.

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## **Accounting policies**

#### 1.15 Employee benefits

#### **Short-term employee benefits**

The cost of short-term employee benefits (those payable within 12 months after the service is rendered, such as paid vacation leave and sick leave, bonuses, and non-monetary benefits such as medical care), are recognised in the period in which the service is rendered and is not discounted.

The expected cost of profit sharing and bonus payments is recognised as an expense when there is a legal or constructive obligation to make such payments as a result of past performance.

#### 1.16 Provisions and contingencies

Provisions are recognised when:

- The group and the company have a present obligation as a result of a past event;
- It is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and
- A reliable estimate can be made of the obligation.

The amount of a provision is the present value of the expenditure expected to be required to settle the obligation.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement will be recognised when, and only when, it is virtually certain that reimbursement will be received if the entity settles the obligation. The reimbursement will be treated as a separate asset. The amount recognised for the reimbursement will not exceed the amount of the provision.

Provisions are not recognised for future operating losses.

If the entity has a contract that is onerous, the present obligation under the contract will be recognised and measured as a provision. A constructive obligation to restructure arises only when the entity:

- Has a detailed formal plan for the restructuring, identifying at least:
  - the business or part of a business concerned;
  - the principal locations affected;
  - the location, function, and approximate number of employees who will be compensated for terminating their services;
  - the expenditures that will be undertaken;
  - when the plan will be implemented; and
- Has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that
  plan or announcing its main features to those affected by it.

After their initial recognition, contingent liabilities recognised in business combinations that are recognised separately are subsequently measured at the higher of:

- The amount that would be recognised as a provision; and
- The amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised.

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# **Accounting policies**

#### 1.17 Revenue

#### **Revenue from Contract with Customers**

Revenue is measured based on the transaction price in accordance with the school fee structure. The group provides independent education and ancillary services from group 1 (three months old babies) to Grade 12. Revenue from providing these services is recognised in the accounting period in which the services are rendered.

Revenue generated from registration, bus income, tuition fees, hostel fees and aftercare fees are recognised over time as the services are rendered. Each service represents a separate performance obligation with a separate transaction price.

The transaction price is determined in accordance with the school fee structure and each fee charged per performance obligation represents the stand alone selling price of that service. Subsequently, no allocation of transaction prices to multiple performance obligations are required.

All of these services, excluding the services pertaining to registration fees, are satisfied within one year and consequently does not result in any unsatisfied performance obligations at year end.

Registration fees are paid to grant access to or to provide a right to use a school. Registration fees paid by customers are non-refundable. The existence of a non-refundable registration fee indicates that the arrangement includes a renewal option for future services (access to school facilities) at a reduced price (customer renews the agreement without the payment of an additional registration fee). By not requiring the customer to pay the enrolment fee again at renewal, the group and company are effectively providing a discounted renewal rate to the customer. Re-registration fees are paid annually and are therefore recognised in the year to which it relates to. Refer to note 20 for more detail.

The group determined that the renewal option is a material right because it provides a renewal option at a lower price than the range of prices typically charged, and therefore it is a separate performance obligation. There are no contracts with variable consideration components as well as multiple performance obligations.

All discounts relate to tuition fees.

The group has only one revenue segment, which is for independent education services rendered. For further information refer to note 2, note 20 and note 23.

#### **Other Revenue**

Interest is recognised in profit or loss using the effective interest rate method. Dividends are recognised in profit or loss when the company's right to receive payment has been established. Rental income is recognised when the company has a right to receive payment.

#### 1.18 Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset until such time as the asset is ready for its intended use. The amount of borrowing costs eligible for capitalisation is determined as follows:

- Actual borrowing costs on funds specifically borrowed for the purpose of obtaining a qualifying asset less any temporary investment of those borrowings.
- Weighted average of the borrowing costs applicable to the entity on funds generally borrowed for the purpose of
  obtaining a qualifying asset. The borrowing costs capitalised do not exceed the total borrowing costs incurred.

The capitalisation of borrowing costs commences when:

- Expenditures for the asset have occurred;
- Borrowing costs have been incurred; and
- Activities that are necessary to prepare the asset for its intended use or sale are in progress.

Capitalisation is suspended during extended periods in which active development is interrupted.

Capitalisation ceases when all the activities necessary to prepare the qualifying asset for its intended use or sale are substantially complete. All other borrowing costs are recognised as an expense in the period in which they are incurred.

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## **Accounting policies**

#### 1.19 Financial guarantee contracts

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued. The liability is initially measured at fair value and subsequently at the higher of:

- the amount determined in accordance with the expected credit loss model under IFRS 9 Financial Instruments and
- the amount initially recognised less, where applicable the cumulative amount of income recognised in accordance with the principles of IFRS 15 Revenue from Contracts with Customers.

The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments and required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

Where guarantees in relation to loans or other payables of subsidiaries are provided for no compensation, fair values are accounted for as contributions and recognised as part of the cost of the investment.

#### 1.20 Foreign currency translation

Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The group and company financial statements are presented in South African rand, being the company's functional and presentation currency.

#### **Transactions and balances**

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions, and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates, are recognised in the statement of comprehensive income.

### **Group companies**

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet:
- income and expenses are translated at average exchange rates (unless this is not a reasonable approximation of
  the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are
  translated at the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 2. Segmental information

The reportable segments, which represent the structure used by the chief operating decision makers, to make key operating decisions and assess performance, are set out below:

Reportable segment Product and service

Curro Independent education and ancillary service. Includes Select schools, Curro Academy

schools and Curro Castle nursery schools

Meridian Independent education and ancillary services with restricted funding

## Segmental revenue and results

The executive committee (exco) assesses the performance of the operating segments based on the measure of EBITDA, EBIT and recurring headline earnings. EBITDA is earnings before interest, tax, depreciation, amortisation, impairment, bargain purchase gains and profit or loss on sale of property, plant and equipment. Recurring headline earnings is headline earnings adjusted to remove the effects of expenses that are unusual or one-time influences.

Transactions within the group and the company take place on an arm's length basis.

The segment information provided to the exco is presented below.

|  |           | 2020      |           |           | 2019      |           |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
|  | Curro     | Meridian  | Total     | Curro     | Meridian  | Total     |
|  | R million |
| Total segment revenue                                      | 2 811     | 289       | 3 100     | 2 662     | 289       | 2 951     |
| Inter-segment revenue                                      | (6)       | -         | (6)       | (7)       | -         | (7)       |
| Revenue from external customers                            | 2 805     | 289       | 3 094     | 2 655     | 289       | 2 944     |
| EBITDA   | 635       | 51        | 686       | 637       | 56        | 693       |
| Depreciation and amortisation                              | (223)     | (8)       | (231)     | (177)     | (10)      | (187)     |
| Impairment of property, plant and equipment                | (237)     | (13)      | (250)     | 82        | 22        | 104       |
| Impairment of goodwill                                     | (9)       | -         | (9)       | -         | -         | -         |
| Impairment of intangible assets                            | (6)       | -         | (6)       | -         | -         | -         |
| Profit (loss) on sale of property, plant and               | -         | -         | -         | 2         | -         | 2         |
| equipment  |           |           |           |           |           |           |
| Gain on bargain purchase                                   | -         | -         | -         | 27        | -         | 27        |
| Investment revenue   | 49        | 7         | 56        | 33        | 3         | 36        |
| Finance cost   | (207)     | (72)      | (279)     | (207)     | (72)      | (279)     |
| Taxation   | (10)      | -         | (10)      | (1)       | -         | (1)       |
| (Loss) profit after taxation                               | (8)       | (35)      | (43)      | 232       | (45)      | 187       |
|  |           |           |           |           |           |           |
| Recurring headline earnings                                |           |           |           |           |           |           |
| Recurring headline earnings <sup>1</sup>                   | 204       | (25)      | 179       | 230       | (18)      | 212       |
| Recurring headline earnings per share (cents) <sup>2</sup> | 41.5      | (3.5)     | 38.0      | 54.3      | (4.3)     | 50.0      |
|  |           |           |           |           |           |           |

<sup>1.</sup> Refer to note 29 for calculation of recurring headline earnings.

<sup>2.</sup> Adjusted 2019 for the bonus element contained in the rights issue.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 2. Segmental information (continued)

#### Segment assets and liabilities

The amounts provided to the exco with respect to total assets are measured in a manner consistent with that of the financial statements. These assets are allocated based on the operations of the segment and the physical location of the asset.

Investments in shares held by the group and the company and deferred tax assets are not considered to be segment assets and are not allocated to segments.

Capital expenditure reflects additions to non-current assets other than financial instruments and deferred tax assets.

The amounts provided to the exco with respect to total liabilities are measured in a manner consistent with that of the financial statements. These liabilities are allocated based on the operations of the segment.

The table below provides information on segment assets and liabilities

|                     | 2020      |           |           | 2019      |           |           |
|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|
|                     | Curro     | Meridian  | Total     | Curro     | Meridian  | Total     |
|                     | R million |
| Capital expenditure | 631       | 23        | 654       | 1 066     | 17        | 1 083     |
| Total assets        | 10 402    | 712       | 11 114    | 9 791     | 694       | 10 485    |
| Total liabilities   | 3 621     | 727       | 4 348     | 4 396     | 673       | 5 069     |

#### **Geographical information**

The group operates in three principal geographical areas – South Africa, Namibia and Botswana.

The group's revenue from continuing operations from external customers by location of operations and non-current assets by location of assets is detailed below:

|              | 2020               |             | 2019               |             |
|--------------|--------------------|-------------|--------------------|-------------|
|              | Revenue from       | Non-current | Revenue from       | Non-current |
|              | external customers | assets      | external customers | assets      |
|              | R million          | R million   | R million          | R million   |
| South Africa | 2 932              | 8 683       | 2 794              | 8 445       |
| Namibia      | 121                | 357         | 115                | 347         |
| Botswana     | 41                 | 80          | 35                 | 78          |
| Total        | 3 094              | 9 120       | 2 944              | 8 870       |

The non-current assets disclosed above consist only of property, plant and equipment as this is the most significant component.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 3. New and revised standards

## 3.1 Standards and amendments effective and adopted in the current year

In the current year, the group and the company have adopted the following standards and amendments that are effective for the current financial year and that are relevant to their operations:

| Standard/Amendment:  | Key requirements   | Effective date: |
|--|--|-----------------|
| Amendments to IAS 1:     Presentation of Financial     Statements and IAS 8:     Accounting Policies,     Changes in Accounting     Estimates and Errors | The IASB has made amendments to IAS 1 Presentation of Financial Statements and IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors which use a consistent definition of materiality throughout International Financial Reporting Standards and the Conceptual Framework for Financial Reporting, clarify when information is material and incorporate some of the guidance in IAS 1 about immaterial information.  | 01 January 2020 |
| Amendment to IFRS 3,<br>'Business combinations'  | The amended definition of a business requires an acquisition to include an input and a substantive process that together significantly contribute to the ability to create outputs. The definition of the term 'outputs' is amended to focus on goods and services provided to customers, generating investment income and other income, and it excludes returns in the form of lower costs and other economic benefits.  The amendments will likely result in more acquisitions being accounted for as asset acquisitions.  | 01 January 2020 |
| Amendments to<br>References to the<br>Conceptual Framework in<br>IFRS Standards  | The IASB has issued a revised Conceptual Framework which will be used in standard-setting decisions with immediate effect. Key changes include:  increasing the prominence of stewardship in the objective of financial reporting  reinstating prudence as a component of neutrality  defining a reporting entity, which may be a legal entity, or a portion of an entity  revising the definitions of an asset and a liability  removing the probability threshold for recognition and adding guidance on derecognition  adding guidance on different measurement basis, and  stating that profit or loss is the primary performance indicator and that, in principle, income and expenses in other comprehensive income should be recycled where this enhances the relevance or faithful representation of the financial statements. | 01 January 2020 |
| Amendments to IFRS 9,<br>IAS 39 and IFRS 7 -<br>Interest Rate Benchmark<br>Reform  | The amendments made to IFRS 7 Financial Instruments: Disclosures, IFRS 9 Financial Instruments and IAS 39 Financial Instruments: Recognition and Measurement provide certain reliefs in relation to interest rate benchmark reforms. The reliefs relate to hedge accounting and have the effect that the reforms should not generally cause hedge accounting to terminate. However, any hedge ineffectiveness should continue to be recorded in the income statement. Given the pervasive nature of hedges involving IBOR-based contracts, the reliefs will affect companies in all industries.  | 01 January 2020 |

The adoption of these standards and amendments did not have a significant impact on the amounts recognised or disclosed in the consolidated and separate annual financial statements.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 3. New and revised standards (continued)

## 3.2 Standards and amendments not yet effective

The group and the company have chosen not to early adopt the following standards and amendments, which have been published and are mandatory for the group and the company's accounting periods beginning on or after 01 January 2021 or later periods:

| Standa                    | rd/Amendment:   | Effective date:<br>Years beginning<br>on or after | Executive summary:   | Impact:  |
|---------------------------|---|---|--|--|
| Lial<br>Cui<br>Cui<br>(An | assification of<br>abilities as<br>arrent or Non-<br>arrent<br>mendments to<br>S 1)   | 1 January 2023                                    | The amendments aim to promote consistency in applying the requirements by helping companies determine whether, in the statement of financial position, debt and other liabilities with an uncertain settlement date should be classified as current (due or potentially due to be settled within one year) or non-current.   | The application is not expected to have a significant impact on the amounts recognised or disclosed in the consolidated and separate annual financial statements but are still being assessed. |
| Equ<br>Pro<br>Inte<br>(An | operty, Plant and<br>uipment —<br>oceeds before<br>ended Use<br>mendments to<br>S 16) | 1 January 2022                                    | The amendments prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the cost of producing those items, in profit or loss.   | The application is not expected to have a significant impact on the amounts recognised or disclosed in the consolidated and separate annual financial statements.                              |
| a C<br>(An                | nerous Contracts Cost of Fulfilling Contract mendments to S 37)                       | 1 January 2022                                    | The amendments specify that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract). | The application is not expected to have a significant impact on the amounts recognised or disclosed in the consolidated and separate annual financial statements.                              |

The group plans to adopt the standards and amendments on the applicable effective date.

# Curro Holdings Limited and its subsidiaries Registration number 1998/025801/06

Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 4. Property, plant and equipment

## **Group**

|                                     |                              | Furniture                    |                              |                          |                            |                              |                            |                    |
|-------------------------------------|------------------------------|------------------------------|------------------------------|--------------------------|----------------------------|------------------------------|----------------------------|--------------------|
|                                     | Land and buildings R million | and<br>fixtures<br>R million | Computer equipment R million | Motor vehicles R million | School equipment R million | Premises equipment R million | Office equipment R million | Total<br>R million |
| As at 1 January 2019                |                              |                              |                              |                          |                            |                              |                            |                    |
| Cost                                | 7 389                        | 360                          | 316                          | 141                      | 169                        | 77                           | 10                         | 8 462              |
| Accumulated depreciation            |                              |                              |                              |                          |                            |                              |                            |                    |
| and Impairment                      | (15)                         | (148)                        | (183)                        | (60)                     | (61)                       | (53)                         | (5)                        | (525)              |
| Carrying value                      | 7 374                        | 212                          | 133                          | 81                       | 108                        | 24                           | 5                          | 7 937              |
| For the year ended 31 December 2019 |                              |                              |                              |                          |                            |                              |                            |                    |
| Opening balance                     | 7 374                        | 212                          | 133                          | 81                       | 108                        | 24                           | 5                          | 7 937              |
| Additions <sup>1</sup>              | 868                          | 60                           | 85                           | 16                       | 14                         | 40                           | -                          | 1 083              |
| Additions through                   | 000                          | 00                           | 00                           | .0                       | • •                        | .0                           |                            |                    |
| business combinations               | 149                          | _                            | _                            | 2                        | _                          | _                            | _                          | 151                |
| Disposals                           | (5)                          | _                            | _                            | (2)                      | _                          | _                            | _                          | (7)                |
| Depreciation                        | (6)                          | (46)                         | (38)                         | (15)                     | (28)                       | (13)                         | (1)                        | (147)              |
| Assets held for sale                | (43)                         |                              | . ,                          | -                        |                            |                              | -                          | (43)               |
| Impairment provision                | (104)                        | _                            | -                            | -                        | _                          | _                            | -                          | (104)              |
| Closing balance                     | 8 233                        | 226                          | 180                          | 82                       | 94                         | 51                           | 4                          | 8 870              |
| As at 31 December 2019<br>Cost      | 8 325                        | 422                          | 400                          | 153                      | 204                        | 92                           | 10                         | 9 606              |
| Accumulated depreciation            | (00)                         | (400)                        | (000)                        | (74)                     | (440)                      | (44)                         | (0)                        | (700)              |
| and Impairment                      | (92)                         | (196)                        | (220)                        | (71)                     | (110)                      | (41)                         | (6)                        | (736)              |
| Carrying value                      | 8 233                        | 226                          | 180                          | 82                       | 94                         | 51                           | 4                          | 8 870              |
| For the year ended 31 December 2020 |                              |                              |                              |                          |                            |                              |                            |                    |
| Opening balance                     | 8 233                        | 226                          | 180                          | 82                       | 94                         | 51                           | 4                          | 8 870              |
| Additions 1                         | 482                          | 40                           | 69                           | 14                       | 26                         | 22                           | 1                          | 654                |
| Additions through                   |                              |                              |                              |                          |                            |                              |                            |                    |
| business combinations               | 38                           | -                            | -                            | -                        | -                          | -                            | -                          | 38                 |
| Disposals                           | -                            | (2)                          | -                            | (3)                      | -                          |                              | -                          | (5)                |
| Depreciation                        | (17)                         | (53)                         | (47)                         | (16)                     | (30)                       | (11)                         | (1)                        | (175)              |
| Exchange Difference                 | 2                            | -                            | -                            | -                        | -                          | -                            | -                          | 2                  |
| Assets held for sale                | (14)                         | -                            | -                            | -                        | -                          | -                            | -                          | (14)               |
| Impairment provision                | (250)                        | -                            | -                            |                          | -                          | -                            | <u> </u>                   | (250)              |
| Closing balance                     | 8 474                        | 211                          | 202                          | 77                       | 90                         | 62                           | 4                          | 9 120              |
| As at 31 December 2020              |                              |                              |                              |                          |                            |                              |                            |                    |
| Cost                                | 8 833                        | 459                          | 467                          | 161                      | 230                        | 113                          | 11                         | 10 274             |
| Accumulated depreciation            |                              |                              |                              |                          |                            |                              |                            |                    |
| and Impairment                      | (359)                        | (248)                        | (265)                        | (84)                     | (140)                      | (51)                         | (7)                        | (1 154)            |
| Carrying value                      | 8 474                        | 211                          | 202                          | 77                       | 90                         | 62                           | 4                          | 9 120              |

<sup>1.</sup> Cash additions amounted to R632 million (2019: R1 069 million) which excludes new instalment sale agreements and interest on lease liabilities capitalised. Refer to note 34.

# Curro Holdings Limited and its subsidiaries Registration number 1998/025801/06

Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 4. Property, plant and equipment (continued)

## **Company**

| ,                                   |                                    | Furniture                    |                              |                          |                            |                              |                            |                    |
|-------------------------------------|------------------------------------|------------------------------|------------------------------|--------------------------|----------------------------|------------------------------|----------------------------|--------------------|
|                                     | Land and<br>buildings<br>R million | and<br>fixtures<br>R million | Computer equipment R million | Motor vehicles R million | School equipment R million | Premises equipment R million | Office equipment R million | Total<br>R million |
| As at 1 January 2019                |                                    |                              |                              |                          |                            |                              |                            |                    |
| Cost                                | 5 713                              | 314                          | 267                          | 125                      | 149                        | 65                           | 7                          | 6 640              |
| Accumulated depreciation            |                                    |                              |                              |                          |                            |                              |                            |                    |
| and Impairment                      | (5)                                | (127)                        | (150)                        | (53)                     | (51)                       | (47)                         | (4)                        | (437)              |
| Carrying value                      | 5 708                              | 187                          | 117                          | 72                       | 98                         | 18                           | 3                          | 6 203              |
| Forthermonanded                     |                                    |                              |                              |                          |                            |                              |                            |                    |
| For the year ended 31 December 2019 |                                    |                              |                              |                          |                            |                              |                            |                    |
| Opening balance                     | 5 708                              | 187                          | 117                          | 72                       | 98                         | 18                           | 3                          | 6 203              |
| Additions <sup>1</sup>              | 760                                | 53                           | 75                           | 12                       | 90                         | 37                           | -                          | 946                |
| Additions through                   | 700                                | 55                           | 75                           | 12                       | 9                          | 37                           | -                          | 940                |
| business combinations               | 127                                | _                            | _                            | 2                        | _                          | 1                            | _                          | 130                |
| Disposals                           | (5)                                | _                            | _                            | (1)                      | _                          | · -                          | _                          | (6)                |
| Depreciation                        | (6)                                | (41)                         | (32)                         | (14)                     | (25)                       | (15)                         | _                          | (133)              |
| Additions through                   | (0)                                | (,                           | (02)                         | ()                       | (20)                       | (10)                         |                            | (100)              |
| unbundling                          | 183                                | 5                            | 2                            | 2                        | 2                          | 1                            | _                          | 195                |
| Assets held for sale                | (43)                               | -                            | _                            | _                        | _                          | _                            | _                          | (43)               |
| Impairment provision                | (82)                               | _                            | _                            | _                        | _                          | _                            | _                          | (82)               |
| Closing balance                     | 6 642                              | 204                          | 162                          | 73                       | 84                         | 42                           | 3                          | 7 210              |
|                                     |                                    |                              |                              |                          |                            |                              |                            |                    |
| As at 31 December 2019              |                                    |                              |                              |                          |                            |                              |                            |                    |
| Cost                                | 6 716                              | 376                          | 348                          | 138                      | 183                        | 83                           | 8                          | 7 852              |
| Accumulated depreciation            |                                    |                              |                              |                          |                            |                              |                            |                    |
| and Impairment                      | (74)                               | (172)                        | (186)                        | (65)                     | (99)                       | (41)                         | (5)                        | (642)              |
| Carrying value                      | 6 642                              | 204                          | 162                          | 73                       | 84                         | 42                           | 3                          | 7 210              |
|                                     |                                    |                              |                              |                          |                            |                              |                            |                    |
| For the year ended                  |                                    |                              |                              |                          |                            |                              |                            |                    |
| 31 December 2020                    |                                    |                              |                              |                          |                            |                              |                            |                    |
| Opening balance                     | 6 642                              | 204                          | 162                          | 73                       | 84                         | 42                           | 3                          | 7 210              |
| Additions <sup>1</sup>              | 450                                | 38                           | 64                           | 13                       | 23                         | 18                           | 1                          | 607                |
| Additions through                   |                                    |                              |                              |                          |                            |                              |                            |                    |
| business combinations               | 38                                 | -                            | -                            | -                        | -                          | -                            | -                          | 38                 |
| Disposals                           | - (4.4)                            | (2)                          | - (40)                       | (3)                      | -                          | -                            | -                          | (5)                |
| Depreciation                        | (14)                               | (49)                         | (42)                         | (15)                     | (27)                       | (9)                          | (1)                        | (157)              |
| Additions through                   | 450                                | •                            | _                            | •                        | _                          | •                            |                            | 400                |
| unbundling                          | 453                                | 6                            | 5                            | 2                        | 1                          | 2                            | -                          | 469                |
| Assets held for sale                | (14)                               | -                            | -                            | -                        | -                          | -                            | -                          | (14)               |
| Impairment provision                | (237)                              | - 407                        | - 400                        | - 70                     | - 04                       | -                            | -                          | (237)              |
| Closing balance                     | 7 318                              | 197                          | 189                          | 70                       | 81                         | 53                           | 3                          | 7 911              |
| As at 31 December 2020              |                                    |                              |                              |                          |                            |                              |                            |                    |
| Cost                                | 7 642                              | 421                          | 419                          | 148                      | 208                        | 104                          | 9                          | 8 951              |
| Accumulated depreciation            |                                    |                              |                              |                          |                            |                              | •                          | J VV.              |
| and Impairment                      | (324)                              | (224)                        | (230)                        | (78)                     | (127)                      | (51)                         | (6)                        | (1 040)            |
| Carrying value                      | 7 318                              | 197                          | 189                          | 70                       | 81                         | 53                           | 3                          | 7 911              |
| · · ·                               |                                    |                              |                              |                          |                            |                              |                            |                    |

<sup>1.</sup> Cash additions amounted to R585 million (2019: R932 million) which excludes new instalment sale agreements and interest on lease liabilities capitalised. Refer to note 34.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 4. Property, plant and equipment (continued)

#### **Impairments**

Impairment calculations were performed at school level (cash generating unit). Seven schools (2019: one school) and certain land erven in the Curro segment as well as one school (2019: one school) in the Meridian segment has grown slower than expected since opening and have muted prospects, which has led to impairments of R237 million (2019: R82 million) and R13 million (2019: R22 million) respectively. Goodwill of R9 million and other intangible assets of R6 million were also impaired that were applicable to the cash generating units. Refer to note 6 and note 7 for more details. The recoverable amount of the properties is based on their value in use calculation. The remaining recoverable amount for the schools impaired in the Curro- and Meridian segment were R577 million and R21 million respectively.

If the discount rate used in the value-in-use calculation for all the CGUs had been 1% higher than management's estimate at 31 December 2020, the group and company would have to recognise an additional impairment of R56 million and R54 million respectively against the carrying amount of property, plant and equipment and R2 million for both group and company against the carrying amount of intangible assets.

If the terminal growth rate used in the value-in-use calculation for all the CGUs had been 1% lower than management's estimate at 31 December 2020, the group and company would have to recognise an additional impairment of R37 million and R35 million respectively against the carrying amount of property, plant and equipment and R1 million for both group and company against the carrying amount of intangible assets.

#### Pledged as security

The following assets have been pledged as security for the secured long-term borrowings as disclosed in note 19.

|  | Grou      | p         | Company   |           |
|--|-----------|-----------|-----------|-----------|
|  | 2020      | 2019      | 2020      | 2019      |
|  | R million | R million | R million | R million |
| Land and buildings                               | 6 570     | 5 581     | 6 570     | 5 302     |
| Motor vehicles                                   | 47        | 43        | 47        | 43        |
| Borrowing cost capitalised                       |           |           |           |           |
| Borrowing costs capitalised to qualifying assets | 63        | 65        | 60        | 65        |
| Capitalisation rate used                         | 7.9%      | 9.1%      | 7.9%      | 9.1%      |

Registers containing the information required by Regulation 25(3) of the Companies Regulations, 2011 are available for inspection at the registered office of Curro Holdings Limited.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

| 5. Leases  | Gro       | oup       | Company   |           |  |  |
|--|-----------|-----------|-----------|-----------|--|--|
|  | 2020      | 2019      | 2020      | 2019      |  |  |
|  | R million | R million | R million | R million |  |  |
| Amounts recognised in the statement of financial position  |           |           |           |           |  |  |
| Right-of-use assets: Land and buildings                    |           |           |           |           |  |  |
| Opening balance  | 200       | -         | 200       | _         |  |  |
| Additions  | 132       | 208       | 130       | 208       |  |  |
| Depreciation   | (13)      | (8)       | (13)      | (8)       |  |  |
| Closing balance  | 319       | 200       | 317       | 200       |  |  |
| Lease liabilities  |           |           |           |           |  |  |
| Non-current liabilities                                    | (323)     | (195)     | (321)     | (195)     |  |  |
| Current liabilities  | (33)      | (20)      | (33)      | (20)      |  |  |
|  | (356)     | (215)     | (354)     | (215)     |  |  |
|  |           |           |           |           |  |  |
| Amounts recognised in the statement of comprehensive       |           |           |           |           |  |  |
|  |           |           |           |           |  |  |
| Depreciation charge: Land and buildings                    | 13        | 8         | 13        | 8         |  |  |
| Interest expense (included in finance cost)                | 41        | 24        | 41        | 24        |  |  |
| Low value lease expenses (included in operating expenses)  | 5         | 9         | 4         | 7         |  |  |
| Short term lease expenses (included in operating expenses) | 3         | 3         | 19        | 19        |  |  |
| Variable lease expenses (included in operating expenses)   | 4         | 4         | 4         | 4         |  |  |
|  |           |           |           |           |  |  |
| Cash outflow   |           |           |           |           |  |  |
| The capital portion  | (7)       | (3)       | (7)       | (3)       |  |  |
| Total interest portion                                     | (25)      | (14)      | (25)      | (14)      |  |  |
|  | (32)      | (17)      | (32)      | (17)      |  |  |

The right-of-use asset on the statement of financial position consist of eight schools and an admin building and/or land that are leased over various periods.

At the end of the year, potential future cash outflows of R101 million (2019: R57 million) (undiscounted) have not been included in the lease liability because it is not reasonably certain that the leases will be extended.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

| 6. Goodwill                             |           |           |
|---|-----------|-----------|
|   | Group     | Company   |
|   | R million | R million |
| As at 1 January 2019                    |           |           |
| Cost                                    | 526       | 79        |
| Accumulated amortisation and impairment | (6)       | (6)       |
| Carrying value                          | 520       | 73        |
| Year ended 31 December 2019             |           |           |
| Opening balance                         | 520       | 73        |
| Changes through business combinations   | 45        | 35        |
| Closing balance                         | 565       | 108       |
| As at 31 December 2019                  |           |           |
| Cost                                    | 571       | 114       |
| Accumulated amortisation and impairment | (6)       | (6)       |
| Carrying value                          | 565       | 108       |
| Year ended 31 December 2020             |           |           |
| Opening balance                         | 565       | 108       |
| Changes through business combinations   | 5         | 5         |
| Changes through unbundling              | -         | 70        |
| Impairment provisions                   | (9)       | (9)       |
| Closing balance                         | 561       | 174       |
| As at 31 December 2020                  |           |           |
| Cost                                    | 576       | 189       |
| Accumulated amortisation and impairment | (15)      | (15)      |
| Carrying value                          | 561       | 174       |

#### Impairment of goodwill

The goodwill acquired in a business combination is allocated, at acquisition, to the cash-generating unit (CGU) that is expected to benefit from that business. Goodwill is tested for the impairment annually, irrespective of whether or not there is any indication of impairment, or more frequently if there are indicators that goodwill might be impaired.

Goodwill of R9 million was impaired during the year (2019: Rnil) that was applicable to a school in KwaZulu-Natal which grew slower than expected. Property, plant and equipment of R38 million as well as intangible assets of R3 million were also impaired that formed part of the aforementioned cash generating unit. This cash generating unit forms part of the Curro segment. Refer to note 4 for recoverable amounts.

When testing goodwill for impairment, the recoverable amounts of the CGUs, which are mostly represented by a school or campus, are determined using value-in-use calculations. Intangibles are included in this test for impairment. The key assumptions for the value-in-use calculations are discount rates and terminal growth rates. Management estimates discount rates using rates that reflect current market data available and these rates are adjusted for risks specific to the CGU. However all current CGUs with goodwill are mature schools and have been operating for more than 7 years. The terminal growth rate is based on the tuition fee increases, growth in learner numbers and reflects past experience. The average learner number growth used in the calculation ranges from nil to 5% while the average price increases for tuition fees ranges from 5% to 9% (2019: 5% to 9%).

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

### 6. Goodwill (continued)

The group and the company prepare cash flow forecasts based on the CGU's budgeted results as approved by the board of directors and extrapolate cash flows beyond this period based on the terminal growth rate of 5% (2019: 8%). In determining the growth rate, consideration is given to the growth potential of the respective CGU. Volume growth assumptions are based on management's best estimates of known strategies and future plans to grow the business. These growth plans were generally adjusted downwards to take into account the impact of COVID-19.

As all schools operate in the same industry, environment and the areas it operate in is similar, no additional risk premium is added to the discount rates.

Impairment tests for CGUs containing goodwill are based on the following assumptions:

| Group                              | Discount  | Discount   | Forecast | Forecast  |           |           |
|------------------------------------|-----------|------------|----------|-----------|-----------|-----------|
|                                    | rate      | rate       | period   | period    | Goodwill  | Goodwill  |
|                                    | 2020      | 2019       | 2020     | 2019      | 2020      | 2019      |
|                                    |           |            |          |           | R million | R million |
| Curro schools                      | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 115       | 119       |
| Aurora College                     | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 15        | 15        |
| Curro Midrand                      | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 32        | 32        |
| Woodhill College                   | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 59        | 59        |
| Waterstone                         | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 58        | 58        |
| Cooper College                     | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 69        | 69        |
| Northriding College                | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 27        | 27        |
| Land of Oz                         | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 11        | 11        |
| Management Company (Pty) Ltd       | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 96        | 96        |
| Campus and Property                |           |            |          |           |           |           |
| Curro Education Namibia (Pty) Ltd  | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 59        | 59        |
| Curro Education Botswana (Pty) Ltd | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years   | 20        | 20        |
|                                    |           |            |          |           | 561       | 565       |
| Company                            |           |            |          | _         | •         |           |
| Company                            | 42 70/    | 10 00/ m a | F        | F         | 474       | 100       |
| Curro schools                      | 13.7% p.a | 13.3% p.a  | 5 years  | 5 years _ | 174       | 108       |

Curro schools consist of the following: Durbanville, Langebaan, Helderwyk, Hermanus, Serengeti, Nelspruit, Heritage House, Hillcrest, Bloemfontein, Krugersdorp, Rosen Castle, Curro Academy Pretoria, Mount Richmore, Sagewood and The King's School Linbro Park.

Aurora College, Midrand, Woodhill College, Waterstone College, Cooper College, Northriding College, Land of Oz, Campus and Property Management Company (Pty) Ltd, Curro Education Namibia (Pty) Ltd and Curro Education Botswana (Pty) Ltd represent the CGUs that have been assessed as significant by management in terms of International Accounting Standard 36 – *Impairment of Assets* ("IAS 36") paragraph 134.

All other CGUs have been represented in aggregate as Curro Schools in accordance with IAS 36 paragraph 135. All the goodwill relates to the Curro segment except for the R96 million of Campus and Property Management Company (Pty) Ltd which relates to the Meridian segment.

If the discount rate used in the value-in-use calculation for the CGUs had been 1% higher than management's estimate at 31 December 2020, the group and company would not have to recognise an additional impairment against the carrying amount of goodwill.

If the terminal growth rate used in the value-in-use calculation for the CGUs had been 1% lower than management's estimate at 31 December 2020, the group and company would not have to recognise an additional impairment against the carrying amount of goodwill.

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# Notes to the consolidated and separate financial statements

## 7. Intangible assets

Intangible assets with indefinite useful lives are assessed for impairment annually, irrespective of whether or not there is any indication of impairment, or more frequently if there are indicators that intangibles may be impaired.

The useful life of trademarks is considered indefinite as it relates to acquired schools that operate under an existing brand. It is not bound by any expiry period and there is no foreseeable limit to the period over which the asset is expected to generate net cash flows for the group and the company except for a specific trademark of R2 million which is amortised over 3 years.

Curriculum materials are educational resources that provide curriculum and instructional experiences for learners. It is internally generated and amortised over 6 years.

Learner enrolments were all acquired as part of business combinations.

## Group

| •                                       | Trademarks<br>R million | Curriculum<br>material<br>R million | Learner<br>enrolments<br>R million | Software<br>R million | Total<br>R million |
|---|-------------------------|-------------------------------------|------------------------------------|-----------------------|--------------------|
| As at 1 January 2019                    |                         |                                     |                                    |                       |                    |
| Cost                                    | 98                      | 83                                  | 64                                 | 79                    | 324                |
| Accumulated amortisation and impairment |                         | (5)                                 | (34)                               | (46)                  | (85)               |
| Carrying value                          | 98                      | 78                                  | 30                                 | 33                    | 239                |
| Year ended 31 December 2019             |                         |                                     |                                    |                       |                    |
| Opening balance                         | 98                      | 78                                  | 30                                 | 33                    | 239                |
| Additions through business combinations | -                       | -                                   | 1                                  | -                     | 1                  |
| Internally generated                    | -                       | 28                                  | -                                  | 12                    | 40                 |
| Additions                               | -                       | -                                   | -                                  | 17                    | 17                 |
| Amortisation                            | (1)                     | (6)                                 | (2)                                | (23)                  | (32)               |
| Closing balance                         | 97                      | 100                                 | 29                                 | 39                    | 265                |
| As at 31 December 2019                  |                         |                                     |                                    |                       |                    |
| Cost                                    | 98                      | 112                                 | 61                                 | 108                   | 379                |
| Accumulated amortisation and impairment | (1)                     | (12)                                | (32)                               | (69)                  | (114)              |
| Carrying value                          | 97                      | 100                                 | 29                                 | 39                    | 265                |
| Year ended 31 December 2020             |                         |                                     |                                    |                       |                    |
| Opening balance                         | 97                      | 100                                 | 29                                 | 39                    | 265                |
| Additions through business combinations | 1                       | -                                   | -                                  | -                     | 1                  |
| Internally generated                    | -                       | 21                                  | -                                  | 24                    | 45                 |
| Additions                               | -                       | -                                   | -                                  | 9                     | 9                  |
| Exchange differences                    | -                       | -                                   | -                                  | -                     | -                  |
| Impairment provision                    | (4)                     | -                                   | (2)                                | -                     | (6)                |
| Amortisation                            | -                       | (12)                                | (5)                                | (26)                  | (43)               |
| Closing balance                         | 94                      | 109                                 | 22                                 | 46                    | 271                |
| As at 31 December 2020                  |                         |                                     |                                    |                       |                    |
| Cost                                    | 99                      | 133                                 | 61                                 | 140                   | 433                |
| Accumulated amortisation and impairment | (5)                     | (24)                                | (39)                               | (94)                  | (162)              |
| Carrying value                          | 94                      | 109                                 | 22                                 | 46                    | 271                |

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

## 7. Intangible assets (continued)

#### **Company**

| Company                                 | Trademarks<br>R million | Curriculum<br>material<br>R million | Learner<br>enrolments<br>R million | Software<br>R million | Total<br>R million |
|---|-------------------------|-------------------------------------|------------------------------------|-----------------------|--------------------|
| As at 1 January 2019                    |                         |                                     |                                    |                       |                    |
| Cost                                    | 19                      | 83                                  | 26                                 | 76                    | 204                |
| Accumulated amortisation and impairment | -                       | (5)                                 | (14)                               | (44)                  | (63)               |
| Carrying value                          | 19                      | 78                                  | 12                                 | 32                    | 141                |
| Year ended 31 December 2019             |                         |                                     |                                    |                       |                    |
| Opening balance                         | 19                      | 78                                  | 12                                 | 32                    | 141                |
| Additions through business combinations | -                       | -                                   | 1                                  | -                     | 1                  |
| Internally generated                    | -                       | 28                                  | -                                  | 11                    | 39                 |
| Additions                               | -                       | -                                   | -                                  | 17                    | 17                 |
| Amortisation                            | (1)                     | (6)                                 | (1)                                | (22)                  | (30)               |
| Closing balance                         | 18                      | 100                                 | 12                                 | 38                    | 168                |
| As at 31 December 2019                  |                         |                                     |                                    |                       |                    |
| Cost                                    | 19                      | 112                                 | 28                                 | 104                   | 263                |
| Accumulated amortisation and impairment | (1)                     | (12)                                | (16)                               | (66)                  | (95)               |
| Carrying value                          | 18                      | 100                                 | 12                                 | 38                    | 168                |
| Year ended 31 December 2020             |                         |                                     |                                    |                       |                    |
| Opening balance                         | 18                      | 100                                 | 12                                 | 38                    | 168                |
| Additions through business combinations | 1                       | -                                   | -                                  | -                     | 1                  |
| Internally generated                    | -                       | 21                                  | -                                  | 25                    | 46                 |
| Additions                               | -                       | -                                   | -                                  | 9                     | 9                  |
| Additions through unbundling            | 27                      | -                                   | 3                                  | -                     | 30                 |
| Impairment provision                    | (4)                     | (40)                                | (2)                                | (00)                  | (6)                |
| Amortisation                            | (1)                     | (12)                                | (2)                                | (26)                  | (41)               |
| Closing balance                         | 41                      | 109                                 | 11                                 | 46                    | 207                |
| As at 31 December 2020                  |                         |                                     |                                    |                       |                    |
| Cost                                    | 47                      | 133                                 | 31                                 | 138                   | 349                |
| Accumulated amortisation and impairment | (6)                     | (24)                                | (20)                               | (92)                  | (142)              |
| Carrying value                          | 41                      | 109                                 | 11                                 | 46                    | 207                |

When testing trademarks for impairment, the recoverable amounts of the intangibles are determined using value-in-use calculations. The key assumptions for the value-in-use calculations are discount rates and terminal growth rates. Management estimates discount rates using rates that reflect current market assumptions of the time value of money and the risks specific to intangibles. The terminal growth rate is based on the tuition fee increases, growth in learner numbers and reflects past experience.

The group and the company prepare cash flow forecasts based on the CGU's to which the intangibles relates, consider budgeted results as approved by the board of directors and extrapolate cash flows beyond this period based on the estimated terminal growth rate. Impairment tests for intangibles are based on a discount rate of 13.7% (2019: 13.3%) per annum and forecasted cash flow of 5 years (2019: 5 years) with a 5% (2019: 8%) terminal growth rate.

Trademarks and learner enrolments to the value of R4 million and R2 million respectively were impaired during the year (2019: R nil). The assets impaired formed part of two schools in KwaZulu-Natal that grew slower than expected. The schools are included in the Curro segment. Refer to note 4 for recoverable amounts and sensitivity analysis.

In the current reporting period the key assumptions used in the cash flow calculations have been adjusted to reflect management's best estimate of the potential impact of COVID-19 on future earnings and cash flows, in particular discount rates and the terminal growth rate.

# Curro Holdings Limited and its subsidiaries Registration number 1998/025801/06

Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 7. Intangible assets (continued)

The trademarks relate to the following CGU's:

|  | Trademarks | Trademarks |
|--|------------|------------|
|  | 2020       | 2019       |
| Group  | R million  | R million  |
| Curro schools                                    | 43         | 19         |
| Aurora College                                   | 1          | 1          |
| Woodhill College                                 | 14         | 14         |
| Campus and Property Management Company (Pty) Ltd | 12         | 12         |
| Waterstone College (Pty) Ltd                     | 13         | 13         |
| Curro Education Namibia (Pty) Ltd                | 2          | 2          |
| Cooper College (Pty) Ltd                         | -          | 21         |
| Curro Education Botswana (Pty) Ltd               | 9          | 9          |
| Northriding College (Pty) Ltd                    | -          | 6          |
|  | 94         | 97         |
|  |            |            |
| Company  |            |            |
| Curro schools                                    | 41         | 18         |

## 8. Investment in subsidiaries

The following table lists the entities that are controlled by the company, either directly or indirectly through subsidiaries.

| Name of company   | % holding | % holding | Carrying    | Carrying    |
|---|-----------|-----------|-------------|-------------|
|   | 2020      | 2019      | amount 2020 | amount 2019 |
|   |           |           | R million   | R million   |
| Building Blocks Prep School (Pty) Ltd                     | 100%      | 100%      | -           | -           |
| Campus and Property Management Company (Pty) Ltd          | 65%       | 65%       | 102         | 102         |
| Curro Education Botswana (Pty) Ltd                        | 100%      | 100%      | -           | -           |
| Curro Education Namibia (Pty) Ltd                         | 100%      | 100%      | 249         | 249         |
| Curro Financial Services (Pty) Ltd                        | 100%      | 100%      | -           | -           |
| Curro Funding Company (Pty) Ltd                           | 100%      | 100%      | -           | -           |
| Curro Holdings Limited Share Incentive Trust              | 100%      | 100%      | -           | -           |
| Curro Tennis (Pty) Ltd                                    | 100%      | 100%      | -           | -           |
| De Jager Kids (Pty) Ltd                                   | 100%      | 100%      | -           | -           |
| Dream Park Village (Pty) Ltd                              | 100%      | 100%      | -           | -           |
| Lilac Moon Trade and investments 189 (Pty) Ltd            | 100%      | 100%      | -           | -           |
| Meridian Operations Company (RF) NPC                      | 65%       | 65%       | -           | -           |
| Meridian College Schools NPC                              | 100%      | 100%      | -           | -           |
| Plot One Hundred Bush Hill (Pty) Ltd                      | 100%      | 100%      | -           | -           |
| Sheerprops 129 (Pty) Ltd                                  | 100%      | 100%      | -           | -           |
| Stratland Developments (Pty) Ltd                          | 100%      | 100%      | -           | -           |
| Waterstone College (Pty) Ltd                              | 100%      | 100%      | -           | -           |
| Cooper College (Pty) Ltd <sup>1</sup>                     | 100%      | 100%      | -           | 150         |
| Irvcor Properties (Pty) Ltd <sup>1</sup>                  | 100%      | 100%      | -           | 27          |
| Magic Beings Creche (Pty) Ltd <sup>1</sup>                | 100%      | 100%      | -           | 60          |
| Northriding College (Pty) Ltd <sup>1</sup>                | 100%      | 100%      | -           | 25          |
| Northriding Property Holdings (Pty) Ltd <sup>1</sup>      | 100%      | 100%      | -           | 54          |
| Woodhill College Property Holdings (Pty) Ltd <sup>1</sup> | 100%      | 100%      | -           | 140         |
|   |           |           | 351         | 807         |

<sup>1.</sup> Unbundled into Curro during the year.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

### 8. Investment in subsidiaries (continued)

The carrying amounts of subsidiaries are shown net of impairment losses. All subsidiaries are incorporated in the Republic of South Africa with the exception of Curro Education Namibia (Pty) Ltd, which is incorporated in Namibia, with the principal place of business being Namibia, and Curro Education Botswana (Pty) Ltd, incorporated in Botswana, with the principal place of business being Botswana.

#### **Subsidiaries with material non-controlling interests**

The following information is provided for subsidiaries with non-controlling interests that are material to the company. The summarised financial information is provided prior to intercompany eliminations.

| Subsidiary                                       | Principal %  |      |                   | Ownership and voting interest |  |  |
|--|--------------|------|-------------------|-------------------------------|--|--|
|  | place of     | held | by non-controllin | g interest                    |  |  |
|  | business     |      | 2020              | 2019                          |  |  |
| Campus and Property Management Company (Pty) Ltd | South Africa |      | 35%               | 35%                           |  |  |
| Meridian Operations Company (RF) NPC             | South Africa |      | 35%               | 35%                           |  |  |

Campus and Property Management Company is a property holding company under the Meridian brand, for Meridian Operations Company, which in turn provides Independent school and education services.

#### **Restrictive funding arrangements:**

Campus and Property Management Company (Pty) Ltd and Meridian Operations Company (RF) NPC

The funding provided by the Schools and Education Investment Impact Fund of South Africa (SEIIFSA) and the Old Mutual Assurance Group South Africa (Pty) Ltd is subject to restrictive funding arrangements. The arrangements restrict the use of funding and cash to the operations of Meridian Operations Company (RF) NPC and Campus and Property Management Company (Pty) Ltd, collectively referred to as the Meridian schools. The restricted cash balance on 31 December 2020 amounted to R25 million.

## Impairment of investments

Investments in group companies are considered for an impairment loss allowance by assessing the company's financial position.

Cooper College (Pty) Ltd, Magic Beings Creche (Pty) Ltd, Northriding College (Pty) Ltd, Northriding College Property (Pty) Ltd, Irvcor Properties (Pty) Ltd and Woodhill College Property (Pty) Ltd were unbundled into Curro Holdings Ltd during the year (refer to note 33). This resulted in impairment of the investments in the above mentioned companies.

As part of the unbundling process, the intergroup loan of Woodhill College Property (Pty) Ltd was capitalised to the investment during the year.

The impairment for 2020 was R33 million (2019: nil). Refer to note 33 for more details.

# Curro Holdings Limited and its subsidiaries Registration number 1998/025801/06

Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 8. Investment in subsidiaries (continued)

## Summarised statement of financial position

|                                  | Campus and Property<br>Management Company<br>(Pty) Ltd |              | Meridian O<br>Company | •         | Total     |           |
|----------------------------------|--|--------------|-----------------------|-----------|-----------|-----------|
|                                  | 2020   | 2019         | 2020                  | 2019      | 2020      | 2019      |
|                                  | R million  | R million    | R million             | R million | R million | R million |
| Assets                           | 659  | 652          | 53                    | 42        | 712       | 694       |
| Non-current assets               | 637  | 636          | -                     | -         | 637       | 636       |
| Current assets                   | 22   | 16           | 53                    | 42        | 75        | 58        |
|                                  |  |              |                       |           |           |           |
| Liabilities                      | 697  | 642          | 30                    | 31        | 727       | 673       |
| Non-current liabilities          | 631  | 598          | -                     | -         | 631       | 598       |
| Current liabilities              | 66   | 44           | 30                    | 31        | 96        | 75        |
|                                  |  |              |                       |           |           |           |
| Total net assets                 | (38)   | 10           | 23                    | 11        | (15)      | 21        |
|                                  |  |              |                       |           |           |           |
| Non-controlling interest per sta | atement of financ                                      | ial position |                       |           | (2)       | 11        |

## Summarised statement of comprehensive income

|                                 | Campus and Property<br>Management Company<br>(Pty) Ltd |           | Meridian C<br>Company | •         | Consolidated total |           |
|---------------------------------|--|-----------|-----------------------|-----------|--------------------|-----------|
|                                 | 2020   | 2019      | 2020                  | 2019      | 2020               | 2019      |
|                                 | R million  | R million | R million             | R million | R million          | R million |
| Revenue                         | 92   | 93        | 197                   | 196       | 289                | 289       |
| Expected credit losses          |  |           |                       |           |                    |           |
| financial assets                | (8)  | (1)       | (15)                  | (2)       | (23)               | (3)       |
| Operating expenses              | (46)   | (43)      | (177)                 | (197)     | (223)              | (240)     |
| Earnings (loss) before          | 38   | 49        | 5                     | (3)       | 43                 | 46        |
| interest and taxation           |  |           |                       |           |                    |           |
| Net finance (costs) income      | (72)   | (72)      | 7                     | 3         | (65)               | (69)      |
| Impairment                      | (13)   | (22)      | -                     | -         | (13)               | (22)      |
| Taxation                        | -  | -         | -                     | -         | -                  | -         |
| (Loss) profit for the year      | (47)   | (45)      | 12                    | -         | (35)               | (45)      |
| (Loss) profit allocated to non- |  |           |                       |           |                    |           |
| controlling interest            |  |           |                       |           | (12)               | (15)      |

## **Summarised statement of cash flows**

|  | Campus and Property<br>Management Company<br>(Pty) Ltd |           |           | Meridian Operations<br>Company (RF) NPC |           | Total     |  |
|--|--|-----------|-----------|---|-----------|-----------|--|
|  | 2020   | 2019      | 2020      | 2019                                    | 2020      | 2019      |  |
|  | R million  | R million | R million | R million                               | R million | R million |  |
| Cash flows from operating activities Cash flows from investing | 33   | 28        | -         | (6)                                     | 33        | 22        |  |
| activities   | (23)   | (17)      | 1         | 13                                      | (22)      | (4)       |  |
| Cash flows from financing activities  Net increase (decrease)  | (7)  | (12)      | -         | -                                       | (7)       | (12)      |  |
| in cash  | 3  | (1)       | 1         | 7                                       | 4         | 6         |  |

# Curro Holdings Limited and its subsidiaries Registration number 1998/025801/06

Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 9. Loans to (from) group companies

|  | Gro       | -         | Company   |             |
|--|-----------|-----------|-----------|-------------|
|  | 2020      | 2019      | 2020      | 2019        |
|  | R million | R million | R million | R million   |
| Subsidiaries   |           |           |           |             |
| Campus and Property Management Company (Pty)   | -         | -         | 272       | 240         |
| The loan bears interest at a variable interest rate ranging                                |           |           |           |             |
| between zero and 3-month JIBAR plus 10% per annum and                                      |           |           |           |             |
| is repayable after all Senior Debt has been paid.  |           |           |           |             |
| The loan has been discounted to its fair value at initial                                  |           |           |           |             |
| recognition based on the expected interest and capital                                     |           |           |           |             |
| repayments. The nominal value of the loan is R 304 million.                                |           |           |           |             |
| Campus and Property Management Company (Pty) Ltd   | -         | -         | 9         | 9           |
| The loan is interest free and unsecured, and there are no                                  |           |           |           |             |
| fixed terms of repayment.  |           |           |           |             |
| Curro Holdings Limited Share Incentive Trust   | -         | -         | -         | 9           |
| The secured loan bears interest at rates   |           |           |           |             |
| approximating those received on the loans to   |           |           |           |             |
| participants and cash and cash equivalents and   |           |           |           |             |
| is repayable within three years from grant date.   |           |           |           |             |
| Curro Education Botswana (Pty) Ltd   | -         | -         | 66        | 56          |
| The loan bears interest at variable rates, is unsecured                                    |           |           |           |             |
| and there are no fixed terms of repayment.   |           |           |           | 40          |
| Curro Education Namibia (Pty) Ltd  | -         | -         | 14        | 18          |
| The loan bears interest at variable rates, is unsecured                                    |           |           |           |             |
| and there are no fixed terms of repayment.   |           |           |           | 4           |
| Curro Financial services (Pty) Ltd   | -         | -         | -         | 1           |
| The loan bears interest at variable rates, is unsecured                                    |           |           |           |             |
| and there are no fixed terms of repayment.   |           |           | 440       | 40          |
| Curro Funding Company (Pty) Ltd  | -         | -         | 110       | 12          |
| The loan bears interest at variable rates, is unsecured                                    |           |           |           |             |
| and there are no fixed terms of repayment.   |           |           |           | (7)         |
| Cooper College (Pty) Ltd   | -         | -         | -         | (7)         |
| The loan was interest free and unsecured, and there were no                                |           |           |           |             |
| fixed terms of repayment. The loan was settled as part of                                  |           |           |           |             |
| the restructuring and unbundling process.  |           |           |           | <i>(E</i> ) |
| Magic Beings Creche (Pty) Ltd  The loan was interest free and unsecured, and there were no | -         | -         | -         | (5)         |
|  |           |           |           |             |
| fixed terms of repayment. The loan was settled as part of                                  |           |           |           |             |
| the restructuring and unbundling process.  |           |           |           |             |
| Northriding College (Pty) Ltd  | -         | -         | -         | 4           |
| The loan bears interest at variable rates, is unsecured                                    |           |           |           |             |
| and there are no fixed terms of repayment.   |           |           |           |             |
| Woodhill College Property Holdings (Pty) Ltd   | -         | -         | -         | 69          |
| The loan bore interest at variable rates, was unsecured                                    |           |           |           |             |
| and there were no fixed terms of repayment. The loan was                                   |           |           |           |             |
| capitalised during the year.   |           |           |           |             |
| ,  | -         | -         | 471       | 406         |
| Disclosed as follows:  |           |           |           |             |
| Non-current assets   | _         | _         | 272       | 240         |
| Current assets   | _         | _         | 199       | 178         |
| Current liabilities (loans from related parties)   |           | <u>-</u>  | -         | (12)        |
| can six habilities (loans nom rolated parties)   | _         |           | 471       | 406         |
|  | -         | -         | 4/1       | 400         |

Group

Company

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

## 9. Loans to (from) group companies (continued)

The loans receivable from group companies were assessed for impairment by applying the expected credit loss model. The company also considered the financial performance, external debt and future cash flows of the loans receivable and concluded that there is some credit risk relating to these loans and loss exposure exists.

The general impairment model has been applied to the Campus and Property Management Company (Pty) Ltd loan of R272 million. This model requires recognising expected credit losses in line with the stage in which the financial asset is recognised. At the reporting date there has not been a significant increase in credit risk since initial recognition and therefore the loss allowance is based on a 12 month ECL. The expected credit loss is limited to the effect of discounting the amount due on the loan at the effective interest rate. Since the loan is disclosed at the net present value, the effect of discounting would have no impact on the ECL. Other strategies considered indicate that the company would fully recover the outstanding loan. Expected credit loss on this loan is therefore not material. The senior debt has a 15 year repayment period payable in 36 equal quarterly instalments that commenced on 1 April 2019.

For intercompany loans that are repayable on demand, expected credit losses are based on the assumption that repayment of the loan is demanded at reporting date. The borrowers availability of highly liquid assets was considered as part of this assessment and it was concluded that all counter party's except, Curro Education Botswana (Pty) Ltd, Lilac Moon Trade and Investments 189 (Pty) Ltd and Curro Financial Services (Pty) Ltd, had access to sufficient highly liquid assets to repay loans if demanded at reporting date. Expected credit loss on these loans are therefore not material.

If the borrower did not have access to sufficient highly liquid assets, the company would allow the subsidiaries a "repayment over time" strategy to recover loans due. Following this assessment it was concluded that Curro Education Botswana (Pty) Ltd would be able to raise sufficient cash over a period of time to recover the loans due. Curro Financial Services (Pty) Ltd and Lilac Moon Trade and Investments 189 (Pty) Ltd were found not to be able to raise sufficient cash in order to repay loans and the probability of default on these two loans were therefore determined to be 100%.

Loans to group companies were impaired as follows:

## Company

|   | R million |
|---|-----------|
| Opening loss allowance as at 1 January 2019   | -         |
| Increase / (decrease) in loss allowance recognised in profit and loss during the year | 35        |
| Opening loss allowance as at 1 January 2020   | 35        |
| Increase / (decrease) in loss allowance recognised in profit and loss during the year | 1         |
| Closing loss allowance as at 31 December 2020   | 36        |

Refer to the table below for a summary of the expected credit loss provisions:

|   | 2020              |             | 201        | 9           |
|---|-------------------|-------------|------------|-------------|
|   |                   | Expected    |            | Expected    |
|   | <b>Gross Ioan</b> | credit loss | Gross Ioan | credit loss |
|   | amount            | provision   | amount     | provision   |
|   | R million         | R million   | R million  | R million   |
| Campus and Property Management Company (Pty) Ltd - Senior | 272               | -           | 240        | -           |
| Campus and Property Management Company (Pty) Ltd          | 9                 | -           | 9          | -           |
| Curro Holdings Limited Share Incentive Trust              | -                 | -           | 9          | -           |
| Curro Education Botswana (Pty) Ltd                        | 83                | (17)        | 81         | (25)        |
| Curro Education Namibia (Pty) Ltd                         | 14                | -           | 20         | (2)         |
| Curro Financial services (Pty) Ltd                        | 2                 | (2)         | 2          | (1)         |
| Curro Funding Company (Pty) Ltd                           | 110               | -           | 12         | -           |
| Lilac Moon Trade and investments 189 (Pty) Ltd            | 17                | (17)        | -          | -           |
| Cooper College (Pty) Ltd                                  | -                 | -           | (7)        | -           |
| Magic Beings Creche (Pty) Ltd                             | -                 | -           | (5)        | -           |
| Northriding College (Pty) Ltd                             | -                 | -           | 4          | -           |
| Woodhill College Property Holdings (Pty) Ltd              | -                 | -           | 76         | (7)         |
|   | 507               | (36)        | 441        | (35)        |

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

#### 10. Other financial assets

|  | Group            |           | Company   |                  |  |
|--|------------------|-----------|-----------|------------------|--|
|  | <b>2020</b> 2019 |           | 2020      | <b>2020</b> 2019 |  |
|  | R million        | R million | R million | R million        |  |
| At fair value  |                  |           |           |                  |  |
| Investment in SA SME Fund                                  | 6                | 5         | 6         | 5                |  |
| At amortised cost  |                  |           |           |                  |  |
| S'Cool Concepts  | 11               | 11        | 11        | 11               |  |
| The loan is secured by inventory, interest free            |                  |           |           |                  |  |
| and is repayable within 12 months.                         |                  |           |           |                  |  |
| C2R Cycling Development (Pty) Ltd                          | 1                | -         | 1         | -                |  |
| The loan is secured by assets and inventory, interest free |                  |           |           |                  |  |
| and is repayable in monthly payments starting March 2025.  |                  |           |           |                  |  |
| Loans to directors and employees                           | 1                | 9         | -         | -                |  |
| The loans bear interest at the SARS fringe benefit rate,   |                  |           |           |                  |  |
| currently 4.5%, and are repayable within three years       |                  |           |           |                  |  |
| from issue. The loans are granted in terms of the Curro    |                  |           |           |                  |  |
| Holdings Limited Share Incentive Trust trust deed for      |                  |           |           |                  |  |
| the acquisition of qualifying vested shares.               |                  |           |           |                  |  |
| Brandburry 13 (Pty) Ltd                                    | 14               | 13        | -         | -                |  |
| The loan is secured, bears interest and has no fixed       |                  |           |           |                  |  |
| payment terms.   |                  |           |           |                  |  |
| TT Mabena  | 1                | 1         | -         | -                |  |
| The loan is secured, bears interest and has no fixed       |                  |           |           |                  |  |
| payment terms.   |                  |           |           |                  |  |
|  | 28               | 34        | 12        | 11               |  |
| Total other financial assets                               | 34               | 39        | 18        | 16               |  |
| Non-current assets   |                  |           |           |                  |  |
| At fair value  | 6                | 5         | 6         | 5                |  |
| At amortised cost  | 1                | -         | 1         | -                |  |
|  | 7                | 5         | 7         | 5                |  |
| Current assets   |                  |           |           |                  |  |
| At amortised cost  | 27               | 34        | 11        | 11               |  |
|  |                  | 3.        | ••        | • • •            |  |
|  | 34               | 39        | 18        | 16               |  |

The company has applied the general impairment model to loans and other financial assets. The company has considered the financial performance, external debt and future cash flows of the other financial assets, as well as securities offered for loans. It was concluded that the credit risk relating to these loans are limited and that no significant credit loss exposure exists as a result. No expected credit loss provision was therefore provided for on these loans. The loans to directors and employees are secured with shares held in a trade block account in favour of the company, and therefore the impairment loss is immaterial.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

# Notes to the consolidated and separate financial statements

## 11. Deferred tax (liability) / asset

|  | Grou      |            | Company   |                 |
|--|-----------|------------|-----------|-----------------|
|  | 2020      | 2019       | 2020      | 2019            |
|  | R million | R million  | R million | R million       |
|  |           |            |           |                 |
| Deferred tax asset   | 8         | 8          | -         | -               |
| Deferred tax liability   | (551)     | (557)      | (466)     | (378)           |
| Net deferred tax liability                                     | (543)     | (549)      | (466)     | (378)           |
|  |           |            |           |                 |
| Deferred tax   |           |            |           |                 |
| Property, plant and equipment                                  | (743)     | (714)      | (631)     | (503)           |
| Prepaid expenditure  | -         | 1          | -         | -               |
| Interest rate swaps  | 34        | 7          | 34        | 7               |
| Intangible assets  | (38)      | (36)       | (21)      | (12)            |
| Contract liability   | 13        | 12         | 13        | 10              |
| Expected credit losses on financial assets                     | 32        | 10         | 30        | 10              |
| Provision for bonuses  | 7         | 3          | 6         | 3               |
| Donations  | 17        | 17         | -         | -               |
| Leases   | 10        | 4          | 10        | 4               |
| Tax losses available for set off against future taxable income | 125       | 147        | 93        | 103             |
| Total deferred tax   | (543)     | (549)      | (466)     | (378)           |
| Reconciliation of net deferred tax liability                   |           |            |           |                 |
| Balance at the beginning of the year                           | (549)     | (525)      | (378)     | (294)           |
| Originating temporary differences on:                          | , ,       | ` '        | , ,       | ( ,             |
| Property, plant and equipment                                  | (29)      | (42)       | (128)     | (107)           |
| Prepaid expenditure  | `(1)      | ` -        | ` -       | ` -             |
| Intangible assets  | (2)       | (5)        | (9)       | _               |
| Contract liability   | ì         | (7)        | 3         | (6)             |
| Expected credit losses on financial assets                     | 22        | <b>`</b> 5 | 20        | `5 <sup>°</sup> |
| Provision for bonuses  | 4         | (1)        | 3         | (1)             |
| Interest rate swaps  | 27        | 4          | 27        | 4               |
| Leases   | 6         | 4          | 6         | 4               |
| Increase / (decrease) in tax losses available for set off      | (22)      | 18         | (10)      | 17              |
| against future taxable income                                  | , ,       |            | ,         |                 |
| Balance at the end of the year                                 | (543)     | (549)      | (466)     | (378)           |

The statutory companies within the group are individually in a net deferred tax liability position except for Campus and Property Management Company (Pty) Ltd which is disclosed separately.

# Recognition of deferred tax asset

Deferred tax asset is recognised for unused tax losses to the extent that probable future taxable profit will be available against which the unused tax losses can be utilised. Management has assessed the future profitability based on the current positive earnings before interest and tax in recognising the deferred tax asset.

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## Notes to the consolidated and separate financial statements

## 12. Derivative financial instruments and hedging information

The following information relates to derivative financial instruments included in other financial assets and liabilities:

|  | 2020        | 2019        |
|--|-------------|-------------|
|  | Liabilities | Liabilities |
| Group and company                                | R million   | R million   |
| Interest rate swaps - cash flow hedges (note 19) | 120         | 27          |

The fair value of a hedging derivative is classified as a non-current asset or liability if the remaining maturity of the hedged item is more than 12 months from the reporting date.

No ineffective portion of the cash flow hedges was recognised during the year (2019: Rnil).

The notional principal amounts of the outstanding interest rate swap contracts at 31 December 2020 were R1.2 billion (2019: R1.2 billion). The total value of the loans are R2.3 billion. Refer to note 19 for the interest-bearing loans. The maturity dates for the interest rate swaps are 15 December 2022 (R212.5 million), 29 November 2023 (R150 million), 13 December 2023 (R150 million), 22 March 2024 (R150 million) and 14 August 2024 (R512.5 million) respectively. The hedge ratio for the current year is 0.5:1 (2019: 0.5:1).

At 31 December 2020, the fixed interest rates vary from 7.28% to 8.21% (2019: 7.28% to 8.21%), and the main floating rates are JIBAR. Gains and losses recognised in the hedging reserve in equity on interest rate swap contracts as of 31 December 2020 will be continuously released to the statement of comprehensive income until the repayment of the borrowings.

#### 13. Inventories

|                               | Group            |           | Company                    |           |      |      |
|-------------------------------|------------------|-----------|----------------------------|-----------|------|------|
|                               | <b>2020</b> 2019 |           | <b>2020</b> 2019 <b>20</b> |           | 2020 | 2019 |
|                               | R million        | R million | R million                  | R million |      |      |
| Stationery, uniform, textbook | 17               | 14        | 12                         | 8         |      |      |

The amount of inventories recognised as an expense during the period is R28 million (2019: R28 million), being the net amount of stock balances and purchases.

#### 14. Trade and other receivables

|                                   | Gro       | Group     |           | Company   |  |
|-----------------------------------|-----------|-----------|-----------|-----------|--|
|                                   | 2020      | 2019      | 2020      | 2019      |  |
|                                   | R million | R million | R million | R million |  |
| Financial instruments:            |           |           |           |           |  |
| Gross receivables                 | 447       | 249       | 371       | 202       |  |
| Loss provision                    | (215)     | (69)      | (178)     | (57)      |  |
| Trade receivables                 | 232       | 180       | 193       | 145       |  |
| Other receivables                 | 26        | 56        | 30        | 64        |  |
|                                   | 258       | 236       | 223       | 209       |  |
| Non-financial instruments:        |           |           |           |           |  |
| Prepayments                       | 41        | 28        | 38        | 26        |  |
| Deposits                          | 30        | 31        | 29        | 29        |  |
| Value added taxation              | 5         | 13        | -         | 1         |  |
|                                   |           | 222       |           |           |  |
| Total trade and other receivables | 334       | 308       | 290       | 265       |  |

Interest is charged on overdue accounts at 15% per annum. Credit periods may vary based on special payment agreements reached with parents of learners, but normal payment terms are that all fees should be settled within 30 days.

The net carrying values of receivables are considered to be a close approximation of their fair values. No credit insurance is taken out by the group or the company.

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## Notes to the consolidated and separate financial statements

## 14. Trade and other receivables (continued)

The debtors aging for the year are as follows:

| Group   |
|---------|
| Company |

|           | 31 - 60   | 61 - 90   | >90       |           |
|-----------|-----------|-----------|-----------|-----------|
| Current   | days      | days      | days      | Total     |
| R million |
| 66        | 45        | 38        | 298       | 447       |
| 55        | 37        | 32        | 247       | 371       |

A key strategy for the business is to retain learners for as long as possible. Accordingly the company has tolerated higher levels of overdue accounts but simultaneously invested in successful collection strategies to rehabilitate these debtors. Overdue debt was exacerbated by the impact of Covid-19.

The company revised its provision methodology to consider the overall aging of each account. The revised provision methodology also considers the impact of Covid-19 on the debtors' book with the expected credit loss rates increasing as the debtor deteriorates. The full outstanding balance of a debtor account is now allocated under its oldest aging category. The new categorisation better recognise the risk that the full balance may not be collected even though a portion of the balance may be in the current aging category.

The debt aging categories presented for 2020 is therefore not directly comparable with the prior year, which was on an invoice date basis.

The expected loss provision considers the forward-looking view for GDP growth and inflation outlook. GDP growth is expected to remain less than 2% in 2021 and inflation to weaken due to the impact of Covid-19 on South Africa.

At 31 December 2020, the lifetime expected loss provision for the group and company trade receivables is as

## **Group - 2020**

Expected loss rate
Gross carrying amount
Loss provision

| <90  | 91 - 180 | 181 - 360 | 361 - 540 | >540  |       |
|------|----------|-----------|-----------|-------|-------|
| days | days     | days      | days      | days  | Total |
| 4.4% | 14.5%    | 36.7%     | 60.3%     | 92.9% | 48.1% |
| 68   | 55       | 139       | 58        | 127   | 447   |
| 3    | 8        | 51        | 35        | 118   | 215   |

#### **Group - 2019**

Expected loss rate
Gross carrying amount
Loss provision

|         | 31 - 60 | 61 - 90 | >90   |       |
|---------|---------|---------|-------|-------|
| Current | days    | days    | days  | Total |
| 14.8%   | 19.4%   | 20.8%   | 35.7% | 27.7% |
| 54      | 31      | 24      | 140   | 249   |
| 8       | 6       | 5       | 50    | 69    |

#### Company - 2020

Expected loss rate
Gross carrying amount
Loss provision

| <90  | 91 - 180 | 181 - 360 | 361 - 540 | >540  |       |
|------|----------|-----------|-----------|-------|-------|
| days | days     | days      | days      | days  | Total |
| 3.5% | 15.2%    | 37.5%     | 59.2%     | 91.6% | 48.0% |
| 57   | 46       | 112       | 49        | 107   | 371   |
| 2    | 7        | 42        | 29        | 98    | 178   |

## Company - 2019

Expected loss rate Gross carrying amount Loss provision

|         | 31 - 60 | 61 - 90 | >90   |       |
|---------|---------|---------|-------|-------|
| Current | days    | days    | days  | Total |
| 16.3%   | 15.4%   | 21.1%   | 36.8% | 28.2% |
| 43      | 26      | 19      | 114   | 202   |
| 7       | 4       | 4       | 42    | 57    |

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# Notes to the consolidated and separate financial statements

## 14. Trade and other receivables (continued)

Movement in the loss allowance for trade receivables is as follow:

| Group  | Total<br>provision<br>R million |
|--|---------------------------------|
| Opening loss allowance as at 1 January 2019                              | 32                              |
| Increase in loss allowance recognised in profit and loss during the year | 38                              |
| Receivables written off during the year as uncollectable                 | (1)                             |
| Opening loss allowance as at 1 January 2020                              | 69                              |
| Increase in loss allowance recognised in profit and loss during the year | 147                             |
| Receivables written off during the year as uncollectable                 | (1)                             |
| Closing loss allowance as at 31 December 2020                            | 215                             |
| Company  | Total<br>provision<br>R million |
| Opening loss allowance as at 1 January 2019                              | 25                              |
| Increase in loss allowance recognised in profit and loss during the year | 32                              |
| Opening loss allowance as at 1 January 2020                              | 57                              |
| Increase in loss allowance recognised in profit and loss during the year | 121                             |
| Closing loss allowance as at 31 December 2020                            | 178                             |

Curro has rebutted the presumption that there is a significant increase in credit risk after 30 days. Based on historic information, collections deteriorate where the period of indebtedness lengthens and the debtor is no longer an active client of the business at which point there is a significant increase in risk.

## Trade receivables impaired

Group

As of 31 December 2020, trade and other receivables of R215 million (2019: R69 million) were impaired and provided for.

#### Company

As of 31 December 2020, trade and other receivables of R178 million (2019: R57 million) were impaired and provided for.

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## Notes to the consolidated and separate financial statements

#### 15. Cash

#### 15.1 Cash and cash equivalents

|                                       | Group     |           | Company   |           |
|---------------------------------------|-----------|-----------|-----------|-----------|
|                                       | 2020      | 2019      | 2020      | 2019      |
|                                       | R million | R million | R million | R million |
| Cash and cash equivalents consist of: |           |           |           |           |
| Bank balances                         | 99        | 114       | 63        | 68        |

## 15.2 Investment in money market

Investments in money market funds relate to investments in shares of liquidity funds. The shares in these funds are callable on a daily basis.

Money market fund investments are held in the following currencies:

|         | Group     |           | Company   |           |
|---------|-----------|-----------|-----------|-----------|
|         | 2020      | 2019      | 2020      | 2019      |
|         | R million | R million | R million | R million |
| SA Rand | 334       | 57        | 332       | 54        |

Cash and cash equivalents are also subject to the impairment requirements of IFRS 9. The identified impairment loss is immaterial.

Local money market funds relate to investments in South African unit trusts offered by Nedgroup Collective Investments, PSG Asset Management and ABSA Asset Management mandated to invest only in money market instruments of major South African banks. These instruments carry very low risk and provide daily liquidity, but cannot be classified as cash and cash equivalents as the individual instruments held by the funds do not meet the maturity criteria of IAS 7: Statement of Cash flows. These instruments are categorised as "financial assets at fair value through profit and loss."

| Total of cash and investment in money market | 433 | 171 | 395 | 122 |
|--|-----|-----|-----|-----|
|  |     |     |     |     |

## 15.3 Facilities

The value of facilities available to the group includes a First National Bank Ltd sharing facility of R10 million between Campus and Property Management Company (Pty) Ltd and/or Curro Holdings Ltd. Curro Funding Company (Pty) Ltd has an overdraft facility with Standard Bank Ltd of R100 million (note 22).

**Undrawn Facilities:** 

|  | Group     |           | Com       | pany      |
|--|-----------|-----------|-----------|-----------|
|  | 2020      | 2019      | 2020      | 2019      |
|  | R million | R million | R million | R million |
| Amount of undrawn facilities available as at 31 December | 106       | 174       | -         | 160       |

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

#### 16. Share Capital

|  | Group     |           | Company   |           |
|--|-----------|-----------|-----------|-----------|
|  | 2020      | 2019      | 2020      | 2019      |
|  | R million | R million | R million | R million |
| Issued   |           |           |           |           |
| Ordinary shares with no par value                      | 6 205     | 4 733     | 6 356     | 4 883     |
|  |           |           |           |           |
| Authorised   |           |           |           |           |
| Ordinary number of shares with no par value ('million) | 800       | 600       | 800       | 600       |
|  |           |           |           |           |
| Reconciliation of number of shares issued:             |           |           |           |           |
| Reported as at 1 January 2020 ('million)               | 412       | 412       | 412       | 412       |
| Issue of shares ('million)                             | 186       | -         | 186       | -         |
| Total number of shares in issue ('million)             | 598       | 412       | 598       | 412       |

Authorised ordinary share capital increased from 600 million to 800 million no par value shares in the period under review.

Effective 7 September 2020, 185.9 million shares were issued by way of a partially underwritten non-renounceable rights offer at a subscription price of R8.07 per Rights Offer Share, in the ratio of 45.10532 rights offer shares for every 100 ordinary shares.

Unissued ordinary shares of 20 604 399 are under the control of the directors in terms of a shareholders resolution passed at the last annual general meeting. This authority remains in force until the next annual general meeting.

### 17. Share based payments

## 17.1 Details of the employee option plan of the company

The company has established a share incentive plan for certain key members of management.

Each employee's share option converts into one ordinary share of the company upon exercise and payment of the exercise price. No amounts are paid or payable by the recipient on receipt of the option. The exercise price is determined by the 30 day volume weighted average share price preceding the option issue date. The trustees can elect to net settle the options at the trustees' sole discretion. The options carry neither rights to dividends nor voting rights. The options only vest if the recipient is still in employment. Options may be exercised at any time from the date of vesting to the date of its expiry, which is a 30-day period.

Options awarded vest over a five-year period from the grant date, namely:

- 25% thereof as at the second anniversary of the option grant date;
- 25% thereof as at the third anniversary of the option grant date;
- 25% thereof as at the fourth anniversary of the option grant date; and
- 25% thereof as at the fifth anniversary of the option grant date.

#### 17.2 Movements in share options during the year

The following reconciles the share options outstanding at the beginning and end of the year:

|  | 2020        |              | 2019        |              |
|--|-------------|--------------|-------------|--------------|
|  | Number of   | Weighted     | Number of   | Weighted     |
|  | options     | average      | options     | average      |
|  |             | exercise     |             | exercise     |
|  |             | price (Rand) |             | price (Rand) |
| Outstanding at the beginning of the year | 12 499 100  | 25.35        | 7 069 625   | 32.94        |
| Awarded during the year                  | -           | -            | 7 479 800   | 19.81        |
| Vested during the year                   | (1 777 375) | 33.55        | (1 672 350) | 30.62        |
| Forfeited during the year                | (317 625)   | 24.25        | (377 975)   | 34.34        |
| Outstanding at end of the year           | 10 404 100  | 23.99        | 12 499 100  | 25.35        |

2020

2010

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# Notes to the consolidated and separate financial statements

## 17. Share based payments (continued)

## 17.2 Movements in share options during the year (continued)

The number of shares available to award at the reporting date in terms of the Curro Holdings Limited Share Incentive Trust deed is Nil (2019: 4 980 453) shares.

Details of share options granted to and exercised by directors:

|                              | Opening<br>balance of<br>share<br>options<br>awarded at | Number of<br>share<br>options<br>awarded<br>during | Number of<br>share<br>options<br>vested<br>during | Exercise<br>price<br>per<br>share | Share<br>options | Closing<br>balance of<br>share<br>options<br>as at |
|------------------------------|---|--|---|-----------------------------------|------------------|--|
| Director                     | 1 January   | the  | the   | option                            | award            | 31 December  |
|                              | 2020  | year   | year  | (Rand)                            | date             | 2020   |
| CR van der Merwe             | 49 300  | -  | (49 300)  | 29.01                             | 2015/09/29       | -  |
|                              | 70 100  | -  | (35 050)  | 36.21                             | 2016/09/29       | 35 050   |
|                              | 119 400   | -  | (84 350)  |                                   |                  | 35 050   |
| AJF Greyling                 | 30 150  | -  | (30 150)  | 29.01                             | 2015/09/29       | -  |
|                              | 47 900  | -  | (23 950)  | 36.21                             | 2016/09/29       | 23 950   |
|                              | 205 275   | -  | (68 425)  | 37.53                             | 2017/09/29       | 136 850  |
|                              | 109 300   | -  | (27 325)  | 30.54                             | 2018/09/29       | 81 975   |
|                              | 474 400   | -  | -   | 19.81                             | 2019/09/29       | 474 400  |
|                              | 867 025   | -  | (149 850)   |                                   |                  | 717 175  |
| B van der Linde <sup>1</sup> | 21 175  | -  | (21 175)  | 29.01                             | 2015/09/29       | -  |
|                              | 33 600  | -  | (16 800)  | 36.21                             | 2016/09/29       | 16 800   |
|                              | 125 775   | -  | (41 925)  | 37.53                             | 2017/09/29       | 83 850   |
|                              | 96 500  | -  | (24 125)  | 30.54                             | 2018/09/29       | 72 375   |
|                              | 297 500   | -  | -   | 19.81                             | 2019/09/29       | 297 500  |
|                              | 574 550   | -  | (104 025)   |                                   |                  | 470 525  |
|                              |   |  |   |                                   |                  |  |
|                              | 1 560 975   | -  | (338 225)   |                                   |                  | 1 222 750  |

<sup>1.</sup> B van de Linde resigned as director effective 31 December 2020.

The 2015, 2016, 2017 and 2018 vestings had no gain during 2020.

|                   | Number of options | weignted average    |
|-------------------|-------------------|---------------------|
| Vesting year      | outstanding       | strike price (Rand) |
| 29 September 2021 | 3 270 800         | 26.36               |
| 29 September 2022 | 2 942 425         | 25.26               |
| 29 September 2023 | 2 373 675         | 22.33               |
| 29 September 2024 | 1 817 200         | 19.81               |
|                   | 10 404 100        | 23.99               |
|                   |                   |                     |

Number of options

Waighted average

## 17.3 Share option expense for the year

Total expense of R27.5 million (2019: R21.8 million) relating to equity-settled share based payment transactions were recognised in other expenses within profit or loss during the year.

## 17.4 Assumptions used in fair value

There were no new awards during the 2020 year. The Black-Scholes Model is used to calculate the estimated theoretical fair value of options awarded. The volatility is derived from the movement in the volume weighted average share price for a period of 365 calendar days prior to the share options award date.

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## Notes to the consolidated and separate financial statements

## 17. Share based payments (continued)

## 17.4 Assumptions used in fair value (continued)

The company used the following assumptions in determining the fair value of options awarded in the current period:

|                            | 2020 | 2013  |
|----------------------------|------|-------|
| Strike price (Rand)        | -    | 19.81 |
| Current share price (Rand) | -    | 19.81 |
| Fair value (Rand)          | -    | 4.89  |
| Volatility (%)             | -    | 41.98 |
| Risk free rate (%)         | -    | 6.40  |
| Dividend yield (%)         | -    | -     |

2020

2010

#### 18. Reserves

## 18.1 Share based payments reserve

The share-based payments reserve is used to recognise:

- the grant date fair value of options issued to employees but not exercised
- the grant date fair value of shares issued to employees
- the grant date fair value of deferred shares granted to employees but not yet vested
- the issue of shares held by the Curro Holdings Limited Share Incentive Trust to employees.

|   | Group     |           | Company   |           |
|---|-----------|-----------|-----------|-----------|
|   | 2020      | 2019      | 2020      | 2019      |
|   | R million | R million | R million | R million |
| Balance as at the beginning of the year | 17        | 16        | 17        | 16        |
| Recognition of share-based payments     | 28        | 22        | 28        | 22        |
| Vesting of share options                | (24)      | (21)      | (24)      | (21)      |
| Balance at the end of the year          | 21        | 17        | 21        | 17        |

### 18.2 Hedging reserve

The cash flow hedging reserve represents the cumulative effective portion of gains or losses arising on changes in fair value of hedging instruments entered into for cash flow hedges. The cumulative gains or losses that are recognised and accumulated under the heading of cash flow hedging reserve will be reclassified to profit or loss only when the hedged transaction affects the profit or loss, or included as a basis adjustment to the non-financial hedged item, consistent with the relevant accounting policy. The effective portion of the hedge instrument is recognised in other comprehensive income.

| Balance as at the beginning of the year | (20) | (7)  | (20) | (7)  |
|---|------|------|------|------|
| Recognition of fair value movement      | (93) | (18) | (93) | (18) |
| Taxation                                | 26   | 5    | 26   | 5    |
| Balance at the end of the year          | (87) | (20) | (87) | (20) |

## 18.3 Translation reserve

Exchange differences arising on translation of the foreign controlled entity are recognised in other comprehensive income and accumulated in a separate reserve within equity. The cumulative amount is reclassified to profit or loss when the net investment is disposed of.

| Total reserves   | (65) | (4) | (66) | (3) |
|--|------|-----|------|-----|
|  |      |     |      |     |
| Balance at the end of the year                         | 1    | (1) | -    | -   |
| Exchange differences on translating foreign operations | 2    | -   | -    | -   |
| Balance as at the beginning of the year                | (1)  | (1) | -    | -   |

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# Notes to the consolidated and separate financial statements

## 19. Other financial liabilities

| 19. Other financial liabilities  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
|  | Gro       | oup       | Com       | oany      |
|  | 2020      | 2019      | 2020      | 2019      |
|  | R million | R million | R million | R million |
| At fair value through profit or loss   |           |           |           |           |
| Interest rate swap   | 57        | 9         | 57        | 9         |
| Swap on a notional amount of R512.5 million with a termination                   | •         |           | ٠.        | ·         |
| date of 14 August 2024 at a fixed interest rate of 7.33%.                        |           |           |           |           |
| Interest rate swap   | 19        | 9         | 19        | 9         |
| Swap on a notional amount of R212.5 million with a termination                   |           |           |           |           |
| date of 15 December 2022 at a fixed interest rate of 8.21%.                      |           |           |           |           |
| Interest rate swap   | 15        | 3         | 15        | 3         |
| Swap on a notional amount of R150 million with a termination                     |           |           |           |           |
| date of 22 March 2024 at a fixed interest rate of 7.32%.                         |           |           |           |           |
| Interest rate swap   | 14        | 3         | 14        | 3         |
| Swap on a notional amount of R150 million with a termination                     |           |           |           |           |
| date of 29 November 2023 at a fixed interest rate of 7.28%.                      |           |           |           |           |
| Interest rate swap   | 15        | 3         | 15        | 3         |
| Swap on a notional amount of R150 million with a termination                     |           |           |           |           |
| of 13 December 2023 at a fixed interest rate of 7.32%.                           |           |           |           |           |
| Total at fair value through profit or loss                                       | 120       | 27        | 120       | 27        |
|  |           |           |           |           |
| Held at amortised cost   |           |           |           |           |
| ABSA Bank Ltd - Instalment sale agreements                                       | 24        | 34        | 24        | 34        |
| The secured loans bear interest at various prime linked                          |           |           |           |           |
| rates, payable in monthly instalments ranging from                               |           |           |           |           |
| R2,146 to R29,260. Secured by fixed assets as                                    |           |           |           |           |
| disclosed in note 4.   |           |           |           |           |
| ABSA Bank Ltd - 5 year bullet loan   | -         | 454       | -         | 454       |
| The secured loan bore interest at a three-month JIBAR plus                       |           |           |           |           |
| 1.975%, payable in December 2022. The loan was settled in                        |           |           |           |           |
| full during the year under review.   |           |           |           |           |
| Development Bank of South Africa   | 114       | 123       | 114       | 123       |
| The secured loan bears interest at fixed 12.11% per annum,                       |           |           |           |           |
| payable in bi-annual instalments. Repayable during the                           |           |           |           |           |
| period August 2015 to June 2028.   |           |           |           |           |
| Development bonds  | 2         | 3         | 2         | 3         |
| Development bonds are refunded when the learner                                  |           |           |           |           |
| leaves the school, or after three years have elapsed                             |           |           |           |           |
| since its payment, whichever is the later date. The                              |           |           |           |           |
| development bonds bear interest.   |           |           |           |           |
| Debentures - Prepaid block   | -         | 3         | -         | -         |
| The secured debentures are interest free and are                                 |           |           |           |           |
| repaid through set off against annual school fees over                           |           |           |           |           |
| the relevant period.   |           |           |           |           |
| Investec Bank of South Africa  | 151       | 151       | 151       | 151       |
| The secured loan bears interest at three-month JIBAR                             |           |           |           |           |
| plus 1.75%, payable in December 2023.  |           | 000       |           | 200       |
| Investec Bank of South Africa  | 855       | 860       | 855       | 860       |
| The secured loan bears interest at three-month JIBAR                             |           |           |           |           |
| plus 1.75%, payable in December 2024.  |           |           |           |           |
| Old Mutual Assurance Group South Africa (Pty) Ltd -                              | 4         | -         | -         | -         |
| Liquidity Facility  The lean bears interest at 2 month, IIDAD plus 90/ per appum |           |           |           |           |
| The loan bears interest at 3-month JIBAR plus 8% per annum.                      |           |           |           |           |
| The loan has no fixed terms of repayment.  |           |           |           |           |

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# Notes to the consolidated and separate financial statements

# 19. Other financial liabilities (continued)

| •   | Group     |           | Company   |           |
|---|-----------|-----------|-----------|-----------|
|   | 2020      | 2019      | 2020      | 2019      |
|   | R million | R million | R million | R million |
| Held at amortised cost (continued)  |           | 2.4       |           |           |
| Old Mutual Assurance Group South Africa (Pty) Ltd   | 31        | 34        | -         | -         |
| The loan bears interest at 3-month JIBAR plus 4% per annum.   |           |           |           |           |
| The loan has a 15 year repayment period repayable in 36   |           |           |           |           |
| equal quarterly instalments that commenced on 1 April 2019.   |           |           |           |           |
| Refer to restrictive funding arrangement disclosure below.  | 54        | 40        |           |           |
| Old Mutual Assurance Group South Africa (Pty) Ltd - Junior  | 54        | 48        | -         | -         |
| The loan bears interest at a variable interest rate ranging   |           |           |           |           |
| between zero and 3-month JIBAR plus 10% per annum and   |           |           |           |           |
| is repayable after all Senior Debt has been paid.   |           |           |           |           |
| Refer to restrictive funding arrangement disclosure below.  |           |           |           |           |
| Schools and Education Investment Impact Fund of   | 7         | -         | _         | _         |
| South Africa (SEIIFSA) - Liquidity Facility   |           |           |           |           |
| The loan bears interest at 3-month JIBAR plus 8% per annum.   |           |           |           |           |
| The loan has no fixed terms of repayment.   |           |           |           |           |
| Schools and Education Investment Impact Fund of   | 186       | 204       | -         | -         |
| South Africa (SEIIFSA)  |           |           |           |           |
| The loan bears interest at 3-month JIBAR plus 4% per annum.   |           |           |           |           |
| The loan has a 15 year repayment period repayable in 36   |           |           |           |           |
| equal quarterly instalments that commenced on 1 April 2019.   |           |           |           |           |
| Refer to restrictive funding arrangement disclosure below.  |           |           |           |           |
| Schools and Education Investment Impact Fund of   | 92        | 81        | -         | -         |
| South Africa (SEIIFSA) - Junior   |           |           |           |           |
| The loan bears interest at a variable interest rate ranging   |           |           |           |           |
| between zero and 3-month JIBAR plus 10% per annum and   |           |           |           |           |
| is repayable after all Senior Debt has been paid.  Refer to restrictive funding arrangement disclosure below. |           |           |           |           |
| Standard Bank of South Africa Ltd - Instalment Sale   | 7         | 5         | 7         | 5         |
| The secured loans bear interest at various prime linked   | •         | J         | •         | J         |
| rates, payable in monthly instalments ranging from  |           |           |           |           |
| R1,278 to R32,166. Secured by fixed assets as   |           |           |           |           |
| disclosed in note 4.  |           |           |           |           |
| Standard Bank of South Africa Ltd   | -         | 40        | -         | 40        |
| The secured loan bore interest at three-month JIBAR plus  |           |           |           |           |
| 1.25%, was payable in November 2020. The loan was settled   |           |           |           |           |
| in full during the year under review.   |           |           |           |           |
| Standard Bank of South Africa Ltd - 5 year bullet loan  | 215       | 605       | 215       | 605       |
| The secured loan bears interest at three-month JIBAR plus   |           |           |           |           |
| 2.05%, payable in September 2022.   | 450       | 454       | 450       | 454       |
| Standard Bank of South Africa Ltd - 5 year bullet loan  | 150       | 151       | 150       | 151       |
| The secured loan bears interest at three-month JIBAR plus   |           |           |           |           |
| 1.78%, payable in November 2023.  Standard Bank of South Africa - Funding Facility                            | 502       | 503       | 502       | 503       |
| The secured loan bears interest at three-month JIBAR plus   | 502       | 503       | 502       | 505       |
| 1.75%, payable August to December 2024.   |           |           |           |           |
| Sanlam  | 451       | 452       | 451       | 452       |
| The secured loan bears interest at three-month JIBAR  |           | .52       |           |           |
| plus 1.8%, payable in November 2023.  |           |           |           |           |
| Transaction cost incurred   | (12)      | (14)      | (10)      | (14)      |
| Total at amortised cost   | 2 833     | 3 737     | 2 461     | 3 367     |
| Total other financial liabilities   | 2 953     | 3 764     | 2 581     | 3 394     |

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

## 19. Other financial liabilities (continued)

## Disclosed as follows: Non-current liabilities

At amortised cost

Fair value through profit or loss (note 12)

#### **Current liabilities**

At amortised cost

| Gro<br>2020<br>R million | 2019<br>R million | Com<br>2020<br>R million | pany<br>2019<br>R million |
|--------------------------|-------------------|--------------------------|---------------------------|
| 2 774<br>120             | 3 653<br>27       | 2 436<br>120             | 3 302<br>27               |
| 2 894                    | 3 680             | 2 556                    | 3 329                     |
| 59                       | 84                | 25                       | 65                        |
| 2 953                    | 3 764             | 2 581                    | 3 394                     |

During the year a new 3 year bullet facility of R1 billion was obtained from ABSA Bank Ltd. The loan was used to settle amongst others the 5 year bullet loan from ABSA Bank Ltd as well as a portion of the 5 year bullet loan from Standard Bank of South Africa Ltd. The funds obtained from the rights issue were then used to settle the bullet facility from ABSA Bank Ltd.

#### **Restrictive funding arrangements**

The funding provided by the Schools and Education Investment Impact Fund of South Africa (SEIIFSA) and the Old Mutual Assurance Group South Africa (Pty) Ltd is subject to restrictive funding arrangements. The arrangements restrict the use of the funding and cash to the operations of Meridian Operations Company NPC (RF) and Campus and Property Management Company (Pty) Ltd, collectively referred to as the Meridian schools. The restricted cash balance on 31 December 2020 amounted to R25 million.

#### **Securities**

The securities for banking facilities and long-term funding are as follows:

- Majority of land and buildings are pledged as security. The full list of properties pledged as security is available for inspection at the registered office of the company.
- The Schools and Education Investment Impact Fund of South Africa and Old Mutual Assurance Group South Africa (Pty) Ltd.

As part of the conditions of the facilities agreement, Campus and Property Management Company (Pty) Ltd has ceded and pledged to the Meridian Security SPV (Pty) Ltd and as security for the company's obligations under the company indemnity, the company's right, title and interest in and to:

- All amounts of any nature now or from time to time owing to the company by any person whosoever including, but
  without limitation, any amounts owing to the company by any bank with whom the company maintains any bank
  account (including, without limitation, the advances account and the collections account), and any parent in terms
  of any learner admission contract, and Meridian Operations Company NPC (RF) under the working capital facility
  agreement, and by any approved insurer with whom the company maintains any required insurance;
- Each transaction document to which it is a party;
- The working capital facility agreement and the working capital security; and
- Any property lease agreement held by it in respect of any school property or any boarding house property, provided
  that such property lease agreement is capable of being ceded, and if the consent of the landlord under a property
  lease agreement is required for its cession, the company will use commercially reasonable endeavours to obtain
  that consent.

As part of the conditions, the company registered a general notarial bond over all its movable assets (including, but without limitation, the required equipment in respect of each school) and each boarding house.

If the company acquires ownership of any school property or any boarding house property, the company will, against registration of transfer of ownership of that property into its name in the office of the applicable registry, register a first mortgage bond over that property in favour of the Meridian Security SPV (Pty) Ltd as security for the company's obligations arising under the company indemnity.

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# Notes to the consolidated and separate financial statements

## 20. Contract liability

|  | Group     |           | Company   |           |
|--|-----------|-----------|-----------|-----------|
|  | 2020      | 2019      | 2020      | 2019      |
|  | R million | R million | R million | R million |
| 20.1 Registration fees                               |           |           |           |           |
| Opening balance                                      | 42        | 41        | 37        | 35        |
| Revenue recognised that was included in the contract |           |           |           |           |
| liability balance at the beginning of the period     | (29)      | (28)      | (25)      | (23)      |
| Increases due to cash received, excluding amounts    |           |           |           |           |
| recognised as revenue during the period              | 28        | 29        | 25        | 25        |
| Closing balance                                      | 41        | 42        | 37        | 37        |
|  |           |           | <u> </u>  |           |

Registration fees carry a separate stand-alone transaction price which is recognised over time as the services are rendered, based on management's estimate of the average tenure of learners. Currently the average tenure of learners is three years and therefore the registration fees is recognised evenly over three years. The transaction price allocated to the unsatisfied portion of the performance obligation pertaining to registration fees, is represented by the contract liability year end balance.

In 2021, R28 million and R25 million for group and company respectively is expected to be recognised as revenue. R13 million and R12 million respectively is expected to be recognised in 2022.

## 20.2 Income received in advance

Opening balance Revenue recognised in Statement of Comprehensive Income School and other fees received in advance Closing balance

| 186   | 170   | 152   | 124   |
|-------|-------|-------|-------|
| (186) | (170) | (152) | (124) |
| 199   | 186   | 168   | 152   |
| 199   | 186   | 168   | 152   |

189

177

12

Income received in advance carry a separate stand-alone transaction price which is recognised over time as the services are rendered. The transaction price allocated to the unsatisfied portion of the performance obligation pertaining to income received in advance is represented by the contract liability balance at year end. Income received in advance is repayable to parents if the learner were to leave the school.

| Total                 | 240 | 228 | 205 |
|-----------------------|-----|-----|-----|
| Current liability     | 227 | 214 | 193 |
| Non current liability | 13  | 14  | 12  |

## 21. Trade and other payables

|                                      | Group     |           | Company   |           |
|--------------------------------------|-----------|-----------|-----------|-----------|
|                                      | 2020      | 2019      | 2020      | 2019      |
|                                      | R million | R million | R million | R million |
| Financial instruments:               |           |           |           |           |
| Trade payables                       | 76        | 85        | 70        | 73        |
| Development and acquisition payables | 41        | 19        | 41        | 19        |
| Accrued expense                      | 118       | 95        | 103       | 79        |
| Entrance deposits and other payables | 9         | 5         | 7         | 3         |
|                                      | 244       | 204       | 221       | 174       |
| Non-financial instruments:           |           |           |           |           |
| Value added taxation                 | 3         | 1         | 3         | -         |
| Total trade and other payables       | 247       | 205       | 224       | 174       |

Credit periods vary, but ordinarily the group and the company do not make use of trade credit facilities. Unpaid amounts are accrued for until settled. The carrying values of trade and other payables approximate their fair values. The group and the company have credit risk policies in place to ensure that all payables are paid within the agreed terms.

Included in development and acquisition payables is outstanding consideration for the King's School of R31 million (note 32) and additional contingent consideration of R6 million for a Curro school. The fair value of the contingent consideration was estimated by calculating the present value of the future expected cash flows which is R10 million in the event that the Curro school reaches 900 learners.

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## Notes to the consolidated and separate financial statements

#### 22. Overdraft

| Group     |           | Company   |           |
|-----------|-----------|-----------|-----------|
| 2020      | 2019      | 2020      | 2019      |
| R million | R million | R million | R million |
| -         | 99        | -         | -         |

The overdraft facility is for Curro Funding Company (Pty) Ltd. The undrawn facility at year end was R100 million (2019: R1 million).

#### 23. Revenue from contract with customers

|  | Group     |           | Company   |           |
|--|-----------|-----------|-----------|-----------|
|  | 2020      | 2019      | 2020      | 2019      |
|  | R million | R million | R million | R million |
| Rendering of services                              | 3 094     | 2 944     | 2 648     | 2 412     |
| Included in revenue from contracts with customers: |           |           |           |           |
| Registration and tuition fees                      | 3 226     | 2 880     | 2 796     | 2 410     |
| Hostel fees  | 67        | 65        | 23        | 22        |
| Aftercare fees                                     | 56        | 76        | 51        | 63        |
| Bus income   | 35        | 35        | 34        | 33        |
| Recovery income                                    | 47        | 42        | 46        | 40        |
| Rental income                                      | 4         | 7         | 4         | 7         |
| Subsidy income                                     | 2         | 2         | -         | -         |
| Other income                                       | 34        | 67        | 30        | 41        |
| Discounts granted                                  | (377)     | (230)     | (336)     | (204)     |
| Personnel  | (83)      | (74)      | (71)      | (60)      |
| Bursaries  | (73)      | (63)      | (67)      | (58)      |
| Enrolments   | (6)       | (1)       | (6)       | -         |
| COVID-19   | (81)      | -         | (66)      | -         |
| Other discounts                                    | (134)     | (92)      | (126)     | (86)      |
|  | 3 094     | 2 944     | 2 648     | 2 412     |

The group and company's principal activities to generate their revenue are to provide independent education and ancillary services. Refer to note 2 for segmental information that also discloses the revenue disaggregation.

These ancillary services and products are sold at stand-alone selling prices which do not require allocation to separate performance obligations. There is no significant financing component within the payment terms of school fees and other fees. School fees and other fees for services already delivered are non-refundable and hence no obligation to provide for refunds exists.

Revenue generated from registration, bus income, tuition fees, hostel fees and aftercare fees are recognised over time. Other income is recognised as the performance obligation is satisfied at a point in time. Subsidy income is recognised at a point in time. Other income includes ancillary services such as tuckshop income, levy income and excursion income. Other discounts mainly comprise of discretionary discounts, financial assistance and Ruta Sechaba Bursaries.

Special once-off discounts were given during the year relating to the COVID-19 pandemic. Depending on the school phase, a specific percentage discount were given to all customers for some of the months during the lockdown period. A relief fund was also launched during the same period where customers could apply for relief based on a required criteria. Other discounts mainly comprise of discretionary discounts, financial assistance and Ruta Sechaba Bursaries.

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## Notes to the consolidated and separate financial statements

#### 24. Earnings before interest and taxation

Earnings before interest and taxation for the year is stated after accounting for the following:

|                               | Group     |           | Company   |           |
|-------------------------------|-----------|-----------|-----------|-----------|
|                               | 2020      | 2019      | 2020      | 2019      |
|                               | R million | R million | R million | R million |
| Facility costs                | 292       | 213       | 277       | 198       |
| Marketing                     | 36        | 29        | 34        | 26        |
| Repairs and maintenance       | 33        | 30        | 28        | 25        |
| Operating costs               | 317       | 357       | 253       | 267       |
| Bad debt and collection costs | 17        | 16        | 15        | 12        |
|                               | 695       | 645       | 607       | 528       |

#### 25. Investment income

|   | Group     |           | Com       | Company   |  |
|---|-----------|-----------|-----------|-----------|--|
|   | 2020      | 2019      | 2020      | 2019      |  |
|   | R million | R million | R million | R million |  |
| Dividend received                               |           |           |           |           |  |
| Subsidiaries - local <sup>1</sup>               | -         | -         | 90        | 2         |  |
|   |           |           |           |           |  |
| Interest received <sup>2</sup>                  |           |           |           |           |  |
| Bank and Money Market                           | 24        | 18        | 16        | 12        |  |
| Interest charged on trade and other receivables | 32        | 18        | 32        | 17        |  |
| Related parties 35                              | -         | -         | 56        | 39        |  |
|   | 56        | 36        | 104       | 68        |  |
|   |           |           |           |           |  |
|   | 56        | 36        | 194       | 70        |  |

<sup>1.</sup> Refer to note 33 for more details regarding the dividend received.

Group

Company

#### 26. Finance cost

|                            | Group     |           | Company   |           |
|----------------------------|-----------|-----------|-----------|-----------|
|                            | 2020      | 2019      | 2020      | 2019      |
|                            | R million | R million | R million | R million |
| Borrowings                 | 294       | 311       | 255       | 263       |
| Bank                       | 6         | 9         | -         | 1         |
| Lease liabilities          | 41        | 24        | 41        | 24        |
| Other interest paid        | 1         | -         | 1         | -         |
| Less: Interest capitalised | (63)      | (65)      | (60)      | (65)      |
|                            | 279       | 279       | 237       | 223       |

Note: Non-cash interest were added back to determine interest paid. For group R24 million (2019: R39 million) were added back and company R3 million (2019: R22 million).

The capitalisation rate used for the group and the company during the period was 7.89% (2019: 9.12%) on general borrowings for capital projects.

Finance costs relate to financial liabilities that are not designated as at fair value through profit or loss.

Finance costs included in the statements of cash flows represent net finance costs incurred for the year and exclude interest capitalised to property, plant and equipment.

<sup>2.</sup> For group, interest of R1 million (2019: nil) were only accrued and not received. For company, related party interest of R56 million (2019: R35 million) were only accrued and not received.

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## Notes to the consolidated and separate financial statements

## 27. Taxation

Major components of tax expenses

|   |                   | Group             |                   | Company           |  |
|---|-------------------|-------------------|-------------------|-------------------|--|
|   | 2020<br>R million | 2019<br>R million | 2020<br>R million | 2019<br>R million |  |
| Current taxation  | KIIIIIIOII        | KIIIIIIIIII       | Killillon         | KIIIIIIIIII       |  |
| Local income tax - current period                                 | _                 | 13                | 1                 | _                 |  |
| Local moone tax current period                                    |                   | 10                | •                 |                   |  |
| Deferred taxation   |                   |                   |                   |                   |  |
| Temporary differences - current period                            | 10                | (12)              | 104               | 54                |  |
|   |                   | . ,               |                   |                   |  |
|   | 10                | 1                 | 105               | 54                |  |
|   |                   |                   |                   |                   |  |
| Reconciliation of the tax expense                                 |                   |                   |                   |                   |  |
| Reconciliation between applicable tax rate and effective tax rate |                   |                   |                   |                   |  |
| Applicable tax rate   | 28.0%             | 28.0%             | 28.0%             | 28.0%             |  |
| Non-deductible expenditure - Impairment losses                    | (44.7%)           | -%                | 60.5%             | 6.9%              |  |
| Non-deductible expenditure - Share-based payment                  | (23.7%)           | 3.2%              | 19.3%             | 4.3%              |  |
| Non-deductible expenditure - Notional finance charge              | (14.8%)           | 3.0%              | -%                | -                 |  |
| Non-deductible expenditure - Other                                | (5.8%)            | -%                | -%                | -%                |  |
| Non-taxable income - Dividend in specie received                  | -%                | -%                | (62.9%)           | (0.5%)            |  |
| Non-taxable income - Meridian Operations & Windhoek               | 31.0%             | (2.4%)            | -%                | -%                |  |
| Non-taxable income - Notional finance income                      | -%                | -%                | (22.5%)           | (5.5%)            |  |
| Non-taxable income - Gain on bargain purchase                     | -%                | (4.0%)            | -%                | (5.3%)            |  |
| Loss / (profit) on exchange differences                           | (0.1%)            | %                 | (1.3%)            | %                 |  |
| Deferred tax - Windhoek reversal                                  | -%                | (28.2%)           | -%                | -%                |  |
| Deferred tax recognised through unbundlings                       | (0.5%)            | -%                | 241.6%            | 6.8%              |  |
| Deferred tax assets not recognised                                | (2.8%)            | -%<br>-%          | -%                | -%<br>-%          |  |
| Prior year tax adjustments Lower foreign tax rate                 | (0.6%)<br>(0.3%)  | -%<br>-%          | -%<br>-%          | -%<br>-%          |  |
| Other   | 1.5%              | 1.2%              | (0.6%)            | 3.2%              |  |
| Effective tax rate  | (32.8%)           | 0.8%              | 262.1%            | 37.9%             |  |
| LIIOGIVO IAX IAIO   | (02.070)          | 0.070             | <b>202.</b> 1 /0  | 37.370            |  |

#### Group

The estimated tax loss available for set off against taxable income is R484.02 million (2019: R523.89 million).

#### Company

No provision has been made for 2020 tax as the company has no taxable income. The estimated tax loss available for set off against future taxable income is R333.14 million (2019: R367.35 million).

## 28. Other comprehensive income

| Components of other comprehensive income              | Group     |           | Group Company |           |
|---|-----------|-----------|---------------|-----------|
|   | 2020      | 2019      | 2020          | 2019      |
|   | R million | R million | R million     | R million |
| Items that may be reclassified to profit or loss      |           |           |               |           |
| Exchange differences on translating foreign operation | 2         | -         | -             | -         |
| Effects of cash flow hedges                           |           |           |               |           |
| Gross   | (93)      | (18)      | (93)          | (18)      |
| Tax   | 26        | 5         | 26            | 5         |
|   | (65)      | (13)      | (67)          | (13)      |

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## Notes to the consolidated and separate financial statements

## 29. Earnings, headline earnings and recurring headline earnings per share

| Weighted everage number of ordinary charge (/million) 1   | Group<br>2020<br>R million<br>471 | 2019<br>R million<br>420 |
|---|-----------------------------------|--------------------------|
| Weighted average number of ordinary shares ('million) <sup>1</sup> Weighted average number of diluted ordinary shares ('million) <sup>1</sup> | 471                               | 420                      |
| 29.1 Earnings per share   |                                   |                          |
| 25.1 Earnings per share   |                                   |                          |
| Loss (profit) for the year attributable to owners of the parent   | (31)                              | 202                      |
| Basic earnings per share (cents) <sup>1</sup> Diluted earnings per share (cents) <sup>1</sup>   | (6.5)<br>(6.5)                    | 48.0<br>48.0             |
| 29.2 Headline earnings per share  |                                   |                          |
| Reconciliation of headline earnings: (Loss) profit for the year attributable to owners of the parent Adjusted for:                            | (31)                              | 202                      |
| Loss (profit) on disposal of property, plant and equipment  | -                                 | (1)                      |
| Gross amount Tax effect   | -                                 | (2)<br>1                 |
| Loss on impairment  | 202                               | 79                       |
| Gross amount  | 265                               | 104                      |
| Non-controlling interest Tax effect   | (5)<br>(58)                       | (6)<br>(19)              |
| Gain on bargain purchase  | -                                 | (27)                     |
| Headline earnings   | 171                               | 253                      |
| Basic headline earnings per share (cents) <sup>1</sup> Diluted headline earnings per share (cents) <sup>1</sup>                               | 36.4<br>36.4                      | 59.9<br>59.9             |
| 29.3 Recurring headline earnings per share  |                                   |                          |
| Reconciliation of recurring headline earnings:  |                                   |                          |
| Headline earnings  Adjusted for:  | 171                               | 253                      |
| Reversal of deferred tax liability  | -                                 | (53)                     |
| Retrenchment cost   | -                                 | 7                        |
| Gross amount Tax effect   | -                                 | 10<br>(3)                |
| Acquisition cost on business combinations <sup>2</sup>  | 8                                 | -                        |
| Gross amount  | 11                                | -                        |
| Tax effect Other  | (3)                               | 5                        |
| Recurring headline earnings   | 179                               | 212                      |
| Recurring headline earnings per share (cents) <sup>1</sup>  | 38.0                              | 50.0                     |

<sup>1.</sup> Adjusted 2019 for the bonus element contained in the rights issue.

<sup>2.</sup> These costs comprise of once off incurred expenses relating to business combinations.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

### 30. Cash generated from operations

|  | 0.0       | ωp         | 00        | July       |
|--|-----------|------------|-----------|------------|
|  | 2020      | 2019       | 2020      | 2019       |
|  |           | Restated 1 |           | Restated 1 |
|  | R million | R million  | R million | R million  |
| (Loss) profit before taxation  | (33)      | 188        | 40        | 143        |
| Adjustments for:   |           |            |           |            |
| Depreciation and amortisation  | 231       | 187        | 211       | 171        |
| Net profit on disposal of property, plant and equipment <sup>2</sup> | -         | (2)        | -         | (3)        |
| Dividends received   | -         | -          | (90)      | (2)        |
| Interest received  | (56)      | (36)       | (104)     | (68)       |
| Finance costs  | 279       | 279        | 237       | 223        |
| Impairments  | 265       | 104        | 285       | 82         |
| Share based payment expense  | 28        | 22         | 28        | 22         |
| Gain on bargain purchase   | -         | (27)       | -         | (27)       |
| Expected credit losses on group loans                                | -         | -          | 1         | 35         |
| Profit/loss on exchange differences                                  | -         | -          | (2)       | -          |
| Changes in working capital:  |           |            |           |            |
| (Increase) decrease in inventories                                   | (4)       | (7)        | (3)       | (5)        |
| (Increase) decrease in trade and other receivables                   | (24)      | (71)       | (26)      | (39)       |
| Increase (decrease) in trade and other payables                      | 20        | 36         | 20        | (18)       |
| Increase in contract liabilities                                     | 11        | 18         | 14        | 28         |
|  | 717       | 691        | 611       | 542        |
|  |           |            |           |            |

Group

Company

## 31. Taxation paid

Balance at beginning of the year Current tax for the year recognised in profit or loss Non-cash adjustments Balance at end of the year

| Gro       | oup       | Com       | pany      |
|-----------|-----------|-----------|-----------|
| 2020      | 2019      | 2020      | 2019      |
| R million | R million | R million | R million |
| 1         | 1         | 1         | 1         |
| -         | (13)      | (1)       | -         |
| (2)       | -         | -         | -         |
| (2)       | (1)       | (1)       | (1)       |
| (3)       | (13)      | (1)       | -         |

<sup>1.</sup> See note 43 for details regarding the restatement.

<sup>2.</sup> Balance is less than R500 000 and therefore displayed as nil in 2020.

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## Notes to the consolidated and separate financial statements

#### 32. Business combinations

#### 32.1 Business combinations in the year

| Group and company                                     | School<br>R million |
|---|---------------------|
| The following assets and liabilities were recognised: |                     |
| Property, plant and equipment                         | 38                  |
| Intangible assets                                     | 1                   |
| Trade and other receivables                           | 2                   |
| Cash and cash equivalents                             | 1                   |
| Deferred tax liability                                | (10)                |
| Trade and other payables                              | (3)                 |
| Total identifiable net assets                         | 29                  |
| Goodwill  | 5                   |
|   | 34                  |
| Purchase consideration                                |                     |
| Cash paid   | 3                   |
| Outstanding purchase consideration payable (note 21)  | 31                  |
|   | 34                  |
| Net cash outflow on acquisition                       |                     |
| Cash paid   | (3)                 |
| Cash and cash equivalents acquired                    | 1                   |
|   | (2)                 |

The King's

Amounts are determined based on their acquisition date fair values. Acquired receivables are expected to be collected in full. Goodwill from the business combination above is not deductible for income tax purposes. There is no contingent consideration applicable in any of the business combinations.

#### The King's School Linbro Park

Effective 1 January 2020, the group acquired the entire business operations and properties of The King's School Linbro Park for a purchase consideration of R34 million in order to continue the expansion of the group. The King's School Linbro Park is principally involved in the independent school industry in Johannesburg, Gauteng.

Goodwill of R5 million arising from the acquisition consists largely of, inter alia, the workforce, expected synergies, economies of scale and the school growth potential.

Since acquisition date the revenue and loss after tax recognised from this acquisition amounted to R20.7 million and R7.4 million respectively.

#### 32.2 Business combinations occurring after the end of the reporting period

Curro acquired the entire business and properties of St George's Schools in Gqeberha for a total purchase consideration of R2.8 million combined. This acquisition was effective on 1 January 2021.

#### 32.3 Business combinations in the prior year

During 2019 the group acquired Sagewood School, Creston College and Land of Oz. Goodwill of R32 million and R13 million was recognised for Sagewood School and Land of Oz respectively and a gain on bargain purchase of R27 million was recognised for Creston College.

#### 33. Unbundling of subsidiaries

Cooper College (Pty) Ltd, Magic Beings Creche (Pty) Ltd, Northriding College (Pty) Ltd, Northriding College Property (Pty) Ltd and Irvcor Properties (Pty) Ltd were wholly owned subsidiaries of Curro that was unbundled into Curro on 1 January 2020. Woodhill College Property Holdings (Pty) Ltd was unbundled into Curro on 31 December 2020.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

#### 33. Unbundling of subsidiaries (continued)

Cooper College (Pty) Ltd, Magic Beings Creche (Pty) Ltd, Northriding College (Pty) Ltd and Irvcor Properties (Pty) Ltd have sold all of their assets and liabilities on loan account to Curro in terms of intra-group transactions in accordance with the provisions of section 45 of the Income Tax Act, No 58 of 1962, as amended. The loan accounts were subsequently distributed to Curro as part of the restructuring and unbundling process.

The sale of the assets and liabilities on loan account and the subsequent distribution thereof is in substance, the net assets were distributed to Curro as a dividend in specie. The transactions took place at net book value from the highest level of consolidation as the entities are under common control and the group has a policy of applying predecessor accounting to these types of transactions. The assets of Northriding College Property (Pty) Ltd and Woodhill College Property Holdings (Pty) Ltd were distributed to Curro as a liquidation dividend distribution for purposes of section 47 of the Income Tax Act, No. 58 of 1962, as amended. This transactions are also recognised at the book values from the highest level of consolidation.

As a result of the economic substance of the unbundling transaction together with the fact that the subsidiaries made a portion of the distribution from their share capital, the dividend in specie received by Curro was assessed to be a combination of a "Return of Capital" (reduction of cost of initial investment) and a "Return on Capital" (dividend income). In relation to the return of capital, Curro essentially received the carrying amount of its original/initial investments in these subsidiaries. Any distribution in excess of the return of capital and which was distributed out of the retained earnings of the subsidiaries were considered to be return on capital.

The remaining portions of the cost of investment that were in excess of the return of capital were impaired due to the planned deregistration of these entities.

The below table is a summary of the transaction and the impact on the respective line items:

|   | Investment<br>R million | Dividends<br>declared<br>R million | Return<br>of Capital<br>Portion <sup>1</sup><br>R million | Return<br>on Capital<br>Portion<br>R million | Impairment<br>R million |
|---|-------------------------|------------------------------------|---|--|-------------------------|
| Cooper College (Pty) Ltd                                  | 150                     | 207                                | 150   | 57   | -                       |
| Magic Beings Creche (Pty) Ltd                             | 60                      | 44                                 | 44  | -  | 16                      |
| Northriding College (Pty) Ltd                             | 25                      | 34                                 | 25  | 9  | -                       |
| Northriding College Property (Pty) Ltd                    | 54                      | 70                                 | 54  | 16   | -                       |
| Irvcor Properties (Pty) Ltd                               | 27                      | 10                                 | 10  | -  | 17                      |
| Woodhill College Property Holdings (Pty) Ltd <sup>2</sup> | 217                     | 225                                | 217   | 8  | -                       |
|   | 533                     | 590                                | 500   | 90   | 33                      |
| Refer to other notes                                      | 8                       |                                    |   | 25   | 8                       |

- 1. The return of capital portion was limited to the lowest of the initial investment and the dividend in specie.
- 2. Loan of R77 million was capitalised to the investment during the year.

Below table set out certain amounts applicable to the unbundling process per entity:

|  | equipment<br>R million | equivalents<br>R million |
|--|------------------------|--------------------------|
| Cooper College (Pty) Ltd                     | 132                    | 1                        |
| Magic Beings Creche (Pty) Ltd                | 31                     | -                        |
| Northriding College (Pty) Ltd                | 10                     | 3                        |
| Northriding College Property (Pty) Ltd       | 64                     | -                        |
| Irvcor Properties (Pty) Ltd                  | 8                      | 1                        |
| Woodhill College Property Holdings (Pty) Ltd | 224                    | 1                        |
|  | 469                    | 6                        |

**Property** 

Cash and

## Curro Holdings Limited and its subsidiaries Registration number 1998/025801/06

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## Notes to the consolidated and separate financial statements

## 34. Reconciliation of liabilities arising from financing activities

|                                  | Other       | Lease       | Total     |
|----------------------------------|-------------|-------------|-----------|
|                                  | financial   | liabilities |           |
|                                  | liabilities |             |           |
| Group                            | R million   | R million   | R million |
| Balance as at 31 December 2018   | 2 893       | -           | 2 893     |
| New loans                        | 1 701       | -           | 1 701     |
| Repayments                       | (908)       | (3)         | (911)     |
| Non cash movements:              |             |             | -         |
| New lease liabilities recognised | -           | 208         | 208       |
| New instalment sale agreements   | 14          | -           | 14        |
| Unwinding of debentures          | 7           | -           | 7         |
| Interest accrued                 | 33          | 10          | 43        |
| Transaction costs                | (3)         | -           | (3)       |
| Balance as at 31 December 2019   | 3 737       | 215         | 3 952     |
| New loans                        | 1 150       | -           | 1 150     |
| Repayments                       | (2 083)     | (7)         | (2 090)   |
| Non cash movements:              |             |             |           |
| New lease liabilities recognised | -           | 132         | 132       |
| New instalment sale agreements   | 9           | -           | 9         |
| Interest capitalised             | -           | 13          | 13        |
| Interest accrued                 | 21          | 3           | 24        |
| Other                            | (1)         | -           | (1)       |
| Balance as at 31 December 2020   | 2 833       | 356         | 3 189     |

|                                  | Other       | Lease       | Total     |
|----------------------------------|-------------|-------------|-----------|
|                                  | financial   | liabilities |           |
|                                  | liabilities |             |           |
| Company                          | R million   | R million   | R million |
| Balance as at 31 December 2018   | 2 532       | -           | 2 532     |
| New loans                        | 1 690       | -           | 1 690     |
| Repayments                       | (882)       | (3)         | (885)     |
| Non cash movements:              |             |             |           |
| New lease liabilities recognised | -           | 208         | 208       |
| New instalment sale agreements   | 14          | -           | 14        |
| Loan transfer with unbundling    | 5           | -           | 5         |
| Interest accrued                 | 11          | 10          | 21        |
| Transaction costs                | (3)         | -           | (3)       |
| Balance as at 31 December 2019   | 3 367       | 215         | 3 582     |
| New loans                        | 1 150       | -           | 1 150     |
| Repayments                       | (2 065)     | (7)         | (2 072)   |
| Non cash movements:              |             |             |           |
| New lease liabilities recognised | -           | 130         | 130       |
| New instalment sale agreements   | 9           | -           | 9         |
| Interest capitalised             | -           | 13          | 13        |
| Interest accrued                 | -           | 3           | 3         |
| Balance as at 31 December 2020   | 2 461       | 354         | 2 815     |

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## Notes to the consolidated and separate financial statements

#### 35. Related parties

#### Relationships

Ultimate holding company and controlling party Holding company Fellow subsidiaries of ultimate holding company

Subsidiaries

PSG Group Ltd PSG Financial Services Ltd Brandburry 13 (Pty) Ltd PSG Corporate Services (Pty) Ltd PSG Wealth Financial Planning (Pty) Ltd Stadio Corporate Services (Pty) Ltd Refer note 8

|   | Gro<br>2020<br>R million | <b>Dup</b><br>2019<br>R million | Com <sub> </sub><br>2020<br>R million | p <b>any</b><br>2019<br>R million |
|---|--------------------------|---------------------------------|---------------------------------------|-----------------------------------|
| Related party balances  |                          |                                 |                                       |                                   |
| Loan accounts - owing by / (to) related parties Campus and Property Management Company (Pty) Ltd Curro Holdings Limited Share Incentive Trust                             |                          | -                               | 281                                   | 249<br>9                          |
| Curro Financial Services (Pty) Ltd  | -                        | _                               | 2                                     | 2                                 |
| Brandburry 13 (Pty) Ltd   | 14                       | 13                              | -                                     | -                                 |
| Woodhill College Property Holdings (Pty) Ltd  | -                        | -                               | -                                     | 77                                |
| Curro Funding Company (Pty) Ltd   | -                        | -                               | 110                                   | 12                                |
| Curro Education Botswana (Pty) Ltd  | -                        | -                               | 83                                    | 81                                |
| Curro Education Namibia (Pty) Ltd   | -                        | -                               | 14                                    | 20                                |
| Lilac Moon Trade and Investments 189 (Pty) Ltd  | -                        | -                               | 17                                    | - (7)                             |
| Cooper College (Pty) Ltd<br>Magic Beings Creche (Pty) Ltd   | -                        | -                               | -                                     | (7)<br>(5)                        |
| Northriding College (Pty) Ltd   | _                        | _                               | -                                     | 5                                 |
| rvorumanig conogo (r vy) Eta  |                          |                                 |                                       | · ·                               |
| Lease liabilities   |                          |                                 |                                       |                                   |
| Stadio Corporate Services (Pty) Ltd   | 23                       | 21                              | 23                                    | 21                                |
| Amounts included in trade and other receivables regarding related parties Campus and Property Management Company (Pty) Ltd Lilac Moon Trade and Investments 189 (Pty) Ltd | :                        | -<br>-                          | 3<br>10                               | 9<br>11                           |
| Meridian Operations Company (RF) NPC  | -                        | -                               | 1                                     | 2                                 |
| Northriding College (Pty) Ltd<br>Woodhill College Property Holdings (Pty) Ltd   | -                        | -                               | -                                     | 1<br>1                            |
| Woodrilli College Property Holdings (Pty) Ltd   | -                        | -                               | -                                     | ı                                 |
| Amounts included in trade and other payables regarding related parties  |                          |                                 |                                       |                                   |
| GRIT Procurement Solutions (Pty) Ltd <sup>1</sup>   | -                        | (24)                            | -                                     | (21)                              |
| Related party transactions  |                          |                                 |                                       |                                   |
| Purchases from related parties  |                          |                                 |                                       |                                   |
| GRIT Procurement Solutions (Pty) Ltd <sup>1</sup>   | -                        | 124                             | -                                     | 116                               |
| , •,  |                          |                                 |                                       |                                   |
| Administration fees paid to related parties PSG Corporate Services (Pty) Ltd  | 1                        | 3                               | 1                                     | 3                                 |
| Insurance paid to related parties PSG Wealth Financial Planning (Pty) Ltd   | 2                        |                                 | 2                                     |                                   |
| 1 30 vveaitii Fiilandai Fianning (Fty) Ltu  |                          | -                               |                                       | -                                 |

<sup>1.</sup> GRIT Procurement Solutions (Pty) Ltd is not a related party in the current year.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

#### 35. Related Parties (continued)

|  | Gro       | oup       | Com       | pany      |
|--|-----------|-----------|-----------|-----------|
|  | 2020      | 2019      | 2020      | 2019      |
|  | R million | R million | R million | R million |
| Interest (received from) / paid to related parties |           |           |           |           |
| Campus and Property Management Company (Pty) Ltd   | -         | -         | (32)      | (28)      |
| Curro Holdings Limited Share Incentive Trust       | -         | -         | -         | (2)       |
| Curro Education Namibia (Pty) Ltd                  | -         | -         | (1)       | (1)       |
| Curro Funding Company (Pty) Ltd                    | -         | -         | (3)       | (1)       |
| Curro Education Botswana (Pty) Ltd                 | -         | -         | (14)      | -         |
| Woodhill College Property Holdings (Pty) Ltd       | -         | -         | (6)       | (7)       |
| Stadio Corporate Services (Pty) Ltd                | 3         | 3         | 3         | 3         |
| Share issue costs paid to related parties          |           |           |           |           |
| PSG Corporate Services (Pty) Ltd                   | 27        | -         | 27        | -         |
| Management fees received from related parties      |           |           |           |           |
| Campus and Property Management Company (Pty) Ltd   | -         | -         | (5)       | (5)       |
| Meridian Operations Company (RF) NPC               | -         | -         | (1)       | (2)       |
| Rent paid to related parties                       |           |           |           |           |
| Woodhill College Property Holdings (Pty) Ltd       | _         | _         | 19        | 18        |
| coogo i iopolity i loidingo (i ty) Lid             |           |           |           | 10        |
| Compensation to directors                          |           |           |           |           |
| Short-term employee benefits (refer note 37)       | 9         | 11        | 9         | 11        |

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received. No expense has been recognised in the current or prior year for bad or doubtful debts in respect of the amounts owed by related parties.

The related party transactions were on terms equivalent to those that prevail in arm's length transactions.

#### 36. Commitments and guarantees

## **Authorised future capital commitments**

| Authorised and contracted          |
|------------------------------------|
| Authorised, but not yet contracted |

| Gro       | up        | Com       | pany      |
|-----------|-----------|-----------|-----------|
| 2020      | 2019      | 2020      | 2019      |
| R million | R million | R million | R million |
| 240       | 200       | 232       | 200       |
| 860       | 800       | 827       | 753       |
| 1 100     | 1 000     | 1 059     | 953       |

The authorised future capital commitments relate mainly to property, plant and equipment. Any capital expenditure will be financed through internal cash generation and borrowing facilities where necessary.

#### Guarantees

Guarantees were provided in favour of the City of Tshwane and the Ethekwini Municipality of R1.4 million and R2.4 million respectively relating to construction of infrastructure at Curro Monaghan and Curro Hillcrest.

An unlimited guarantee was also provided by the company to Curro Funding Company (Pty) Ltd to allow Curro Funding Company (Pty) Ltd to provide financial assistance to other companies within the group.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

#### 37. Directors' and prescribed officers' emoluments

#### 37.1 Executive

|                              | Basic salary | Expense allowances | Pension<br>contributions<br>paid | Bonuses | Gains on exercise of options | Total  |
|------------------------------|--------------|--------------------|----------------------------------|---------|------------------------------|--------|
| 2020                         | R'000        | R'000              | R'000                            | R'000   | R'000                        | R'000  |
| AJF Greyling                 | 2 779        | 108                | 83                               | 2 134   | -                            | 5 104  |
| JP Loubser <sup>1</sup>      | 517          | 12                 | 15                               | -       | -                            | 544    |
| B van der Linde <sup>2</sup> | 2 158        | 101                | 65                               | 1 273   | -                            | 3 597  |
|                              | 5 454        | 221                | 163                              | 3 407   | -                            | 9 245  |
|                              | Basic salary | Expense allowances | Pension<br>contributions<br>paid | Bonuses | Gains on exercise of options | Total  |
| 2019                         | R'000        | R'000              | R'000                            | R'000   | R'000                        | R'000  |
| AJF Greyling                 | 2 518        | 102                | 94                               | 2 400   | 31                           | 5 145  |
| HG Louw <sup>3</sup>         | 543          | 111                | 44                               | 1 192   | 21                           | 1 911  |
| B van der Linde              | 1 950        | 95                 | 108                              | 1 343   | 26                           | 3 522  |
|                              | 5 011        | 308                | 246                              | 4 935   | 78                           | 10 578 |

<sup>1.</sup> Appointed as director from 1 January 2021, employed from 1 November 2020.

#### 37.2 Non-executive

|                 | Directors | Directors |
|-----------------|-----------|-----------|
|                 | fees      | fees      |
|                 | 2020      | 2019      |
|                 | R'000     | R'000     |
| SL Botha        | 630       | 630       |
| ZL Combi        | 394       | 430       |
| ZN Mankai       | 480       | 417       |
| T Molefe        | 330       | 220       |
| PJ Mouton       | 330       | 330       |
| SWF Muthwa      | 363       | 430       |
| DM Ramaphosa    | 330       | 330       |
| C van der Merwe | 250       | 250       |
| T Baloyi        | 57        | -         |
|                 | 3 164     | 3 037     |

Directors'

Directors'

PJ Mouton is a non-executive director of Curro Holdings Ltd and has a standard service contract with PSG Corporate Services (Pty) Ltd ("PSGCS"). His remuneration for services rendered as executive director within the PSG group for its financial year ending 28 February 2021 is R12.4 million (2020: R12.4 million), of which 30% is deferred for a period of 12 months subject to him remaining in PSGCS's employment, malus/claw back provisions and him meeting non-financial personal key performance objectives. PJ Mouton's gain on vesting of PSG Group Ltd share options during August 2020 amounted to R0.7 million (2020: during April 2019 amounted to R34.9 million).

<sup>2.</sup> Resigned as director effective 31 December 2020.

<sup>3.</sup> Resigned as director effective 1 May 2019.

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Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

#### 37. Directors' and prescribed officers' emoluments

#### 37.3 Shareholding of directors

The shareholding of directors, excluding the participation in the share incentives plan (as set out in note 17), in the issued share capital of the company as at 31 December was as follows:

|                         |         | 2020      |           |      |         | 2019      |           |      |
|-------------------------|---------|-----------|-----------|------|---------|-----------|-----------|------|
| Directors               | Direct  | Indirect  | Number    | %    | Direct  | Indirect  | Number    | %    |
| SL Botha                | 396 030 | -         | 396 030   | 0.07 | 272 926 | -         | 272 926   | 0.07 |
| AJF Greyling            | -       | 1 004 987 | 1 004 987 | 0.17 | -       | 961 057   | 961 057   | 0.23 |
| PJ Mouton               | -       | 2 285 809 | 2 285 809 | 0.38 | -       | 1 950 068 | 1 950 068 | 0.47 |
| B van der Linde 1       | 191 876 | 580 266   | 772 142   | 0.13 | 191 876 | 580 266   | 772 142   | 0.18 |
| CR van der Merwe        | -       | 3 011 677 | 3 011 677 | 0.50 | -       | 3 011 677 | 3 011 677 | 0.73 |
| JP Loubser <sup>2</sup> | -       | 2 000 000 | 2 000 000 | 0.33 | -       | -         | -         | -    |
|                         | 587 906 | 8 882 739 | 9 470 645 | 1.58 | 464 802 | 6 503 068 | 6 967 870 | 1.68 |

The register of interests of directors and others in shares of the company is available to the shareholders on request.

There have been no changes in the shareholding of directors between the reporting date and the date of approval of the annual financial statements.

#### 37.4 Directors shareholding subject to debt

The shareholding of directors served as security for debt as at 31 December 2020 as detailed in the table below:

| Directors         | Type of debt facility              | Redemption date | Amount<br>of debt<br>facility<br>R million | Amount<br>owed<br>against<br>facility<br>R million | Number<br>of shares<br>pledged<br>as security | Value of<br>security<br>R million |
|-------------------|------------------------------------|-----------------|--|--|---|-----------------------------------|
| AJF Greyling      | Secured loan - shares and property | Jun 2022        | 8  | 8  | 961 057                                       | 9                                 |
| JP Loubser 2      | Secured loan over shares           | Sep 2027        | 20   | 20   | 2 000 000                                     | 19                                |
| B van der Linde 1 | Zero Cost Collar (R23.38 - R36.69) | May 2021        | 6  | 6  | 261 876                                       | 2                                 |
|                   | Zero Cost Collar (R18.76 - R25.83) | Oct 2022        | 10   | 8  | 510 266                                       | 5                                 |
|                   |                                    |                 | 44   | 42   |   | 35                                |

<sup>1.</sup> B van der Linde resigned as director effective 31 December 2020.

<sup>2.</sup> JP Loubser was appointed as director effective 1 January 2021.

## Curro Holdings Limited and its subsidiaries Registration number 1998/025801/06

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## Notes to the consolidated and separate financial statements

## 38. Categories of financial instruments

| Categories of financial                   | Noted   | Financial<br>assets at<br>fair value<br>through profit<br>or loss |           | Financial<br>liabilities at<br>fair value<br>through profit<br>or loss | Financial liabilities at amortised cost | Total     |
|---|---------|---|-----------|--|---|-----------|
| Group - 2020                              | Note(s) | R million   | R million | R million  | R million                               | R million |
| Assets                                    |         |   |           |  |   |           |
| Non-current assets                        | 40      | •   | _         |  |   | _         |
| Other financial assets                    | 10      | 6   | 1         | -  | -                                       | 7         |
| Current assets Other financial assets     | 10      |   | 27        |  |   | 27        |
| Trade and other receivables               | 14      | _   | 258       | •  | -                                       | 258       |
| Cash and cash equivalents                 | 15      | _   | 99        | _  |   | 99        |
| Investment in money market funds          | 15      | 334   | -         | _  | _                                       | 334       |
| investment in money market lands          | 10      | 334   | 384       |  |   | 718       |
| Liabilities                               |         |   |           |  |   | 7 10      |
| Non-current liabilities                   |         |   |           |  |   |           |
| Other financial liabilities at amortised  |         |   |           |  |   |           |
| cost                                      | 19      | -   | -         | -  | 2 774                                   | 2 774     |
| Other financial liabilities at fair value |         |   |           |  |   |           |
| through profit or loss                    | 19      | -   | -         | 120  | -                                       | 120       |
|   |         | -   | -         | 120  | 2 774                                   | 2 894     |
| Current liabilities                       |         |   |           |  |   |           |
| Other financial liabilities               | 19      | -   | -         | -  | 59                                      | 59        |
| Trade and other payables                  | 21      | -   | -         | -  | 244                                     | 244       |
|   |         | -   | -         | -  | 303                                     | 303       |
| Group - 2019<br>Assets                    |         |   |           |  |   |           |
| Non-current assets                        |         |   |           |  |   |           |
| Other financial assets                    | 10      | 5   | _         | _  | _                                       | 5         |
| Curior initialitical access               |         |   |           |  |   |           |
| Current assets                            |         |   |           |  |   |           |
| Other financial assets                    | 10      | -   | 34        | -  | -                                       | 34        |
| Trade and other receivables               | 14      | -   | 236       | -  | _                                       | 236       |
| Cash and cash equivalents                 | 15      | -   | 114       | -  | -                                       | 114       |
| Investment in money market funds          | 15      | 57  | -         | -  | -                                       | 57        |
|   |         | 57  | 384       | -  | -                                       | 441       |
| Liabilities                               |         |   |           |  |   | _         |
| Non-current liabilities                   |         |   |           |  |   |           |
| Other financial liabilities at amortised  |         |   |           |  |   |           |
| cost                                      | 19      | -   | -         | -  | 3 653                                   | 3 653     |
| Other financial liabilities at fair value |         |   |           |  |   |           |
| through profit or loss                    | 19      |   |           | 27   | -                                       | 27        |
|   |         |   |           | 27   | 3 653                                   | 3 680     |
| Current liabilities                       | 40      |   |           |  | 24                                      | 0.4       |
| Other financial liabilities               | 19      | -   | -         | -  | 84                                      | 84        |
| Trade and other payables                  | 21      | -   | -         | -  | 204                                     | 204       |
| Overdraft                                 | 22      |   |           |  | 99                                      | 99        |
|   |         | -   | -         | -  | 387                                     | 387       |

## **Curro Holdings Limited and its subsidiaries** Registration number 1998/025801/06

Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Notes to the consolidated and separate financial statements

| 38. Categories of financial instrume  | nts (con | Financial<br>assets at<br>fair value<br>through profit | Financial<br>assets at<br>amortised<br>cost | Financial<br>liabilities at<br>fair value<br>through profit | Financial<br>liabilities at<br>amortised<br>cost | Total     |
|---|----------|--|---|---|--|-----------|
| Categories of financial instruments Company - 2020                                | Note(s)  | or loss<br>R million                                   | R million                                   | or loss<br>R million  | R million  | R million |
| Assets Non-current assets   |          |  |   |   |  |           |
| Loans to group companies  | 9        | -  | 272   | -   | -  | 272       |
| Other financial assets  | 10       | 6  | 1<br>273                                    | -   | -  | 7<br>279  |
| Current assets  |          | ь  | 213   | <del>-</del>  | <del>-</del>                                     | 2/9       |
| Loans to group companies  | 9        | -  | 199   | -   | -  | 199       |
| Other financial assets  | 10       |  | 11  | -   | -  | 11        |
| Trade and other receivables  Cash and cash equivalents                            | 14<br>15 | •  | 223<br>63                                   | •<br>-  | •  | 223<br>63 |
| Investment in money market funds  | 15       | 332  | -   | -   | -  | 332       |
| ,   |          | 332  | 496   | -   | -  | 828       |
| Liabilities Non-current liabilities Other financial liabilities at amortised cost | 19       |  | _   | _   | 2 436  | 2 436     |
| Other financial liabilities at fair value   |          |  |   |   |  |           |
| through profit or loss  | 19       | -  | -   | 120   | -  | 120       |
| O constitutions   |          | -  | -   | 120   | 2 436  | 2 556     |
| Current liabilities Other financial liabilities                                   | 19       | _  | _   | _   | 25   | 25        |
| Trade and other payables  | 21       | -  | -   | -   | 221  | 221       |
| . ,   |          | -  | -   | -   | 246  | 246       |
| Company - 2019<br>Assets<br>Non-current assets                                    |          |  |   |   |  |           |
| Loans to group companies  | 9        | -  | 240   | -   | -  | 240       |
| Other financial assets  | 10       |  | -   | -   | -  | 5         |
| Current assets  |          | 5  | 240   | -   | -  | 245       |
| Loans to group companies  | 9        | _  | 178   | _   | _  | 178       |
| Other financial assets  | 10       | -  | 11  | _   | -  | 11        |
| Trade and other receivables   | 14       |  | 209   | -   | -  | 209       |
| Cash and cash equivalents   | 15       |  | 68  | -   | -  | 68        |
| Investment in money market funds  | 15       | <u>54</u> 54   | - 400                                       | -   | -  | 54        |
| Liabilities Non-current liabilities Other financial liabilities at amortised      |          | 54   | 466   | -   | -  | 520       |
| cost  | 19       | -  | -   | -   | 3 302  | 3 302     |
| Other financial liabilities at fair value   |          |  |   |   |  |           |
| through profit or loss  | 19       |  | -   | 27<br>27  | 2 202  | 27        |
| Current liabilities   |          |  | -   |   | 3 302  | 3 329     |
| Loans to group companies  | 9        | -  | -   | -   | 12   | 12        |
| Other financial liabilities   | 19       | -  | -   | -   | 65   | 65        |
| Trade and other payables  | 21       |  | -   | -   | 174  | 174       |
|   |          |  | -   | -   | 251  | 251       |

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## Notes to the consolidated and separate financial statements

#### 39. Risk management

#### Capital risk management

The group's objectives when managing capital are to safeguard its ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The capital structure of the group consists of debt, which includes the borrowings (excluding derivative financial liabilities) disclosed in notes 9, 19, cash and cash equivalents disclosed in note 15; and equity, as disclosed in the statement of financial position.

In order to maintain or adjust the capital structure, the group may return capital to shareholders, decrease or increase borrowings or issue new shares or sell assets to reduce the proportion of debt.

There have been no changes to what the group manages as capital, the strategy for capital maintenance or externally imposed capital requirements from the previous year.

The gearing ratio at 2020 and 2019 respectively was as follows and is well within the debt funding covenant requirements:

|                                  | Gro       | oup       | Com       | Company   |  |  |
|----------------------------------|-----------|-----------|-----------|-----------|--|--|
|                                  | 2020      | 2019      | 2020      | 2019      |  |  |
|                                  | R million | R million | R million | R million |  |  |
| Total borrowings                 |           |           |           |           |  |  |
| Loans from related parties 9     | -         | -         | -         | 12        |  |  |
| Other financial liabilities 19   | 2 833     | 3 737     | 2 461     | 3 367     |  |  |
| Overdraft 22                     | -         | 99        | -         | -         |  |  |
|                                  | 2 833     | 3 836     | 2 461     | 3 379     |  |  |
| Less: Cash 15                    | (433)     | (171)     | (395)     | (122)     |  |  |
| Net debt                         | 2 400     | 3 665     | 2 066     | 3 257     |  |  |
| Total equity                     | 6 766     | 5 416     | 6 331     | 5 004     |  |  |
| Total capital                    | 9 166     | 9 081     | 8 397     | 8 261     |  |  |
| Gearing ratios                   |           |           |           |           |  |  |
| - Net debt as % of total equity  | 35.5%     | 67.7%     | 32.6%     | 65.1%     |  |  |
| - Net debt as % of total capital | 26.2%     | 40.4%     | 24.6%     | 39.4%     |  |  |

#### Liquidity risk

The group's risk to liquidity is a result of funds being available to cover future commitments. The group manages liquidity risk through an ongoing review of future commitments and credit facilities.

The following table analyses the group's financial liabilities and net-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Included in the liquidity analysis on the following page are three lease liabilities with 99 year lease contracts of land in Gauteng. The lease payments are subject to perpetual annual increases of 6% which also contributed to the high undiscounted cash flows being disclosed over 5 years.

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## Notes to the consolidated and separate financial statements

### 39. Risk management (continued) Liquidity risk (continued)

| Group At 31 December 2020                      | Less than 1<br>year<br>R million | Between 2<br>and 5 years<br>R million | Over 5 years  R million |
|--|----------------------------------|---------------------------------------|-------------------------|
| Assets   | K IIIIIIOII                      | Rillillon                             | Killillon               |
| Other financial assets                         | 27                               | 7                                     | _                       |
| Cash and cash equivalents                      | 99                               | -                                     | _                       |
| Investment in money market funds               | 334                              | -                                     | -                       |
| Trade and other receivables                    | 258                              | -                                     | -                       |
| Liabilities                                    |                                  |                                       |                         |
| Borrowings                                     | (191)                            | (2 850)                               | (266)                   |
| Interest rate swaps                            | -                                | (120)                                 | -                       |
| Trade and other payables                       | (244)                            | -                                     | -                       |
| Lease liabilities                              | (33)                             | (142)                                 | (52 463)                |
| At 31 December 2019                            |                                  |                                       |                         |
| Assets   |                                  |                                       |                         |
| Other financial assets                         | 34                               | 5                                     | -                       |
| Cash and cash equivalents                      | 114                              | -                                     | -                       |
| Investment in money market funds               | 57                               | -                                     | -                       |
| Trade and other receivables                    | 236                              | -                                     | -                       |
| Liabilities                                    | (222)                            | (4.000)                               | (40.4)                  |
| Borrowings                                     | (382)                            | (4 300)                               | (494)                   |
| Interest rate swaps Trade and other payables   | (204)                            | (27)                                  | -                       |
| Lease liabilities                              | (20)                             | (92)                                  | (30 477)                |
| Overdraft                                      | (99)                             | (02)                                  | (00 177)                |
|  | (00)                             |                                       |                         |
| Company  |                                  |                                       |                         |
| At 31 December 2020                            |                                  |                                       |                         |
| Assets Other financial assets                  | 44                               | 7                                     |                         |
| Other financial assets Loans to subsidiaries   | 11<br>199                        | 7<br>272                              | -                       |
| Trade and other receivables                    | 223                              | 212                                   | _                       |
| Cash and cash equivalents                      | 63                               | -                                     | _                       |
| Investment in money market funds               | 332                              | -                                     | _                       |
| Liabilities                                    |                                  |                                       |                         |
| Borrowings                                     | (158)                            | (2 725)                               | (50)                    |
| Interest rate swaps                            | •                                | (120)                                 | -                       |
| Trade and other payables                       | (221)                            | -                                     | -                       |
| Lease liabilities                              | (33)                             | (141)                                 | (52 463)                |
| At 31 December 2019                            |                                  |                                       |                         |
| Assets   |                                  |                                       |                         |
| Other financial assets                         | 11                               | 5                                     | -                       |
| Loans to subsidiaries                          | 178                              | 240                                   | -                       |
| Trade and other receivables                    | 209                              | -                                     | -                       |
| Cash and cash equivalents                      | 68                               | -                                     | -                       |
| Investment in money market funds               | 54                               | -                                     | -                       |
| Liabilities                                    | (000)                            | (4.400)                               | (00)                    |
| Borrowings                                     | (338)                            | (4 120)                               | (83)                    |
| Interest rate swaps<br>Loans from subsidiaries | (12)                             | (27)                                  | -                       |
| Trade and other payables                       | (12)                             | <del>-</del>                          | <del>-</del>            |
| Lease liabilities                              | (20)                             | (92)                                  | (30 477)                |
|  | (23)                             | (32)                                  | (30 111)                |

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## Notes to the consolidated and separate financial statements

#### 39. Risk management (continued)

#### Interest rate risk

As the group has no significant interest-bearing assets, the group's income and operating cash flows are substantially independent of changes in market interest rates.

The group's interest rate risk arises from long-term borrowings. Borrowings issued at variable rates expose the group to cash flow interest rate risk. The interest and related terms of the group's interest-bearing loans are disclosed in note 19.

The group analyses its interest rate exposure on a dynamic basis. Various scenarios are simulated taking into consideration refinancing, renewal of existing positions, alternative financing and hedging. Based on these scenarios, the group calculates the impact on profit or loss of a defined interest rate shift.

#### Interest rate sensitivity analysis

The scenarios are run only for liabilities that represent the major interest-bearing positions. Based on the simulations performed, the impact on pre-tax loss for group and profit for company of a shift of 100 basis points in the interest rate would result in an increase or decrease in loss or profit of R16 million (2019: R25 million) for the group and R13 million (2019: R22 million) for the company. A 100 basis points decrease in the interest rate would have an equal but opposite effect on profit or loss.

#### Interest rate swap contracts

Under interest rate swap contracts, the group and the company agree to exchange the difference between fixed and floating rate interest amounts calculated on agreed notional principal amounts. Such contracts enable the group and the company to mitigate the risk of changing interest rates on the fair value of issued fixed rate debt and the cash flow exposure on the issued variable rate debt. The fair value of interest rate swaps at the end of the reporting period is determined by discounting the future cash flows using the curves at the end of the reporting period and the credit inherent in the contract, and is disclosed in note 19.

All interest rate swap contracts exchanging floating rate interest amounts for fixed rate interest amounts are designated as cash flow hedges in order to reduce the group and the company's cash flow exposure resulting from variable interest rates on borrowings. The interest rate swaps and the interest payments on the loan occur simultaneously and the amount accumulated in equity is reclassified to profit or loss over the period that the floating rate interest payments on debt affect profit or loss.

The group's and the company's exposure to interest rate risk at the end of the year is R1.6 billion and R1.3 billion respectively (2019: R2.5 billion and R2.2 billion respectively), after taking into consideration the notional amounts of the interest rate hedge of R1.2 billion (2019: R1.2 billion) for the group and the company.

### **Credit risk**

Credit risk consists mainly of cash deposits, cash and cash equivalents, trade receivables and loans to group companies (for the company). The group and the company only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party.

Trade receivables comprise a widespread customer base but credit risk are evaluated on an individual customer basis. Management evaluates credit risk relating to customers on an ongoing basis, considering credit quality analysis of customers and targeted credit risk management for non-paying accounts older than 3 months. The risk control process assess the credit quality of the customer, taking into account its financial position, past experience and other factors. Due to the long-term nature of the service provided, the threat of suspension of said services prove to be a strong factor in encouraging customers to settle their dues. In addition there are certain retention rights that can be effectively used in order to effect performance. At 31 December 2020, the group and the company did not consider there to be any significant concentration of credit risk which had not been adequately provided for.

Financial assets exposed to credit risk at year end were as follows:

| ·                                | Group     |           | Company   |           |
|----------------------------------|-----------|-----------|-----------|-----------|
|                                  | 2020      | 2019      | 2020      | 2019      |
| Financial instrument             | R million | R million | R million | R million |
| Other financial assets           | 34        | 39        | 18        | 16        |
| Loans to group companies         | -         | -         | 471       | 418       |
| Cash                             | 99        | 114       | 63        | 68        |
| Investment in money market funds | 334       | 57        | 332       | 54        |
| Trade receivables                | 258       | 236       | 223       | 209       |

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## Notes to the consolidated and separate financial statements

#### 39. Risk management (continued)

#### Foreign exchange risk

The group and the company do not trade in foreign currency or incur any expenditure in foreign currency, except for the Namibian and Botswana operations, which had an exchange rate of 1:1 and 1:0.73 respectively to the Rand.

The group is therefore primarily exposed to the currency of the Botswana Pula. Based on the simulations performed, if the Rand had weakened/strengthened with 10% against the Botswana Pula, the impact on the post-tax loss would be R0.5 million higher/lower.

The group's exposure to foreign currency risk at the end of the reporting period, expressed in Rand, was as follows:

|                             | 2020      | 2019      |
|-----------------------------|-----------|-----------|
|                             | BWP       | BWP       |
|                             | R million | R million |
| Trade and other receivables | 2         | 1         |
| Cash and cash equivalents   | 4         | 10        |
| Trade and other payables    | (2)       | (2)       |

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#### 40. Fair value information

#### Levels of fair value measurements

Refer to accounting policy 1.2 for details of the fair value measurement.

#### Recurring fair value measurements

|   |         | Group     |           | Com       | Company   |  |
|---|---------|-----------|-----------|-----------|-----------|--|
|   |         | 2020      | 2019      | 2020      | 2019      |  |
|   | Note(s) | R million | R million | R million | R million |  |
| Assets  |         |           |           |           |           |  |
| Financial assets at fair value through profit or loss                       |         |           |           |           |           |  |
| Investment in money market - Level 1  | 15      | 334       | 57        | 332       | 54        |  |
| Investment in SA SME Fund - Level 3   | 10      | 6         | 5         | 6         | 5         |  |
| Liabilities   |         |           |           |           |           |  |
| Financial liabilities at fair value through profit or loss held for trading |         |           |           |           |           |  |
| Interest rate swaps - Level 2   | 19      | 120       | 27        | 120       | 27        |  |

#### Valuation techniques used to derive level 1 fair values

The fair value of the investment in money market funds is based on quoted market prices.

#### Valuation techniques used to derive level 2 fair values

The discounted cash flow valuation technique is used to calculate level 2 fair values. Future cash flows are estimated based on forward interest rates and contract interest rates, discounted at a rate that reflects the credit risk of various counterparties.

#### Valuation techniques used to derive level 3 fair values

The Fund is a registered standalone investment vehicle managed by an executive management team, which reports to an independent board of directors. The fundamental purpose of the Fund is to create a solution to SA's low growth environment and unemployment crisis with greater entrepreneurial activity and small and medium size enterprise (SME) growth. The Fund has the nature of a venture capital fund and given that the Fund is in an early stage of investment in various enterprises, we did not make an impairment assessment.

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## Notes to the consolidated and separate financial statements

#### 41. Events after the reporting date

Refer to note 32 for an acquisition effective after the reporting period. The directors are not aware of any other matter, that is material to the group or the company that has occurred between the reporting date and the date of the approval of the consolidated and separate annual financial statements.

#### 42. Non-current assets held for sale

A decision was taken during the year to sell properties acquired through the acquisition of Building Blocks as well as land in Broadacres, Gauteng.

An impairment of R16 million was recognised on the properties to measure the assets at the fair value less cost to sell of R14 million.

The Midrand land reclassified during the prior year was sold during the year for R43 million.

#### 43. Reclassification of prior period figures

Deferred/contingent purchase consideration paid pursuant to business combinations entered into and development payables were previously incorrectly classified as operating cash flows, which have been reclassified as investing cash flows in accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors. Such reclassification had no impact on previously reported assets, liabilities, equity, or profitability; however, it had the following impact on the condensed consolidated statement of cash flows:

| Group   | Dec 2019<br>R million | Change<br>R million | Dec 2019<br>(Restated)<br>R million |
|---|-----------------------|---------------------|-------------------------------------|
| Impact on the consolidated statement of cash flows for the period ended 31 Dec 2019         |                       |                     |                                     |
| Cash generated from operating activities Cash generated from operations                     | (7)                   | 7                   |                                     |
| Cash generated from investing activities  Development and acquisition investment            |                       | (7)                 | (7)                                 |
|   |                       |                     |                                     |
| Company   | Dec 2019<br>R million | Change<br>R million | Dec 2019<br>(Restated)<br>R million |
| Company Impact on the consolidated statement of cash flows for the period ended 31 Dec 2019 |                       | •                   | (Restated)                          |
| Impact on the consolidated statement of cash flows for the period                           |                       | •                   | (Restated)                          |

# **Curro Holdings Limited and its subsidiaries**Registration number 1998/025801/06 Consolidated and Separate Financial Statements for the year ended 31 December 2020

## Shareholder analysis

|  | Number of shares held in range | •      | Number of shares held in range | 24     |
|--|--------------------------------|--------|--------------------------------|--------|
| Range of shareholding                        | 2020                           | %      | 2019                           | %      |
| 1 to 500                                     | 979 950                        | 0.2%   | 968 217                        | 0.2%   |
| 501 to 1 000                                 | 1 301 405                      | 0.2%   | 1 460 753                      | 0.4%   |
| 1 001 to 5 000                               | 7 919 860                      | 1.3%   | 8 790 080                      | 2.1%   |
| 5 001 to 10 000                              | 5 911 820                      | 1.0%   | 6 108 311                      | 1.5%   |
| 10 001 and over                              | 581 848 560                    | 97.3%  | 394 760 628                    | 95.8%  |
|  | 597 961 595                    | 100.0% | 412 087 989                    | 100.0% |
|  | Number of                      |        | Number of                      |        |
|  | shares held                    |        | shares held                    |        |
| Public and non-public shareholding           | 2020                           | %      | 2019                           | %      |
| PSG Financial Services Ltd                   | 358 776 958                    | 60.0%  | 228 210 051                    | 55.4%  |
| Directors                                    | 9 470 645                      | 1.6%   | 6 967 870                      | 1.7%   |
| Total non-public shareholding                | 368 247 603                    | 61.6%  | 235 177 921                    | 57.0%  |
| Total public shareholding                    | 229 713 992                    | 38.4%  | 176 910 068                    | 43.0%  |
| ·  | 597 961 595                    | 100.0% | 412 087 989                    | 100.0% |
|  |                                |        |                                |        |
|  | Number of                      |        | Number of                      |        |
|  | shareholders                   |        | shareholders                   |        |
| Number of public and non-public shareholders | 2020                           | %      | 2019                           | %      |
| Non-public                                   | 7                              | 0.0%   | 5                              | 0.0%   |
| Public                                       | 15 407                         | 100.0% | 13 830                         | 100.0% |
|  | 15 414                         | 100.0% | 13 835                         | 100.0% |
|  |                                |        |                                |        |
|  | Number of                      |        | Number of                      |        |
|  | shares held                    |        | shares held                    |        |
| Individual shareholders holding more than 5% | 2020                           | %      | 2019                           | %      |
| PSG Financial Services Ltd                   | 358 776 958                    | 60.0%  | 228 210 051                    | 55.4%  |
| Allan Gray                                   | 32 203 820                     | 5.4%   |                                |        |
| Coronation Ltd                               |                                |        | 23 496 990                     | 5.7%   |
| Public Investment Corporation                |                                |        | 23 936 503                     | 5.8%   |
| Dipeo Capital (RF) (Pty) Ltd                 |                                |        | 21 414 497                     | 5.2%   |
|  | 390 980 778                    | 65.4%  | 297 058 041                    | 72.1%  |